



TRANSPARENCY  
INTERNATIONAL  
MALAYSIA

# **WELCOME TO OUR 27TH ANNUAL GENERAL MEETING (AGM)**

**15 March 2025**

**Crown Hall 3, Level 4, Crystal Crown Hotel, Petaling Jaya**

**MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY  
(Transparency International – Malaysia)  
ROS No: PPM-007-10-28081999**

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TRANSPARENCY  
INTERNATIONAL  
MALAYSIA

# MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY (TRANSPARENCY INTERNATIONAL – MALAYSIA)

(PPM-007-10-28081999 – Established since 24<sup>th</sup> December 1998)

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12 February 2025

## NOTICE OF THE 27<sup>th</sup> ANNUAL GENERAL MEETING 2025

Dear Members,

NOTICE is hereby given for the 27<sup>th</sup> Annual General Meeting (AGM) of the Malaysian Society for Transparency and Integrity (TI-M) to be held as follows:

Date : **15<sup>th</sup> March 2025 (Saturday)**  
Time : **10.00 am**  
Venue : **Crystal Crown Hotel, Petaling Jaya**

### AGENDA

1. President's Welcoming Address
2. To confirm the minutes of the preceding 26<sup>th</sup> Annual General Meeting held on 9<sup>th</sup> March 2024
3. Matters arising from the 26<sup>th</sup> Annual General Meeting
4. To receive and adopt the Annual Report for Year 2024/2025
5. To receive and adopt the Audited Financial Statements for the year ending 31<sup>st</sup> December 2024
6. Any other business of which fourteen (14) day's prior notice in writing should be given to the Secretary-General
7. Election of the Executive Committee for the term 2025/2027 as follows:
  - a. President
  - b. Deputy President
  - c. Secretary General
  - d. Treasurer
  - e. Six (6) Ordinary Committee Members
8. Appointment of external auditors

On behalf of the Executive Committee,

**Raymon Ram**  
**Secretary General**  
**Transparency International Malaysia**

### Note:

- 1) To enable necessary preparations for the 27<sup>th</sup> AGM, please confirm your attendance of the AGM by filling up the Google Form (<https://forms.gle/4jCRv9EHANTw45fRA>) before 8<sup>th</sup> March 2025.
- 2) Please be reminded that Clause 6 (2) of TI-M Constitution requires that all annual subscriptions be due on the first day of the financial year, which begins in January 2025.
- 3) Due to the month of Ramadan during which our Muslim members will be fasting, refreshments **will not** be served at the AGM.

#### PRESIDENT

Dr. Muhammad Mohan

#### DEPUTY PRESIDENT

Lawrence Chew Seng  
Chen

#### SECRETARY- GENERAL

Raymon Ram

#### HON. TREASURER

Dr Geetha A  
Rubasundram

#### COMMITTEE MEMBERS

Chew Phye Keat

Nurirdzuana Ismail

Eulis Rachmatiah

Chuah Yean Ping

Nisha Kamilla Sundra  
Rajoo

Alan Kirupakaran

#### PAST PRESIDENTS

Tunku Abdul Aziz  
Tunku Ibrahim

Dato' Param  
Cumaraswamy

Lee Chong San

Tan Sri Ramon  
Navaratnam

Datuk Paul Low

Dato' Sri Akhbar Satar



TRANSPARENCY  
INTERNATIONAL  
MALAYSIA

# **MINUTES OF 26TH ANNUAL GENERAL MEETING (AGM)**

**9 March 2024**

**Crown Hall 3, Level 4, Crystal Crown Hotel, Petaling Jaya**

**MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY  
(Transparency International – Malaysia)  
ROS No: PPM-007-10-28081999**

# THE MALAYSIAN SOCIETY FOR TRANSPARENCY & INTEGRITY

## Minutes of the 26th Annual General Meeting

Date/Day : 09 March 2024/Saturday  
Time : 10.00 am  
Venue : Crown Hall 3, Level 4, Crystal Crown Petaling Jaya Hotel

The meeting commenced at 10.30 am with a quorum of 20 members, which is the minimum number required as per the constitution.

### 1.0 Opening Remarks by the President

1.1 The President welcomed all members who were present at the 26<sup>th</sup> Annual General Meeting (AGM) of the Society, also known as Transparency International Malaysia (TI-M).

1.2 The President then presented the organization's progress report over the past year. Among the highlights were:

#### 1.2.1 Corruption Perceptions Index 2023

The President shared the results of the CPI which showed that Malaysia rebounded and the President made it very clear that the CPI data is normally wrapped up by August /September of the year and the survey stretches over 2 years and the results tend to be based on lagged data. The case of the Discharge Not Amounting to Acquittal (DNAA) given to the current deputy prime minister may not have been captured in the 2023 results. Also, on the day of 30th January, this year when TI-M was releasing the CPI results, there were rumors about the former Prime Minister who was convicted in the SRC case, may be pardoned. A week later, it was confirmed that he had a reduced sentence and a reduced fine. The impact of that sentence reduction and the fine can have an impact on the CPI probably next year.

1.2.2 **Membership (Latest for 2023)** – Currently we have 75 Individual members and 19 corporate members including 1 new corporate member, FGV who joined TI-M in 2023.

1.2.3 **Funding – among the key funds received or carried forward for 2023.**

All funding received or carried forward in 2023 are project funding only.

#### a. Funders:

- UNODC (United Nations Office on Drugs & Crime)
- IRI (International Republican Institute)
- SUK Terengganu
- GIACC
- US AID (MARI)

Funding from various organizations to support its anti-corruption initiatives:

- **United Nations Office on Drugs and Crime (UNODC)** has provided funding for TI-M's corporate liability programs across multiple states, including Sabah and Sarawak.
- **International Republican Institute (IRI)** has been funding a political financing program in collaboration with the Institute for Democracy and Economic Affairs (IDEAS).
- **State Government of Terengganu (SUK Terengganu)** is a new local funder supporting the Collective Action Project.
- **MARI USAID** has contributed funding towards several TI-M projects, focusing on capacity building and other anti-corruption initiatives.
- **National Centre for Governance, Integrity and Anti-Corruption (GIACC)** – Prime Minister's Office funded the development of the book titled "The Sin of Corruption – A Religious Perspective." The project is nearing completion, and the GIACC-funded initiative will soon be closed.

Funding for projects commencing in 2024:

- **European Commission Action Grant:** TI-M is collaborating with chapters from 18 countries, including Pakistan and several Eastern European nations, on a cross-border initiative to combat illicit activities involving cryptocurrencies. The project is currently under negotiation.
- **United Nations Office on Drugs and Crime (UNODC):** UNODC has approved funding for a project in Sarawak aimed at supporting Chief Integrity Officers (CEIOs) and State Legislative Assembly members (ADUNs) in enhancing integrity and anti-corruption measures.
- **International Republican Institute (IRI):** IRI will fund a project focused on promoting transparency in beneficial ownership, aiming to uncover and prevent the misuse of corporate entities for illicit purposes.
- **Waverly Street Foundation:** Through the Transparency International Secretariat in Berlin, the Waverly Street Foundation will fund a project related to climate change and the voluntary carbon market, emphasizing the importance of integrity and transparency in environmental initiatives.

#### 1.2.4 Strategic Plan for TI-M

The President passed the floor to TI-M Exco Member Ms Nurirdzuana Ismail to update on the strategic plan for 10 years until 2030 and every three years the plan will be reviewed.

Puan Nurirdzuana provided an update on the Strategic Plan

- **Strategic Plan Review:** Transparency International Malaysia (TI-M) is operating under a Strategic Plan extending to 2030, with a scheduled mid-term review in 2024.
- **2023 Short-Term Plan Completion:** The AGM was informed that 91% of the short-term objectives set for 2023 have been successfully achieved.

Mid-Term and Long-Term Strategies focus on institutional and legal reforms. TI-M is actively participating in several key groups to advance these initiatives:

- **All-Party Parliamentary Group Malaysia (APPGM) on Integrity, Governance, and Anti-Corruption (IGAR):** This group comprises Members of Parliament from various parties, including GPS, UMNO, Warisan, PAS, and the ruling coalition. TI-M's involvement aims to promote comprehensive institutional reforms.
- **APPGM on Political Financing:** TI-M contributes to the discussions and initiatives aimed at enacting the Political Financing Act to ensure transparency and accountability in political funding.
- **Industry Advisory Panel Group (IAPG) on Digital Economy and Service Delivery (RMK-12 Mid-Term Review):** TI-M provides insights to enhance governance and integrity within Malaysia's digital economy framework.
- **National Anti-Corruption Strategy Group:** As a member, TI-M collaborates with various stakeholders to implement and monitor anti-corruption strategies nationwide.

### 1.2.5 Collective Action funded by SUK Terengganu

Mr. Alan Kirupakaran updated the meeting on this project.

- Originally called Community Interactive Building, this initiative is now universally referred to as Collective Action. Its objective is to improve integrity and governance practice at the community level, improve public services and empower stakeholders to ensure that policies are relevant, information is transparently shared, and public funds are efficiently utilized.
- Alan shared that the project started in 2016, when, the former TI-M President Datuk Paul Low was the Minister of Governance and Integrity in the then government. The pilot project involved local councils in Subang Jaya, Malacca and Agil in Terengganu. The main objective was to empower local communities, and involve citizens on the ground on how contractors appointed by local councils perform their jobs. The end result is ensuring that the citizens who pay taxes get the services that they hope for. More importantly, it enables an environment whereby every stakeholder is speaking to each other, expressing opinions and resolving issues. The main reason TI-M pushed for this project is due to the absence of local council elections in Malaysia. SUK Terengganu awarded TI-M a grant to start a pilot project in two councils, namely Majlis Perbandaran Dungun and Majlis Daerah Marang.
- Alan shared the steps and results from the project in Majlis Perbandaran Dungun, including the Dashboard created using the PowerBI application. This Dashboard allows relevant information to be shared openly and quickly with residents so that they can monitor and rate the performance of their contractors and by extension, local councils.
- Mr Ong Hock Lai asked to consider doing the Collective Action project with Dewan Bandaraya Kuala Lumpur (DBKL) and enquired about the grant per area for the 5-month timeline on the project. Mr Pola Singh agreed with Mr Ong Hock Lai and suggested to replicate this project in KL by proposing it to Dewan Bandaraya Kuala Lumpur (DBKL).
- Alan took note of the suggestion and said that TI-M will follow up with DBKL on Collective Action
- Mr Sukumaran also proposed to have this initiative with Negeri Sembilan local council as there was a complaint from the local council housing.
- The President suggested that TI-M will start with DBKL first and seek funding for this initiative. After that we will pursue this initiative in Negeri Sembilan.

### 1.2.6 Book Publication

- Dr Mohan explained that the new book “The Sin of Corruption – A Religious Perspective” was a two-year project that started in 2021 where there were some balance funds from a project funded by GIACC. When TI-M wanted to return the balance of almost RM100k of the fund, the government refused to accept it. Later TI-M wrote to GIACC informing that the balance fund will be used to fund a book on corruption which was approved. TI-M also wrote a letter to JAKIM to obtain approval to have a book on corruption with all six religions under one book. JAKIM gave their full support to publish the book. After two years the book was finally printed. It is planned to be launched soon and all TI-M members were given

a copy of the book.

### **1.2.7 Whistle Blower Protection Act (Amendments)**

Mr Chew Phye Keat updated the exco on the progress of the WPA amendments

- Mr Chew Phye Keat informed the members that the legislative agenda in seeking an amendment to WPA 2010 is progressing well. The seven areas of amendments to the WPA which we are going for and which the government has yet to support, will be drafted to be tabled in the Parliament this year.

The government has agreed with the amendment to remove the proviso in Section 6 which stated that a disclosure may be made to enforcement agencies provided the disclosure is not specifically prohibited by any written law. No written law should be allowed to prevent wrongdoing from being disclosed. Another issue is to liberate civil servants. For example, Section 22 of the Penal Code mentioned that any civil servant who disclosed confidential information while performing his/her duty is an offence and, therefore will not be protected under WPA 2010.

- A whistle-blower who reports through the internal whistleblowing channel of the company that he/she belongs to, he/she shall be protected under the WPA even if the disclosure was not made to the listed enforcement agencies.
- The government also agreed with the need to have a central body to support the whistle-blower, financially and mentally.

#### **1.2.7 Updating of Policies**

The meeting was informed that as part of good governance the chapter has come up with several policies including Anti Bribery Anti- Corruption policy, Whistle Blower policy, Donation policy etc. All these policies have been uploaded on TI-Malaysia's website.

## **2.0 Confirmation of minutes of the preceding 25<sup>th</sup> AGM**

- 2.1** Amendment for a name in the list of individual members Mr Ramachandran Raman will be made to the minutes of the 25th AGM. The amended minutes were accepted and approved.

Proposer: Mr Sukumaran Sinnathamby

Secunder: Ms Nurirdzuana Ismail

## **3.0 Matters Arising**

- 3.1** Collective Action Project follow up with DBKL and updates - Alan Kirupakaran

- 3.2** Updates on the proposed amendment to the Whistleblowers Protection Act (WPA) 2010 - Chew Phye Keat

- 3.3** The suggestion from Dr Pola Singh to put TI-M's activities on the social media



#### **4.0 Adoption of Annual Report for the year 2023**

The Secretary-General went through the annual report for members to receive and adopt the report. A brief overview of the report was provided (please refer to the full Annual Report for more details). The key activities were as follows:

- 4.1** TI-M has continuously pushed to spread awareness, and advocate for change and institutional reform throughout the year. In 2023, TI-M released 12 press statements, conducted 15 forums and workshops (mostly online) and facilitated 9 training programs.
- 4.2** Referring to page 6 on the CPI, Malaysia's scores and rank had risen from 47 in the 2022 index to 50 in the 2023 index. Malaysia's ranking in the CPI also rebounded from 61 in 2022 to 57 in 2023 among the 180 countries surveyed. Several possible reasons for the rebound were highlighted which included the role of the MACC and the AG's Chambers in charging two former Prime Ministers, and the conviction of a former Prime Minister in the SRC International corruption case.
- 4.3** On page 7, Dr Muhammad Mohan, President of Transparency International Malaysia, attended two events in Seoul, South Korea, in March 2023. The first event was the TI-Asia Pacific Chapters' Meeting under the theme "Combatting Corruption in the Asia Pacific". TI-M presented their progress on the 10-year strategic plan and their upcoming book, "The Sin of Corruption: A Religious Perspective". A panel discussion was held on civil society organisations' (CSOs) role in promoting transparency, accountability, and good governance against corruption.
- 4.4** As stated on page 8, TI-Malaysia and other CSOs met with YDP Dewan Negara, Tan Sri Dato Sri Dr Wan Junaidi to advocate for crucial institutional and legislative reforms. During the engaging session, TI-Malaysia and several other civil society organisations (CSOs) presented eight key demands for institutional and legislative reforms. The meeting was to provide YDP Dewan Negara with a comprehensive understanding of these demands and to seek his support in accelerating the necessary reforms.

- 4.5** On page 9, on 12th July 2023 - Transparency International Malaysia (TI-Malaysia) had the honour of welcoming a delegation from the Anti-Corruption Agency (ACA) of Uzbekistan, accompanied by officials from the Malaysian Anti-Corruption Commission (MACC), for a fruitful courtesy visit at TI-Malaysia's office. The delegation from ACA Uzbekistan embarked on this working trip to exchange knowledge, experiences, and best practices in the ongoing fight against corruption.
- 4.6** Referring to page 10, Transparency International Malaysia had the privilege of hosting Mr. Choo Yi Kang of Transparency International Defence & Security (UK). The discourse centred around the organisation's commitment in fostering accountability, integrity, and ethical practices within the defence sector, thereby contributing to the global efforts in promoting transparency and combating corruption.
- 4.7** On page 11, TI-M was thrilled to receive the visit to our office on September 19, 2023, by our funder Ms Annika Wythes of the United Nations Office on Drugs and Crime (UNODC). The visit marked a significant opportunity for both parties to engage in meaningful discussions and forge stronger ties between UNODC and Transparency International Malaysia.
- 4.8** As stated on page 12, In global governance and efforts to combat corruption, the recent exchange of insights between Transparency International Malaysia and TI-UK emerged as pivotal. The discussion held via Microsoft Teams on October 18, 2023, brought together key figures from both nations to discuss anti-corruption strategies, challenges, and potential collaborative avenues. The session commenced with Mr Duncan Hames, former Member of Parliament of the United Kingdom and now a Director of Policy at Transparency International UK, emphasising the critical role of keeping Transparency International chapters informed with the essence of collaboration and shared knowledge, essential elements in the collective fight against corruption on a global scale.
- 4.9** As mentioned in page 13, Transparency International Malaysia (TI-M) was honored to have been invited to Jabatan Audit Negara, attended by Dr Muhammad Mohan, the President of Transparency International Malaysia, and Raymon Ram, the Secretary-General of Transparency International Malaysia. It was a privilege to have the Auditor General of Malaysia YBhg. Datuk Wan Suraya Wan Mohd Radzi presenting the Auditor General's Report of 2022 to Transparency International Malaysia.
- 4.10** On page 14, Transparency International Malaysia had organised a Strategic Plan Review Workshop from November 17th to 19th, 2023. The event brought together TI-Malaysia's Executive committee to reflect and revisit past achievements and strategies for the future and strengthen the organisation's commitment towards transparency and anti-corruption efforts
- 4.10** On page 15, TI-Malaysia, together with IDEAS and with support from the International Republican Institute (IRI), organised our first workshop on political financing in Indera Mahkota, Pahang. The locations for this series of workshops were

chosen based on the All-Party Parliamentary Group (APPG) members' represented constituencies. The workshop was designed to provide information on Political Financing along with Asset Declaration and Beneficial Ownership to the average layperson. We considered people who have been involved heavily in these topics (Political Financing, Asset Declaration, and Beneficial Ownership) and people who have never even heard of these topics before.

**4.11** As mentioned in page 17, From May to June, two workshops on Political Financing were successfully held at Tuaran and Subang constituencies organised by Transparency International Malaysia (Malaysia) together with the Institute for Democracy and Economic Affairs (IDEAS) with support from the International Republican Institute (IRI). The workshop was designed to provide information on Political Financing along with Asset Declaration and Beneficial Ownership to the average layperson.

**4.12** On page 18, Transparency International Malaysia (TI-Malaysia) and the United Nations Office on Drugs and Crime (UNODC) together organised a highly successful half-day training session on "Decoding Section 17A: Impacts and Insights on Corporate Liability." The training was held at the Royale Chulan Hotel in Kuala Lumpur, showcasing a fruitful collaboration between the two organisations. The training aimed to enhance participants' understanding about Section 17A and its implications. As part of the training, TI-Malaysia designed pre and post-test questionnaires to assess participants' knowledge before and after the training, providing valuable insights into the session's effectiveness.

**4.13** As stated in page 19, as part of the collaborative efforts, IDEAS and Transparency International Malaysia (TIM) successfully hosted the Political Financing Workshop in Melaka. Held on October 14, 2023, at the AMES Hotel in Ayer Keroh, Melaka, the event marked a significant milestone in advancing discussions on comprehensive political financing legislation. The workshop's agenda unfolded through two substantive sessions. IDEAS took the lead in the first segment, offering insights into the Political Financing Act's intricacies (PFA). TI-M covered the area on Asset Declaration and Beneficial Ownership.

**4.14** On page 20, Section 17A of the MACC Act 2009, effective since June 1, 2020, signifies a transformative shift in fostering ethical conduct and combating corruption within commercial organisations. In collaboration with the United Nations Office on Drugs and Crime (UNODC), TI-Malaysia successfully orchestrated these workshops to provide participants with insights into the legal provisions and promote a deeper understanding about corporate accountability.

**4.15** Pages 21-28 showcase of speaking engagement that TI-M has done for the year 2023. A total of 9 speaking engagements related to corruption and good governance were done.

**4.16** Pages 29-36 highlighted TI-M's media presence, including newspaper articles featuring statements from the President and other members of the organization.

**4.17** The annual report on events and activities conducted throughout 2023. Membership changed as some members left while new members joined. The executive committee members (Dr Muhammad Mohan and Mr Raymon) who received payment for doing work for TI-M in the CIPE project, donated the full amount to the society in 2023.

**4.18** Dr Pola Singh suggested to put all the activities in the social media so that all the members can share their thought and comments. All the activities should be up in the social media immediately after the event. Mr Raymon took note and agreed with the suggestion.

**4.19** As there were no more questions, the annual report was proposed to be accepted.

Proposer: Mr Vickram Rangunath

Seconder: Mr Ramachandran Raman

## **5.0 Receive and Adopt the Audited Financial Statement for the year ending December 2023**

The Treasurer, Dr Geetha Rubasundram presented the Audited Financial Report.

5.1 Mr Zamanhuri mentioned that in page 5, the amount under administrative expenses for year 2022 has an error. The amount should be RM282,380. Dr Geetha took note and the auditor will correct the amount and amend audit report.

5.2 Mr. Ong Hock Lai proposed for the audited report to be approved.

Proposer: Mr Ong Hock Lai

Seconder: Mr Vickram Rangunath

## **6.0 Any other business**

6.1 Mr Raymon mentioned that he did not receive any 14 day's prior notice in writing from the members for any resolutions.

6.2 Dr Pola Singh praised the exco who have been working very hard and appreciated the progress of many of the ongoing projects. He also informed that the slide wording is too small and this made it difficult for the audience to see the presentation. He also informed that the report on the activities Mr Alan did should be shared before the AGM or be put in the report, perhaps as extract in the president's report. He also mentioned on the government relationship, TI-M should make some effort to work with the new government to get some project funding and can be asked directly to the Prime Minister for the funding.

6.3 He also mentioned on page 34, as for services rendered by TI-M exco members, to add a column on the specific services that exco members provided. Dr Mohan took note on the issues and agreed to improve the slides and add the information.

6.4 For the government funding, Dr Mohan explained that TI-M will never accept any core funding from the government as TI-M want to keep its independence and freedom to speak. We will look for project funding from the government on the recently launched book to do further activities.



6.5 Dr Chitra suggested to recruit interns with IT background to help with the presentation and power point slides. Dr Mohan took note on her suggestion and also mentioned that TI-M did take interns to help the secretariat in the past.

## 7.0 Resolution to re-appoint Mustapha Raj

7.1 Dr Mohan informed that there is no need to re-appoint the auditors as re-appointment only will happen during the election year. This year is not an election year so re-appointment will only take place next year.

## 8.0 Closure

8.1 The meeting ended at 12.30 noon.

<p>Checked by:</p>  <p><b>Mr Raymon Ram</b> Secretary-General</p>	<p>Approved by:</p>  <p><b>Dr Muhammad Mohan</b> President</p>
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Recorded by : **Rosnazlina Rosali**

Date : **09 March 2024**

**THE MALAYSIAN SOCIETY FOR TRANSPARENCY & INTEGRITY**  
**26<sup>th</sup> Annual General Meeting Attendance List (09 March 2024)**

**Individual Members**

- |                            |                           |
|----------------------------|---------------------------|
| 1. Alan Kirupakaran        | 15. Sukumaran Sinnathamby |
| 2. Chew Phye Keat          | 16. Vaneesa Veerappan     |
| 3. Dr Chithra Ramalingam   | 17. Vickram Rangunath     |
| 4. Eulis Rachmatiah        |                           |
| 5. Geetha Rubasundram      |                           |
| 6. Lawrence Chew Seng Chen |                           |
| 7. Dr Muhammad Mohan       |                           |
| 8. Nisha Kamilla           |                           |
| 9. Nurirdzuana Ismail      |                           |
| 10. Ong Hock Lai           |                           |
| 11. Ong Ning Jia           |                           |
| 12. Dr Pola Singh          |                           |
| 13. Ramachandran Raman     |                           |
| 14. Raymon Ram             |                           |

**Corporate Members**

1. ABAC Center of Excellence
2. Sime Darby Holdings Berhad
3. UDA Holdings Berhad
4. Sime Darby Plantation Berhad

**Represented by**

Nor Hidayah Abdul Aziz  
Chuah Yean Ping  
Zamanhuri Ahmad Norilah  
Hasliza Arshad

**In Attendance – TI Malaysia Secretariat**

1. Rosnazlina Rosali
2. Justin Bryann Jarret
3. Aliff Asyraf Shaadan



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# 2024 Annual Report

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**THE MALAYSIAN SOCIETY FOR  
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ROS No: PPM-007-10-28081999

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## **PRESIDENT'S MESSAGE**



**Dr Muhammad Mohan  
President**

Dear Members,

As we reflect on the past year, it is with a sense of pride and optimism that I present the Transparency International Malaysia's Annual Report. This year has been mixed with some legislative reform towards greater transparency, accountability, and integrity, while other reforms are still stalled. The 2024 Corruption Perceptions Index score has remained stagnant at 50 points and our global ranking has also remained stagnant at 57 compared to the year 2023.

After the new US President Donald Trump came to power in January this year, all foreign aid has been suspended and many civil society organizations and not for profit organizations throughout the world are struggling to sustain their operations and many are dependent on core funding from US funders. Our chapter is fortunate that our exposure to American funds is very limited and our strategy since 2020 to focus on project funding has been successful and sustainable. However, as a word of caution to the secretariat and the incoming executive committee, operating funds must be managed with prudence and with the highest standard of governance.

### **Institutional Reform Agenda**

The Madani Government has not fully demonstrated a steadfast commitment to institutional reform, to recognize that strong, independent institutions are the bedrock of a transparent and accountable governance system. Among the possible reasons for the stagnant scores are due to the following:

- ❖ Businesses still feel corruption is a problem in the public sector. Bribe asking and bribe giving is still existing. There is no news on the progress of the two Corporate Liability cases (Pristine Offshore-2021 & Hydroshoppe-2023) possibly causing commercial organizations to take Adequate Procedures lightly.
- ❖ Institutional reforms have been slow despite the Madani government's strong emphasis on good governance and institutional reforms (eg. Amending the Whistleblower Protection Act, Tabling the Freedom of Information Bill, Public Procurement Bill, Parliamentary Services Bill, Political Financing Bill and the separation of powers between the Attorney General and Public Prosecutor).
- ❖ Revised lower jail sentences and fines after conviction by the highest court on high profile cases creates the perception of political interference in the judiciary.
- ❖ High number of DNAA (Discharge Not Amounting to Acquittal) cases given for high profile cases also creates the perception of political interference in the judiciary or in the prosecution.
- ❖ Continued cases of abuse of power and corruption by public officials

despite crack down by MACC. For example, the recent arrest of customs officers in KLIA for vape smuggling worth RM8 Million.

- ❖ Continued adverse reports on wrong doings and poor governance by government officials in the Auditor General's report which seems to go unpunished.

However, the Madani government over the last 2 years after coming to power has some notable achievements and among them are as follows:

- ❖ Chief Secretary to the government (KSN) took responsibility to champion the NACS and lead the CPI vision to be among the top 25 countries by 2033.
- ❖ Introducing the Public Finance and Fiscal Responsibility Act in 2023 (Act 850) to ensure responsibility and transparency in the country's fiscal and economic policies.
- ❖ NACS (National Anti-Corruption Strategy) launched in June 2024.
- ❖ Special Task Force formed to propel Malaysia to the top 25 in the CPI ranking.
- ❖ Audit Act 1957 amended to empower the Auditor General (AG) to audit the accounts of any other body, including companies registered under the Companies Act 2016, in receipt of "financial guarantee" given by the federation or the state. This will include Government Linked Companies.
- ❖ Amendment to the Trustee Act to prevent malpractices by trust entities.
- ❖ Amendment to the Companies Act to include mandatory disclosure of Beneficial Ownership Transparency.
- ❖ Implementing DEEP (Demerit Performance Evaluation System) for civil servants starting 2025 to

transform the civil service to a high - performance culture.

### **Political Stability**

Political stability has been a cornerstone of Malaysia's recent achievements. The unity government, led by Prime Minister Datuk Seri Anwar Ibrahim, has successfully navigated the complexities of coalition politics to provide a stable and effective administration. This stability has not only restored confidence in our political system but has also attracted significant investments from global industrial giants. The government's clear policies and strategic plans have ensured that Malaysia remains an attractive destination for investors, further contributing to our nation's growth and development. However, without putting in strong controls with good governance, opportunities for financial leakages, non-compliance to procedures, abuse of power opens the door for corruption.

### **Economic Growth**

Malaysia's economic performance has been nothing short of remarkable. In 2024, our gross domestic product (GDP) grew by 5.1%, which is within expectations between 4.8-5.3%. This growth was driven by strong private consumption, increased investments, and a recovering external sector. The government's progressive policies under the Ekonomi Madani framework have played a pivotal role in this economic resurgence. As we move into 2025, we remain optimistic about sustaining this momentum, with projections indicating continued solid growth. Our economic achievements are a testament to the resilience and determination of the Malaysian people. However, the government must continue to demonstrate prudence in its spending, keep inflationary pressure low with targeted subsidies for those who actually need support.

### **Commitment to Accountability & Civil Service Performance**

One of the most crucial reforms the government must push in the coming years is the commitment to hold public officials to account for whatever actions they take. Whether it is a failure of fiduciary duties or being involved in corrupt practices, they must be held accountable. This applies to both politicians and civil servants. The Madani government's initiative to table a new act called "Commitment Act" (Akta Iltizam) this year or early next year to make civil servants to improve their performance and be accountable is a step in the correct direction.

### **Strategic Direction for TI-Malaysia**

TI-Malaysia has outlined its strategic plan towards 2030 with its next review due in 2026. The thrust areas identified are to push for institutional and legislative reforms in the country, empowering the public through the "Collective Action" program, research in the climate change initiatives, education and advocacy work on beneficial ownership transparency, incorporating deferred prosecution agreement (DPA) under the corporate liability and actively conduct other business integrity programs.

In line with our global movement's theme "Corruption & Climate Crisis" our chapter also embarked on a research project "Enhancing Transparency and Mitigating Corruption Risks in Carbon Markets for Climate Action" in 2024. It is hoped that our chapter will be able to obtain more funding in future in the area of climate change for research.

Our movement should also actively look into the area illicit financial flows and explore how new AI (Artificial Intelligence) technologies can be used to enhance detection and prevent money laundering and corruption. Among the several ways AI can be used by pattern recognition, real time monitoring, risk assessment and automation.

### **Conclusion**

As we look ahead, we remain committed to our mission of promoting transparency, accountability, and integrity in Malaysia. The progress we have made this year is a testament to the collective efforts of our members, partners, and supporters. Together, we will continue to advocate for reforms, hold our leaders accountable, and strive for a Malaysia that is free from corruption.

Thank you for your unwavering support and dedication to our cause.

Best Wishes,



**Dr Muhammad Mohan**

**President,  
Transparency International Malaysia**

## SECRETARY GENERAL'S MESSAGE



**Raymon Ram**  
**Secretary General**

In 2024, Transparency International Malaysia (TI-M) has remained steadfast in its mission to promote integrity, transparency, and accountability across all sectors of society. Our work has been anchored in the belief that good governance is the cornerstone of a just and equitable society, and we have continued to push for systemic reforms, corporate responsibility, and public awareness to drive meaningful change.

A key highlight of our efforts this year has been our advocacy for institutional reforms. The National Anti-Corruption Strategy (NACS) 2024-2028 represents a pivotal step forward, and TI-M has played an active role in shaping its framework to ensure that it is not just a policy document but a roadmap for real transformation. We have engaged with policymakers, industry leaders, and civil society to drive legislative amendments, including improvements to the Whistleblower Protection Act 2010, the introduction of a Political Financing Act, and the long-overdue separation of the

roles of the Attorney General and Public Prosecutor. These reforms are essential to restoring public confidence and strengthening institutional independence.

TI-M has also intensified its work in the private sector, reinforcing the importance of corporate governance and ethical business practices. Our training programs, corporate governance workshops, and integrity advisory initiatives have empowered businesses to integrate anti-corruption frameworks into their operations. We have collaborated with Development Financial Institutions (DFIs), multinational corporations, and SMEs to ensure that compliance is not just about regulatory requirements but about fostering a corporate culture that prioritizes integrity.

At the international level, TI-M has continued to play an active role in global anti-corruption initiatives. Our participation in the International Anti-Corruption Conference (IACC), Indo-Pacific Regional Meeting, and the OECD's Collective Action Workshop has strengthened our engagement with global stakeholders and reinforced Malaysia's position in the global anti-corruption movement. Our research on Climate Governance Integrity and the Voluntary Carbon Market has provided critical insights into the emerging risks associated with environmental governance, ensuring that transparency remains at the core of Malaysia's green economy transition. We have also deepened partnerships with key

international bodies, including Transparency International Cambodia, the Anti-Bribery Committee Japan, and the Anti-Corruption Agency of Uzbekistan, to foster knowledge-sharing and collaborative efforts in combating corruption.

Despite these efforts, Malaysia's Corruption Perception Index (CPI) score has remained stagnant at 50, reflecting the continued challenges in tackling systemic corruption. While some progress has been made, such as the establishment of a Special Task Force to improve Malaysia's CPI ranking and amendments to key governance laws, much more needs to be done. TI-M continues to push for stronger enforcement of corporate liability provision, increased regulatory oversight, and a greater commitment from all stakeholders to drive reforms that will strengthen governance and accountability.

Looking ahead, TI-M will continue to lead the charge in advocating for a more transparent and accountable Malaysia. Our commitment to upholding the highest standards of integrity remains unwavering, and we will persist in our efforts to drive legislative, institutional, and corporate reforms. We extend our deepest appreciation to our members, partners, and supporters who share our vision for a corruption-free Malaysia. Together, we will continue to push for transformative change and ensure that integrity remains at the heart of Malaysia's development.



**Raymon Ram**  
**Secretary General,**  
**Transparency International Malaysia**

## TI-MALAYSIA IN 2024



**21**

Press Statements



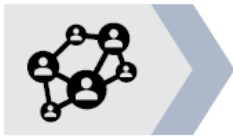
**17**

Forums/Workshops/Webinars/Roundtable



**6**

Training



Social Media Followers



**4700**

followers



**1223**

followers



**795**

followers



**354**

followers

# CORRUPTION PERCEPTION INDEX 2024

## Malaysia's Score



YEAR	SCORE <sup>1</sup>
2021	48
2022	47
2023	50
2024	50



Note: 1. 100 (very clean) to 0 (highly corrupt)

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On February 11th, 2025, Transparency International Malaysia (TI-M) hosted the release of the Corruption Perceptions Index 2024 (CPI 2024) at the Tropicana Golf & Country Resort. The event was attended by TI-M members, guests from various agencies and companies, members of the media, and representatives from other non-governmental organizations (NGOs).

As for the results, Malaysia's score remained stagnant at 50 points, identical to the 2023 index. Malaysia's ranking also held steady at 57 out of 180 countries surveyed, mirroring the previous year's position. Attendees expressed surprise at the lack of progress. During the presentation, Dr. Muhammad Mohan emphasized that although Malaysia's score and rank remained unchanged, the government must diligently pursue the vision mandated by Prime Minister Dato' Seri Anwar Ibrahim to be ranked among the top 25 countries in the CPI by 2033.

Dr. Mohan outlined several reasons for Malaysia's stagnant scores and ranking, such as businesses still perceiving

corruption as a problem in the public sector, slow institutional reforms despite the Madani government's strong emphasis on good governance, revised lower jail sentences and fines after convictions in high-profile cases, a high number of DNAA cases granted for high-profile individuals, continued abuse of power and corruption by public officials despite MACC crackdowns, and ongoing adverse reports on wrongdoing and poor governance by government officials in the Auditor General's report, which go unpunished.

TI-M provided a comprehensive list of recommendations to improve Malaysia's CPI scores and ranking. These recommendations included expediting institutional reforms such as the Whistleblower Protection Act 2010, the Political Financing Act, and other promised legislative reforms. There is a need to strengthen political will to push for transparency, accountability, and reforms. Additionally, enhancing governance through public procurement by adopting the International Standard of Integrity Pact for government procurement for mega



projects is crucial to ensure transparency and good governance.

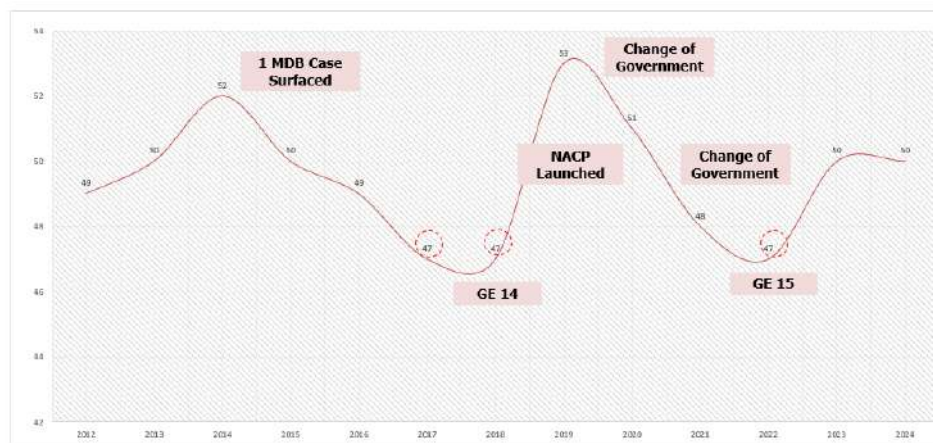
TI-M also highlighted several positive developments achieved by the Madani government over the last two years, such as the Chief Secretary to the Government (KSC) stepping up to champion the NACS and lead the CPI vision to be among the top 25 countries by 2033. Other commendable achievements were acknowledged, but the focus remained on areas that require immediate attention to prevent further improve Malaysia's position.

Our president, Dr. Mohan, reiterated that the government should seriously consider

the provided recommendations, accelerate institutional reforms, improve the Integrity Pact to meet international standards by establishing independent oversight for mega projects, and leverage new technologies like Artificial Intelligence (AI), blockchain, and big data to reduce bureaucracy and enhance transparency and accountability accordingly.

TI-M hopes for significant changes in the coming years. By committing to transparency and good governance from all responsible actors, Malaysia can improve its Corruption Perceptions Index scores and ranking.

## MALAYSIA'S SCORE – LAST 13 YEARS



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## **KEY EVENTS 2024**

### **TRAINING & WORKSHOP**

#### **MEASURING ANTI-CORRUPTION IN YOUR ORGANISATION**



***Honourable Dato' Murshid Diraja Dr Juanda Jaya,  
Tuan Wan, speakers and participants of the  
workshop***

On 17 May 2024, Transparency International Malaysia (TI-M), in collaboration with the United Nations Office on Drugs & Crime (UNODC), organized a training session titled "Measuring Anti-corruption in Your Organization" at The Waterfront Hotel, Kuching. This training was part of the CEIO (Certified Integrity Officer) program and aimed to enhance participants' understanding and implementation of anti-corruption measures within their organizations.

A total of 44 enthusiastic participants from various organizations across Sarawak attended the full-day event. The event comprised two comprehensive sessions designed to cover crucial aspects of anti-corruption practices.

The training session was officially inaugurated by the Honourable Dato' Murshid Diraja Dr Juanda Jaya, Deputy Minister in the Sarawak Premier Department (Integrity & Ombudsman). In his keynote address, Dr Juanda highlighted the importance of integrity and accountability in ensuring sustainable

development and public trust. The opening remarks were delivered by Mr Vickram Ragunath, National Program Officer of the United Nations Office on Drugs & Crime (UNODC), who emphasized the global significance of robust anti-corruption frameworks and the pivotal role organizations play in this fight.

The entire training was meticulously led by Puan Nurirdzuana Ismail, a Certified Integrity Officer (CeIO) and TI-M's Exco Member. Puan Nurirdzuana shared her extensive knowledge on the topic of "Measuring Anti-corruption Compliance in Your Organization," engaging participants who were eager to gain insights and practical strategies. The training session kicked off with a refresher on the principles of T.R.U.S.T., ensuring that all participants had a solid understanding about the foundational concepts that would be explored throughout the day.

To foster interactive learning and peer collaboration, participants were divided into five groups, each comprising members from different organizations. This setup encouraged social interactions and the exchange of diverse insights. Each group was presented with two case studies to solve, utilizing the "Checklist on Good Practices and Adequate Procedures" as a guidance tool. The groups were required to present their solutions within a five-minute timeframe in front of their peers. These presentations were then evaluated by Puan Nurirdzuana based on their understanding and application of the TRUST principles.

The participants actively engaged in discussions and presentations,

demonstrating keen interest and a willingness to learn. The dynamic interactions and collaborative spirit significantly contributed to the success of the training. To conclude, the joint program between TI-Malaysia, UNODC, and UNIONS not only met but also exceeded the training objectives, providing valuable insights and practical tools for measuring and enhancing anti-corruption compliance in various organizations.

### **INCORPORATING BUSINESS INTEGRITY, GOVERNANCE & CORPORATE LIABILITY IN ENTERPRISE**



*Honourable Dato' Murshid Diraja Dr Juanda Jaya, Tuan Wan, speakers and participants of the workshop*

On 16 July 2024, Transparency International Malaysia (TI-M), in collaboration with the United Nations Office on Drugs and Crime (UNODC) and The Integrity Unit & Ombudsman Sarawak (UNIONS), organized a half-day workshop titled "Incorporating Business Integrity, Governance & Corporate Liability in Enterprise" for the Sarawak State Legislative Assembly. This important event was to equip participants with essential knowledge on maintaining business integrity and understanding corporate liabilities within their enterprises.

The event was officiated by The Honourable Dato Murshid DiRaja Dr. Juanda Jaya, Deputy Minister in the Premier's Office (Integrity & Ombudsman). In his opening remarks, Dr. Juanda emphasized the critical role of integrity in ensuring the transparency and accountability of businesses and public institutions in Sarawak.

The training featured five informative sessions, each presented by esteemed speakers who are experts in their respective fields. The first session began with a lecture on "How Institutions Say No to Corruption" by Tan Sri Hj Abu Kassim, Former Chief Commissioner of the Malaysian Anti-Corruption Commission (MACC). Drawing from his extensive experience as a former Chief Commissioner, Tan Sri Abu Kassim shared real-life case studies to illustrate effective strategies for combating corruption within institutions.

The second session was presented by Dr. Muhammad Mohan, President of TI-Malaysia, who spoke on the topic of "Company Directors: Roles, Responsibilities & Fiduciary Duties." Dr. Mohan provided valuable insights into the legal and ethical obligations of company directors, highlighting their critical role in upholding corporate governance.

The third session featured Mr Raymon Ram, Managing Principal at Graymatter Forensic Advisory. He discussed "S17A & Corporate Liability for Directors & Legal Persons," focusing on the implications of the Malaysian Anti-Corruption Commission (Amendment) Act 2018 and how it impacts directors and corporate entities.

The fourth session was led by Mr Vickram Ragunath, National Programme Officer at

the United Nations Office on Drugs and Crime (UNODC). He covered "International Best Practices on Business Integrity," providing participants with a global perspective on effective anti-corruption measures and best practices.

The final session was presented by Ms Shanta Helena Dwarkasing, Head of Programmes at the United Nations Global Compact Network Malaysia and Brunei (UNGC). Her topic, "Business Integrity and ESG Compliance," emphasized the importance of integrating Environmental, Social, and Governance (ESG) principles

into business practices to ensure sustainable and ethical operations.

Their expertise and dedication significantly enriched the workshop, providing participants with valuable knowledge and practical tools to combat corruption. We also thank the participants for their attentive presence and diligence throughout the workshop. We hope the insights gained will be applied within their organizations to effectively uphold integrity and prevent corrupt practices.

## **TRANSPARENCY INTERNATIONAL MALAYSIA'S WORK ON CLIMATE GOVERNANCE AND INTEGRITY PROJECT (CGIP)**

### **ROUNDTABLE ON INTEGRITY IN THE EMERGING VOLUNTARY CARBON MARKETS**



*Participants of the Roundtable session*

On 19 August 2024, Transparency International Malaysia (TI-M) organized a half-day Roundtable on Integrity in the Emerging Voluntary Carbon Markets in Malaysia at the Crystal Crown Hotel, Petaling Jaya. This session was part of our ongoing Climate Governance Integrity Project, led by our Lead Researcher, Mr. Ho Yi Jian. The project focuses on assessing corruption risks and Gender Equality and Social Inclusion (GESI) impacts on evolving

emissions trading schemes in Malaysia, with a particular emphasis on the newly launched Voluntary Carbon Market (VCM) by Bursa Malaysia in 2023.

The Roundtable was designed to facilitate a deeper review of our preliminary research paper on anti-corruption policy recommendations and strategies to address social gaps. The feedback and insights provided by attendees during the roundtable were invaluable in shaping our recommendations. We invited a diverse group of stakeholders, including conservationists, indigenous and gender activists, regulators, environmental journalists, industry players, think tanks, and academics, to share their perspectives on Carbon Market Practices in Malaysia.

The event commenced with two enlightening sessions. The first session featured Prof. Leong Yuen Yoong, Director of Sustainability Studies at the UN Sustainable Development Solutions Network and Professor at Sunway

University. Prof. Leong presented on "The Extent of Decarbonisation Pathways and the Potential Impact of Carbon Removals," offering a comprehensive overview of the progress and challenges in decarbonization efforts.

Following Prof. Leong, Dr. Pieter M. Stek, Senior Lecturer at the Research Center, Asia School of Business, delivered a presentation on "Comparative and Regional Outlook on Voluntary Carbon Markets." Dr. Stek provided an in-depth analysis of the regional dynamics and comparative perspectives on voluntary carbon markets, highlighting best practices and emerging trends.

In the second session, Mr. Ho Yi Jian, Research Analyst at the UN Sustainable Development Solutions Network (Asia HQ) at Sunway University, presented on "Best Practices and Lessons Learned from Climate Finance Projects." Mr. Ho shared valuable insights from his extensive research, focusing on successful climate finance projects and the lessons that can be applied to enhance the effectiveness of voluntary carbon markets.

Throughout the roundtable, participants actively engaged in discussions and provided constructive feedback, which was instrumental in refining our research findings and sharpening our focus. The session successfully gathered the expert insights we hoped for, enhancing the quality and relevance of our recommendations.

We express our heartfelt gratitude to our expert stakeholders for their attendance, support, and invaluable contributions during the session. Their feedback will help us address the gaps in our research and produce more robust recommendations.

We look forward to continuing our collaboration with these stakeholders to advance integrity in the emerging voluntary carbon markets in Malaysia.

### **BUKIT TAGAR SITE VISITS**



**From right: Mr Monishankar, Mr Justin, Mr Ho Yi Jian and Workers from Ladang Nigel Gardner**

As part of Transparency International Malaysia's (TI-M) ongoing Voluntary Carbon Market (VCM) research project, we conducted a series of field visits to Bukit Tagar on the 19th and 26th of November, and on the 5th of December, 2024. Our primary focus during these visits was on the Bukit Tagar Sanitary Landfill (BTSL) project, which is prominently featured in the Bursa Carbon Exchange Handbook. These field visits were meticulously led by our dedicated lead researcher, Mr. Ho Yi Jian from Sunway University, with the objective of gathering critical data to inform our forthcoming report.

During our time in Bukit Tagar, we extended our exploration to the nearby settlements of Ladang Tagar 2 and 3, which are situated within a 5-kilometer radius of the Bukit Tagar Clean Development Mechanism (CDM) Landfill Project site. In these communities, we engaged with the local residents to evaluate the social impact of the VCM project. Our discussions centered on their awareness of the VCM initiative in Bukit Tagar and how it has influenced or involved them.

The residents in both Ladang Tagar 2 and 3 were highly cooperative, which enabled us to collect the essential data required for our report. Their full participation provided us with invaluable insights, ensuring that our research accurately reflects the real-world implications of the VCM project. This collaborative effort was pivotal in enriching the depth and quality of our study.

In summary, the field visits to Bukit Tagar were a resounding success, thanks to the

enthusiastic involvement of the local communities and the diligent work of our research team. The data collected during these visits will play a crucial role in shaping our comprehensive report on the VCM project's impact, aligning with our commitment to transparency and integrity in environmental governance.

## TRANSPARENCY INTERNATIONAL MALAYSIA ADVOCATES FOR INSTITUTIONAL REFORMS

### WHISTLEBLOWER PROTECTION ACT 2010 AMENDMENTS



*Dr Mohan and Mr Chew Phye Keat presenting the Sin of Corruption A Religious Perspective book to YB Kulasegaran*

Transparency International Malaysia (TI-M) recently made a significant stride in the fight against corruption by presenting proposed amendments to the Whistleblower Protection Act to YB Kulasegaran, Deputy Minister of Law & Institutional Reforms. This important meeting underscored TI-M's dedication to strengthening the country's legislative framework to provide better protection for whistleblowers.



*Chew Phye Keat highlighted the importance of strengthening whistleblower protection in the country's legislative framework*

During the meeting, Exco member Chew Phye Keat emphasized the critical need for a robust whistleblower protection law. He highlighted that the proposed amendments aim to significantly enhance the safeguards available to whistleblowers, thereby encouraging more individuals to come forward and report instances of corruption without fear of retaliation. These enhancements are seen as crucial steps in creating a more transparent and accountable governance system in Malaysia.

In addition to advocating for these essential legal reforms, TI-M took the opportunity to present to the Deputy Minister Kulasegaran with a copy of their

latest publication, "The Sin of Corruption: A Religious Perspective." This insightful book explores the moral and ethical dimensions of corruption, providing a comprehensive analysis of how religious teachings can inform and strengthen anti-corruption efforts. By addressing corruption from a moral standpoint, TI-M aims to foster a deeper understanding of the issue and promote ethical behavior across all sectors of society.

This meeting with the Deputy Minister not only underscored the importance of legislative reforms but also highlighted the role of civil society in collaborating with government entities to achieve a corruption-free Malaysia.

Through these efforts, TI-M continues to demonstrate its unwavering commitment to promoting integrity, transparency, and accountability. The proposed amendments to the Whistleblower Protection Act and the educational initiatives like "The Sin of Corruption" book reflect TI-M's holistic strategy in addressing corruption. This approach not only seeks to improve legal protections but also aims to inspire a cultural shift towards greater ethical conduct and public accountability.

The continued engagement between TI-M and the government exemplifies the power of joint efforts in the ongoing battle against corruption. By working together, they hope to build a stronger, more resilient framework that can effectively tackle corruption and foster a culture of integrity in Malaysia.

## **REFORMING INSTITUTIONS- MEETING WITH YB DATO AZALINA OTHMAN**



*Dr Mohan with YB Dato Azalina and other CSOs' representatives*

Transparency International Malaysia (TI-M), in collaboration with its coalition partners, recently held a crucial meeting with the Minister of Law & Institutional Reform, YB Dato Azalina, at the Parliament's Bilik Mesyuarat. The primary focus of this meeting was to address key issues related to institutional reforms.

During this significant discussion, several critical legislative changes were highlighted, including the introduction of an Ombudsman Act, amendments to the Whistleblower Protection Act (Act 711), the separation of the roles between the Attorney General and the Public Prosecutor, and the introduction of a Political Financing Act. These topics are integral components of the broader effort to implement comprehensive institutional reforms in Malaysia.

In addition, Transparency International Malaysia (TI-M) played a pivotal role in the Special Committee Meeting of the Jawatankuasa Pilihan Khas Tadbir Urus, Integriti dan Anti-Rasuah (JPK TIA) at the Dewan Negara. This meeting, chaired by the esteemed YB Senator Dato' Arman Azha bin Abu Hanifah, was a platform for

TI-M to present the Corruption Perception Index (CPI) for 2023. The presentation emphasized the importance of the CPI as a tool for assessing national integrity and highlighted the necessity of improving Malaysia's global ranking.

Moreover, TI-M strongly advocated for collaborative efforts to achieve Malaysia's ambitious goal of reaching the 25th rank in the CPI within the next decade. This advocacy underscores TI-M's unwavering commitment to combating corruption and promoting transparency within the country.

### **TRANSPARENCY INTERNATIONAL MALAYSIA ATTENDED LAUNCH OF THE NATIONAL ANTICORRUPTION STRATEGY (NACS) 2024-2028**



*Dr Mohan, Ms Nurirdzuana, Mr Justin and Mr Asyraf with representatives of other organisations*

On May 7, 2024, Malaysia marked a significant milestone in its ongoing fight against corruption with the launch of the National Anti-Corruption Strategy (NACS) for the period of 2024-2028. The event was held at the prestigious Putrajaya International Convention Centre (PICC) and was officiated by the Honourable Prime Minister Dato' Seri Anwar Ibrahim. This momentous occasion underscored the

government's unwavering commitment to combating corruption and enhancing integrity within the nation.

The NACS 2024-2028 is designed as a successor to the National Anti-Corruption Plan (NACP) of 2021-2023. It represents a comprehensive and collaborative effort between the government, civil society organizations, and various stakeholders to strengthen democracy and integrity across Malaysia. The strategy aims to address systemic corruption issues, promote transparency, and build a more accountable governance framework.

Transparency International Malaysia (TI-M) welcomed the introduction of NACS with open arms, highlighting that it as a positive step towards achieving a mature democracy where government and civil society work hand in hand. TI-M emphasized that the new strategy would play a crucial role in fostering a culture of integrity and ethical conduct, which are essential for sustainable development and public trust.

During the event, Prime Minister Dato' Seri Anwar Ibrahim reiterated the importance of the NACS 2024-2028 in eradicating corruption and safeguarding the nation's resources for the betterment of its people and future generations. He acknowledged the efforts of all parties involved in drafting the strategy and called for continued collaboration to ensure its successful implementation.

The launch of NACS 2024-2028 is a testament to Malaysia's determination to build a resilient and corruption-free society. It reflects the nation's resolve to enhance its global standing in terms of governance and transparency. By setting clear objectives and outlining specific



measures, the strategy aims to create an environment where integrity and accountability are deeply ingrained in every aspect of public and private sector operations.

### TI-M'S INVOLVEMENT AS PART OF THE TASK FORCE



*Dr Mohan with the Special Task Force Participants*

The Special Task Force for the Corruption Perception Index (CPI) has taken proactive steps by establishing dedicated focus groups, which are spearheaded by various government agencies. These focus groups have been tasked with the critical objective of examining the array of surveys that contribute to Malaysia's CPI scores. Their goal is to analyse the data and methodologies used in these surveys and

subsequently recommend appropriate actions to the National Governance Planning Division of the Malaysian Anti-Corruption Commission (MACC), which functions as the secretariat for the Special Task Force on CPI.

The task force itself is a collaborative endeavour, comprising a diverse array of public and private entities, business chambers, and non-governmental organizations. This multi-stakeholder approach ensures a comprehensive and balanced perspective on the strategies needed to enhance Malaysia's CPI scores and combat corruption effectively.

On 3 October 2024, a significant development took place as Dr. Muhammad Mohan, President of Transparency International Malaysia (TI-M), was appointed to join the task force. Dr. Mohan received an official letter of appointment from the Chief Secretary to the Government, acknowledging his expertise and inviting him to provide valuable advice and insights.

### TI-MALAYSIA'S INTERNATIONAL INVOLVEMENT

#### INTERNATIONAL ANTI-CORRUPTION CONFERENCE (IACC) 2024



*Dr Mohan with the moderator and speakers of the forum on "Future Proofing Business: The Integrity Advantage of ESG."*

Dr. Muhammad Mohan participated in the International Anti-Corruption Conference (IACC) in Vilnius, Lithuania, from 18 to 21 June 2024. He was invited as a speaker for a session on **"Future Proofing Business: The Integrity Advantage of ESG."**

The discussion emphasized fostering a strong culture of integrity through key elements such as diversity, ethical leadership, and risk management, while addressing the impact of geopolitical tensions, particularly between the US and China, on supply chain risks, corruption,

and human capital. The UN Global Compact's Transformational Governance principles were highlighted as a framework for ethical business practices, including the integration of ESG. Concerns about AI's role in business integrity, such as data privacy and biases, were raised, along with challenges in ESG reporting due to differing standards across organizations, underscoring the need for a global standard.

To create a strong culture of integrity in organizations, six key elements were considered: diversity (board level and senior management) and inclusiveness, stakeholder engagement, ethical leadership, risk management, sustainable growth, and reputation and trust. These elements foster a culture of integrity and self-governance, though the process can be lengthy.

Geopolitical tensions, particularly between the US and China, impact supply chain governance, leading to both opportunities and higher risks of corruption and social impact, especially in Southeast Asia. Increased costs, such as the 600% rise in freight costs, can lead to shortcuts and corruption.

The UN Global Compact's Transformational Governance (TG) principles call for ethical, transparent, and accountable business practices, supported by a digital TG toolkit.

The potential risks of technology and AI on business integrity include data privacy concerns, biases in AI algorithms, over-reliance on technology, and ethical issues. Adequate safeguards and ethical considerations are necessary.

ESG reporting faces challenges due to varying standards. Despite efforts by

organizations like UNGC, GRI, MSCI, Bloomberg, and EFRAG (with ESRS), there is no global standard for ESG reporting, making comparisons difficult for investors.

## **INDO-PACIFIC REGIONAL MEETING**



*TI chapters from the Indo-pacific region*



*Justin presenting on TI-M's top three highlighted works*

Transparency International Malaysia (TI-M) representatives attended the Indo-Pacific Region Meeting in Bangkok. Our Assistant Manager, Justin Jarret, showcased TI-M's top three project highlights for 2024, aligning with our core strategic thrusts: Political Governance, Corporate Governance, and Public and Civil Governance. His presentation highlighted TI-M's impactful initiatives, underscoring our commitment to promoting transparency and accountability in Malaysia.



***Asyraf presenting TI-M's recommendations to improve MINDEF system***

Additionally, our Project Executive, Asyraf Shaadan, presented strategic recommendations to the TI-Defense team on improving systems within Malaysia's Ministry of Defense (MINDEF) from TI-M's perspective.

The strategies and achievements shared during the meeting will inspire and benefit the attending chapters and foster greater regional collaboration in the fight against corruption.

**COLLECTIVE ACTION WORKSHOP IN BANGKOK**



On August 29, 2024, Alan Kirupakaran represented Transparency International Malaysia at a Collective Action Workshop in Bangkok, co-organized by the OECD and Basel Institute of Governance. The workshop's objective was to build on the previous Asia Pacific Collective Action forum held in 2023 and share experiences on the various Collective Action (CA) models currently being implemented in the region. Highlights included Thailand's use of Integrity Pacts to enhance project transparency, resulting in \$77 million in savings, and Hong Kong's ICAC approach, which combines awards, financial incentives, and robust public-private partnerships to promote integrity in the private sector.

The discussions also emphasized key strategies for engaging SMEs, such as providing accessible anti-corruption tools and proactive outreach through gatekeepers. As Malaysia prepares for its ASEAN chairmanship in 2025, there is a push to include Collective Action in regional initiatives. Upcoming events, including an OECD workshop in Bhutan and a Basel webinar on CA e-learning tools, will continue to support these efforts.

## THE SIN OF CORRUPTION A RELIGIOUS PERSPECTIVE BOOK

### INTERFAITH IFTAR DIALOGUE WITH THE EUROPEAN UNION



*Writers of the Sin of Corruption: A Religious Perspective book*

The Interfaith Iftar is an annual event hosted by the Delegation of the European Union (EU) to Malaysia, featuring a series of interfaith dialogues that addresses critical challenges faced by the country. Given the ongoing societal discussions surrounding corruption's impact on Malaysia's progress and nation-building, this forum provides a unique platform for religious leaders to share their views on combating corruption. This year's Interfaith forum, held on 26 March 2024 during Ramadan, was centred around a book published by Transparency International Malaysia (TI-M) titled "The Sin of Corruption: A Religious Perspective." The event, aptly named "Crossing Faith, Confronting Corruption," was a collaborative effort between the EU Delegation to Malaysia and TI-M, and took place at the Delegation of the European Union to Malaysia's Office at Naza Tower, Platinum Park.

The event began with welcoming remarks from Mr. Timo Goosmann, Deputy Head of Mission of the Delegation of the EU to Malaysia, followed by an insightful keynote

address delivered by Dr. Muhammad Mohan, President of TI-M. In his address, Dr. Mohan emphasized the importance of integrity and ethical behaviour in all aspects of society, and how religious teachings can play a crucial role in the fight against corruption. Subsequently, the forum featured a dialogue where speakers representing various religious affiliations engaged in discussions about corruption from their respective religious perspectives. These esteemed speakers included Assoc. Prof. Dr. Abdul Salam Muhamad Shukri, author of the Islamic Chapter; Dr. Tan Ai Boay, editor of the Buddhism Chapter; Rev. Fr. Dr. Clarence Devadass, author of the Christianity Chapter; Ms. Nagarane Moorthy, author of the Hinduism Chapter; Dr. Karminder Singh Dhillon, author of the Sikhism Chapter; and Dr. Chin Yee Mun, author of the Taoism Chapter. Each speaker elaborated on their respective chapters from the book, discussing the moral and ethical implications of corruption as viewed through the lens of their religion, and participated in an engaging Q&A session with the audience, allowing for a deeper exploration of the topics discussed.

The event concluded with closing remarks from H.E. Michalis Rokas, Ambassador of the EU Delegation to Malaysia, who emphasized the importance of such interfaith dialogues in fostering mutual understanding and collaboration in addressing societal issues like corruption. The Interfaith Iftar successfully brought together individuals from diverse backgrounds, including representatives from various companies and organizations,

to engage in meaningful discussions. The event underscored the collective commitment to combating corruption through the power of faith and inter-religious cooperation. Overall, the forum was a testament to the ongoing efforts to promote integrity and transparency in Malaysia, highlighting the vital role that religious leaders and interfaith dialogue can play in addressing corruption and fostering a more just and ethical society.

### **THE SIN OF CORRUPTION A RELIGIOUS PERSPECTIVE BOOK LAUNCH EVENT**



*Tan Sri Azam Baki, Dr Mohan, the religious leaders and writers*

On 13 June 2024, Transparency International Malaysia (TI-M) hosted a significant book launch event for "The Sin of Corruption: A Religious Perspective" at the Putrajaya International Convention Centre (PICC). The event was attended by a notable 115 participants, reflecting widespread interest and support for this important publication.

The event commenced with the arrival of the Honourable Tan Sri Azam Baki, Chief Commissioner of the Malaysian Anti-Corruption Commission (MACC). Following his arrival, Dr. Muhammad Mohan, President of TI-M, delivered the welcoming remarks. He spoke passionately about the painstaking journey the TI-M team undertook to produce the book, emphasizing the meticulous care taken to ensure its accuracy and relevance. Dr.

Mohan also provided an overview of the book's contents and its purpose, highlighting its exploration of corruption as a sin across six major religions: Islam, Christianity, Buddhism, Hinduism, Sikhism, and Taoism. He noted that the project took two years to complete, involving the dedicated efforts of authors, editors, and the production team.

Following Dr. Mohan's address, the event continued with a speech from Dr. Yamin, representing the Department of Islamic Development Malaysia (JAKIM), who conveyed the Director General of JAKIM, Datin Paduka Hajah Hakimah binti Mohd Yusoff's message. Dr. Yamin's speech underscored the importance of addressing corruption from a moral and ethical standpoint, resonating with the book's central theme.

The President of the Malaysian Consultative Council of Buddhism, Christianity, Hinduism, Sikhism, and Taoism (MCCBCHST), Daozhang Tan Hoe Chieow, then took the stage to share his insights on the council's stance against corruption and the role of religious teachings in promoting integrity.

The event's highlight was a keynote speech by the Honourable Tan Sri Azam Baki, who officially inaugurated the book launch. In his speech, Tan Sri Azam emphasized the critical role of religious principles in combating corruption and commended TI-M's initiative in producing this comprehensive work.

Following the inauguration, a short video was streamed, showcasing the authors, editors, and production team behind the book. This gesture of appreciation highlighted the collective effort and

dedication required to bring the publication to life.

Transparency International Malaysia expressed immense gratitude to all who contributed to the production of the book and those who attended the event, offering invaluable support. TI-Malaysia is deeply appreciative of the ongoing

encouragement and hopes that this book will educate the general public on the gravity of corruption in all religions and the urgent need for its eradication. The organization remains committed to promoting integrity and transparency through such impactful initiatives.

## COLLECTIVE ACTION PROJECT PROGRESS UPDATE

### TRANSPARENCY INTERNATIONAL MALAYSIA ENGAGES WITH MAJLIS DAERAH MARANG



*Rezaidi presented the Collective Action's Dashboard*

Transparency International Malaysia (TI-Malaysia) engaged in a productive meeting with representatives from Majlis Daerah Marang to discuss the progress and future directions of the Collective Action project. The primary agenda items included a comprehensive evaluation of the current project status and timeline, aimed at ensuring that objectives are being met and deadlines are adhered to.

Representatives from TI-Malaysia, including Alan, Rezaidi, and Asyraf, actively participated in the discussions, contributing their insights and expertise. Their counterparts from Majlis Daerah Marang also played a crucial role in these deliberations. Together, they exchanged valuable feedback from monitoring zones

A, C, and E, providing a clearer understanding of the project's on-ground impact and identifying areas that require further attention.

One of the highlights of the meeting was Rezaidi Ishak's presentation on the implementation of the Collective Action's Dashboard. This innovative tool is designed to enhance project tracking and accountability. Additionally, a detailed presentation of PowerBI's dashboard was conducted, which showcased the current status of complaints received, offering a transparent view of the project's effectiveness in addressing community concerns.

As the collaboration between TI-Malaysia and Majlis Daerah Marang continues to intensify, both entities reaffirmed their unwavering commitment to fostering transparency, accountability, and community engagement. They emphasized the importance of working together to tackle challenges and ensure that the benefits of the Collective Action project are fully realized for the betterment of the community.

**COLLECTIVE ACTION - CONSTRUCTIVE ENGAGEMENT WITH MAJLIS DAERAH MARANG AND TRANSFER OF TECHNOLOGY TO MAJLIS PERBANDARAN DUNGUN**



*Discussion by representatives from the local council, community monitors, and contractors*

The Constructive Engagement phase of the Collective Action program with Majlis Daerah Marang (MDM) was held on 1 April 2024. This significant session brought together representatives from the local council, community monitors, and contractors to collaboratively assess the progress and address challenges. During the meeting, community monitors shared their valuable observations collected over the preceding four-month monitoring period. Their insights highlighted recurring issues and provided practical suggestions to effectively address these concerns, ensuring the program’s success and sustainability.

Transparency International Malaysia (TI-M) actively contributed to the session by presenting findings from both pre- and post-surveys conducted with the local community in Marang. These surveys were instrumental in evaluating the effectiveness of the Collective Action program, offering a comprehensive understanding of community sentiments and the impact of ongoing efforts.

The pilot phase of the Collective Action program with Majlis Perbandaran Dungun (MPD) reached its conclusion on 15 April 2024. As part of their commitment to ensuring the program’s longevity, TI-M handed over the extensive database of records compiled during the program to MPD. In addition, TI-M conducted a thorough training session on the use of the Microsoft Power BI application, equipping MPD’s staff with the necessary skills to utilize this powerful tool for data analysis and reporting. This transfer of technology is crucial for maintaining the program's momentum and ensuring its continuity in the future.



*Asyraf conducting Power-BI training*

TI-M is pleased to note that MPD has expressed its intention to expand the Collective Action program to the Paka region in the near future. This decision reflects MPD’s commitment to taking ownership of the program and fostering transparency and accountability within the community. The expansion into Paka bodes well for maintaining the momentum of Collective Action and further strengthening community engagement.

As the program moves forward, TI-M and its partners remain dedicated to fostering a culture of transparency and collective responsibility. The success of the program thus far is a testament to the collaborative efforts of all stakeholders involved, and the

future looks promising as the program continues to evolve and expand its reach.

### **COLLECTIVE ACTION UPDATE (JULY 2024)**



***Discussion by Yang DiPertua Tuan Haji Lukema Meri Bin Salleh @ Abdul Latif, Encik Mohd Yusof Bin Salleh (Secretary), MDM officers, and representatives from the Monitoring Teams.***

The Collective Action report for Marang was submitted to Majlis Daerah Marang (MDM) on 1st July 2024. This meeting was attended by the Yang DiPertua Tuan Haji Lukema Meri Bin Salleh @ Abdul Latif, Encik Mohd Yusof Bin Salleh (Secretary), MDM officers, and representatives from the Monitoring Teams.

Among the results shared were: Fix-Rate data calculated before and during the 4-month monitoring period, results of the pre-and post-perception survey conducted with sample residents from the three zones, and additional pre- and post-survey comparisons by gender, age, academic qualification, and workplace (public or private). The 6-month extension to the monitoring period will end in August 2024. MDM expressed their satisfaction with the overall results and value of the program to the residents in the three pilot zones.



***Alan and Rezaidi presenting the Collective Action Report to Yang DiPertua Tuan Haji Lukema Meri Bin Salleh @ Abdul Latif***

The Collective Action report for Marang was also submitted to MTKN #2, 2024, on 8th July 2024, which is the Terengganu state-level meeting to discuss matters related to governance and integrity. The State Secretary chaired the meeting, and representatives from state agencies, including MACC, attended. The Marang results, including the Fix-Rate and pre- and post-perception surveys, were shared at the meeting. The meeting also saw a live demonstration of the PowerBI Dashboard, highlighting the issues reported and the current status. In addition, a short video showed feedback from selected program participants. The State Secretary noted the results of the Collective Action pilot program and recorded his appreciation for its completion. The YDPs of Dungun and Marang were invited to give feedback on the program in their respective districts. YDP Dungun noted the strong involvement of the local community in the three zones (A, C, and D) and looked forward to expanding the Collective Action program to other zones. YDP Marang stated that the program positively impacted zones A, C, and E communities.



## **POWER BI TRAINING AT MAJLIS DAERAH MARANG (ENHANCING DASHBOARD MANAGEMENT)**



***Asyraf conducting Power BI enhancement training***

On September 11, 2024, Transparency International Malaysia, represented by Asyraf Shaadan and Alan Kirupakaran, conducted a training session at Majlis Daerah Marang. The training focused on creating and managing the Collective Action dashboard using Microsoft Power BI. The session aimed to empower Majlis Daerah Marang with the skills necessary to utilize the dashboard effectively, thereby supporting the sustainability of Collective Action initiatives.

## **INTEGRITY DAY/ INTERNATIONAL ANTI-CORRUPTION DAY CELEBRATION FGV AND PKNS INTEGRITY DAY CELEBRATION**

On 30 October 2024, Transparency International Malaysia (TI-M) and FGV Holdings Berhad co-organized a successful Integrity Day. The event drew over 200 participants, including FGV's senior management, employees, partners, and TI-M's corporate members. We congratulate FGV on the launch of The Second Review of FGV's Organisational Anti-Corruption Plan (OACP). Their dedication and diligence in developing and refining this crucial plan are commendable, and we're pleased to

By the end of the training, participants had successfully developed their own dashboards, tailored to their unique requirements. This achievement marked a significant milestone in their journey towards enhanced transparency and accountability. The newly acquired skills would enable them to manage data more efficiently, generate insightful reports, and make informed decisions that benefit the community.

This training session underscored TI-M's commitment to building local capacity and promoting sustainable practices. The positive feedback from participants reflected the effectiveness of the session and the value it added to their professional development. Moving forward, TI-M remains dedicated to supporting Majlis Daerah Marang and other local councils in their efforts to uphold integrity and transparency through innovative solutions like Microsoft Power BI.

support their mission to strengthen Conflict of Interest management, fostering a culture of integrity and ethical practices within the organization.



***Speakers for FGV's Integrity Forum***

FGV's Integrity Day featured two sessions: a short lecture by Tan Sri Hj Abu Kassim, Chairman of the Perdana International Anti-Corruption Foundation (PIACCF), addressing the theme "What is the Meaning of Integrity?" and an overview of Conflict of Interest while sharing his professional experiences. The second session was a dynamic panel discussion on Conflict of Interest and Related Party Transactions, moderated by. Suzari Said Group Chief Governance Officer of FGV. Distinguished panelists included:

1. Dr. Muhammad Mohan, President of Transparency International Malaysia
2. Suhailah Mohamed Abdulla Mohamed, Chief Integrity and Assurance Officer at SD Guthrie
3. Nadia Hanim, Deputy Group Integrity and Governance Officer at Bank Islam Berhad

Each panellist provided insightful commentary on best practices for managing conflicts of interest and fostering a culture of integrity within their organizations. We trust that FGV has achieved its objectives from the event and wholeheartedly support their continued commitment to enhancing internal integrity and governance. We look forward to seeing the successful implementation of the OACP and will continue to support FGV's ongoing efforts in building a culture of transparency and accountability.



*Speakers and staffs of PKNS on stage*

Similarly, on November 5, 2024, the Selangor State Development Corporation (PKNS OFFICIAL) collaborated with TI-M to host a Mini Integrity Convention. Attendees included TI-M corporate members, PKNS subsidiaries, and employees. Tan Sri Hj Abu Kassim once again delivered an impactful lecture on "Integrity and Conflict of Interest."

In line with PKNS's belief that "Honesty builds Integrity," the second session featured a panel discussion on Conflict of Interest, chaired by Ms. Eulis Rachmatiah Iskandar ICDM, CeIO, CIPM, TI-M's Exco Member. The distinguished panellists included:

- Ms. Hajah Nurhayati Dato Nordin, CEO of Rasuah Busters
- Mr. Mohd Rais Ramli, Director, Business Sector Integrity Centre, Institut Integriti Malaysia (IIM)
- PKPj Tuan Zulhairy Zaidel, Head of the Governance Investigation Branch, Malaysian Anti-Corruption Commission (MACC)

We express our sincere gratitude to these speakers for generously sharing their extensive professional expertise on how Conflict of Interest arises, the root causes of COI, and how it can be managed with

reference to past cases. The PKNS Integrity team has hosted integrity seminars for their employees and subsidiaries throughout the year, demonstrating their dedication to fostering good governance. We commend their efforts and will continue to support our corporate members in their commitment to integrity.

In summary, both FGV Holdings Berhad and the Selangor State Development Corporation have demonstrated exemplary commitment to promoting integrity and good governance through their respective events. TI-M is proud to support these initiatives and looks forward to ongoing collaboration to build a culture of transparency and accountability within these organizations.

#### **INTERNATIONAL ANTI-CORRUPTION DAY / HARA 2024**



*Tan Sri Azam Baki and Dr Mohan at TI-M's booth*

On 9 December 2024, we had the honour of celebrating International Anti-Corruption Day with our esteemed stakeholders. The day was filled with insightful discussions and valuable engagements, marking our ongoing commitment to the fight against corruption.



*Speakers of MACC's HARA forum*

**Morning Session:** Transparency International Malaysia (TI-M) actively participated in the HARA 2024 celebration at ANGKASA. This event was organized by the Malaysian Anti-Corruption Commission (MACC) in collaboration with PAKAR. Dr. Muhammad Mohan, , served as a panellist in the forum titled "Cabaran Masa Depan Integriti & Antirasuah - Dimana Hala Tuju NGO." During this session, Dr. Mohan eloquently shared TI-M's perspective as a non-governmental organization steadfast in combating corruption. He delved into the various challenges we encounter in our advocacy efforts and underscored the importance of integrity in all sectors.



**Evening Session:** The day continued with our participation in the United Nations Office on Drugs and Crime (UNODC)'s

International Anti-Corruption Day 2024 celebration. The event was themed "Uniting with Youth Against Corruption: Shaping Tomorrow's Integrity." Dr. Mohan was once again invited to speak, this time in a panel discussion focused on the National Anti-Corruption Strategy (NACS) and the future of integrity in Malaysia. His insights and expertise provided a forward-looking perspective on how Malaysia can enhance its anti-corruption efforts.

## COURTESY VISIT/STUDY EXCHANGE

### UZBEKISTAN DELEGATION VISIT



*Dr Mohan presenting a plaque to H.E. Dr. Akmal Burkhanov*

Transparency International Malaysia (TI-M) was deeply honoured to receive a courtesy visit from the distinguished Delegation of Uzbekistan. During this insightful visit, we engaged in comprehensive discussions about TI-Malaysia's operations, contributions, and ongoing efforts in combating corruption within Malaysia. We took the opportunity to highlight our flagship event, the Corruption Perception Index (CPI) report, as well as our close cooperation with the government and various civil society organizations in advancing legal reforms.

We are immensely grateful for these opportunities to engage with our stakeholders, fostering dialogue and collaboration. These events underscore our relentless mission to promote transparency, integrity, and accountability in every facet of society. We look forward to continuing our efforts and strengthening our partnerships in the fight against corruption.



The Delegation of Uzbekistan was represented by a prestigious group of individuals, including:

- H.E. Dr. Akmal Burkhanov, Director of the Anti-Corruption Agency (Head of Delegation)
- H.E. Mr. Jakhongir Shirinov, Member of Parliament and Chairman of the Committee of the Legislative Chamber of Oliy Majlis on Anti-Corruption and Judicial Affairs
- Mr. Inoyat Shukurov, First Deputy Head of the Department for Combating Economic Crimes under the General Prosecutor's Office

- Mr. Sherzod Saparov, Chief Inspector of the Department for Work with Complaints, Public Relations, and International Cooperation of the Anti-Corruption Agency
- Mr. Shohruh Abdullaev, Interpreter
- Mr. Elbek Saidov, First Secretary at the Embassy of Uzbekistan in Malaysia (based in Kuala Lumpur)

The discussions were highly productive and offered valuable insights into the shared challenges and strategies in the fight against corruption. We emphasized our commitment to promoting transparency, integrity, and accountability within Malaysia through our various initiatives and partnerships. The exchange of knowledge and experiences proved to be mutually beneficial, fostering a deeper understanding of each other's anti-corruption efforts.

TI-Malaysia eagerly looks forward to exploring potential future collaborations with the Anti-Corruption Agency of Uzbekistan. We believe that such partnerships are crucial in strengthening global efforts to combat corruption and promote good governance. By working together, we can achieve greater impact and success in our shared mission of fostering a corruption-free society.

## **ANTI-BRIBERY COMMITTEE JAPAN (ABCJ) STUDY VISIT**



*Dr Mohan, Chew Phye Keat and representatives from ABCJ*

Transparency International Malaysia (TI-M) had the honor of hosting the Anti-Bribery Committee Japan (ABCJ) for an enriching and engaging discussion on the state of corruption in Malaysia. Japan, which is ranked 16th globally with an impressive score of 73 on the Corruption Perception Index (CPI), is actively studying anti-corruption efforts across the ASEAN region. During their fact-finding mission, the ABCJ delegation sought to gain a comprehensive understanding of how organizations in the region tackle corruption on a local level.

Throughout the visit, we shared insights into TI-M's role as an independent body dedicated to driving legal reforms and combating corruption in Malaysia. We highlighted our extensive work and impact over the years, showcasing our commitment to promoting transparency and integrity in all sectors. This exchange sparked meaningful dialogue on the alignment of TI-M and ABCJ's missions, opening up potential opportunities for collaboration in the fight against corruption.

The distinguished delegates from ABCJ included Kengo Nishigaki (Representative Partner) and Mr. Nobuhiro Matsuo

(Counsel) from GI&T Law Office LC, Dr. Shinya Fujino (Associate Professor) from Reitaku University, Mr. Takeshi Naito (Attorney) from Uchito & Otsuka Law Office, Akira Takeuchi (Certified Fraud Examiner) and Nobuhide Tanaka (Attorney) from Proact Law Office, and Kosuke Maemura (CPA, CFE Director) from Grant Thornton.

Overall, the visit was highly productive, fostering a mutual understanding of the challenges and strategies in combating corruption. We believe that such collaborations and exchanges of ideas are crucial in advancing our shared goals of transparency, integrity, and ethical governance. We look forward to potential future collaborations with ABCJ and other stakeholders committed to the same mission.

#### **TI-CAMBODIA STUDY EXCHANGE**



*Dr Mohan presenting a plaque to Dara Rith*

Transparency International Malaysia (TI-M) had the pleasure of hosting the delegation from Transparency International Cambodia (TI-Cambodia) from 6 to 10 October 2024. Our colleagues from TI-Cambodia were on a mission to explore Corporate Integrity System and Business Integrity program practices across various sectors in Malaysia.



*Representatives of TI-Cambodia, Justin and MACC officers*

The TI-Cambodia delegation, led by Dara Rith, Business Integrity Program Manager, and Tong Soprach, Corporate Integrity System Manager, engaged with key government agencies and TI-Malaysia's corporate members to gain a deeper understanding of Malaysia's robust corporate integrity frameworks, particularly the institutions' roles and compliance with the Companies Act 2016 and the Malaysian Anti-Corruption Commission Act 2009 (Act 694).

Our esteemed guests had the opportunity to visit prominent institutions such as Institut Integriti Malaysia (IIM), the Malaysian Anti-Corruption Commission, the UN Global Compact Network Malaysia & Brunei, UEM Edgenta Berhad, Securities Commission Malaysia, Bursa Malaysia, Sime Darby, and Rasuah Busters. We are deeply grateful for the cooperation and warm reception provided by these agencies, companies, and civil societies as they shared their organizational practices and efforts on Corporate Integrity Systems and Business Integrity with our colleagues from TI-Cambodia.

The discussions with these institutions were highly productive, focusing not only

on anti-corruption policies, risk mitigation strategies, and the roles of each organization but also on practical strategies for effectively implementing Corporate Integrity systems. The sessions were filled with valuable advice and best practices, which our delegates from TI-Cambodia are keen to adapt and implement back in Cambodia.

This study exchange opportunity enabled our colleagues from TI-Cambodia to gather strategic knowledge and tailored approaches to strengthen corporate

governance and integrity within their own country. The lessons learned will serve as guiding tools to enhance the effectiveness of their Business Integrity Programs and foster a transparent corporate environment in Cambodia.

We hope this collaboration has provided our colleagues from TI-Cambodia with practical strategies and frameworks that will significantly contribute to their mission of advancing Corporate Integrity systems in Cambodia.

# MEDIA PRESENCE

## TI-M joins chorus of groups calling for full disclosure by Pardons Board

By Adib Povera - February 2, 2024 @ 7:34pm



## M'sia climbs to 57th rank in Corruption Perceptions Index

Isabelle Leong  
Published: Jan 30, 2024 2:31 PM · Updated: 5:48 PM

**Malaysia ranks 57th in global corruption perception index, trails Singapore in Asean**

Picture by Sayuti Zainuddin  
Story by R. Lohewar

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HIGHLIGHTS

Podcast > Morning Run > Morning Brief > Stay Vigilant In Fighting Corruption

### STAY VIGILANT IN FIGHTING CORRUPTION

Dr. Muhammad Mohan, President, Transparency International Malaysia  
31-Jan-24 08:30



## Experts laud move to rename BNS to Lunas

By Aizat Shah - March 28, 2024 @ 4:08pm



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HIGHLIGHTS

Podcast > Morning Run > Morning Brief > When Does Policy Lobbying Cross the Line?

### WHEN DOES POLICY LOBBYING CROSS THE LINE?

Dr Muhammad Mohan, President, Transparency International Malaysia (TI-M)  
18-Mar-24 07:45

An illustration showing two hands. The top hand, wearing a dark suit sleeve and a gold ring, is dropping several gold coins into the palm of the bottom hand, which is wearing a light blue shirt sleeve.

## TI-M : NACS puts Malaysia on right path to be a top 25 nation on Corruption Perception Index in 10 years

By Zahman Khairuljalil - May 7, 2024 @ 8:20pm

A photograph of Prime Minister Dato' Seri Anwar bin Ibrahim speaking at a podium. He is wearing a white shirt and a black cap. Behind him is a blue backdrop with the text: "Disempurnakan Oleh: YAB Dato' Seri Anwar bin Ibrahim Perdana Menteri", "7 MEI 2024 (SELASA)", and "KONVENSYEN ANTARABANGSA PUTRAJAYA (PICC)". Logos for "MALAYSIA MADANI" and "STRAITSTIMES" are also visible.

Prime Minister Dato' Seri Anwar bin Ibrahim speaking at the launch of the National Anti-Corruption Strategies (NACS) 2024 -

**WAWANCARA**  
**Strategi banteras rasuah Malaysia masih kabur**  
**»12 & 13**

A portrait of a man with a mustache, wearing a dark suit, white shirt, and red tie. He is looking slightly to the right of the camera.

Strategi banteras rasuah Malaysia masih kabur



President Transparency International Malaysia (TI-M), Dr. Muhammad Mohan Akbarullah

OPINION BY DR. MUHAMMAD MOHAN AKBARULLAH



## Menuju Kedudukan Ke-25 CPI : Perjuangan Malaysia Memerangi Rasuah

🕒 20/08/2024 02:18 PM



## Never-ending news of corruption in public sector looms over nation, say watchdogs

By **Mizanur Hassan** - March 20, 2024 @ 2:02pm



5:59PM, 12:52 PM

Two laws can help solve the problem highlighted in A-G's Report | The Star

## 'Two laws can help solve the problem highlighted in A-G's Report'



**NATION**

Friday, 05 Jul 2024

**PETALING JAYA:** Two legal reforms are needed to effectively end the perennial cases of mismanagement and misgovernance that keep appearing in every edition of the Auditor-General's reports, say anti-graft experts.

These would be amending laws that deal with graft to include a misconduct in public office (MiPO) component and enacting a Freedom of Information Act (FOIA), they said.

## TI-M calls for an independent monitoring panel for MRT3 project

FMT Reporters - 19 Sep 2024, 04:22 PM

Transparency International Malaysia says an agreement should be signed with independent experts to monitor and publicly report on the project's progress.

9 SHARES  
Total Views: 1,859



HEADLINES: [Yekuru Haram](#) | [Call to protect CSDM from unfair action on affidavit to Islam, PAS told](#) | [Kemuka butir paku BNGA,000, perjavat](#)



## Use independent experts for migrant system audit, says anti-graft group

Jason Thomas - 07 Jul 2024, 07:45 AM

Human resources minister Steven Sim says his ministry will launch an internal audit to investigate discrepancies in the systems.

11 SHARES  
Total Views: 1,199

HEADLINES: [Isihan 2 lelaki diagaki pemburu haram](#) | [Call to protect CSDM from unfair action on affidavit to Islam, PAS told](#) | [Kemuka butir paku](#)



## Spend more time to instil good values in children, parents told

FMT Reporters - 21 Aug 2024, 12:26 PM

Transparency International Malaysia says parents should not leave the responsibility of teaching their child to school teachers or universities.

8 SHARES  
Total Views: 766



## Low civic awareness and accountability hinder corruption reform, watchdog warns [WATCH]

By **Amalina Kamal** - September 26, 2024 @ 11:05am

Low civic awareness and accountability hinder corruption reform, watchdog warns [WATCH]



## Malaysia should reform Whistleblower Protection Act immediately, says anti-graft watchdog

By Sankita Jayanandan / theedgemalaysia.com

12 Nov 2024, 02:15 pm



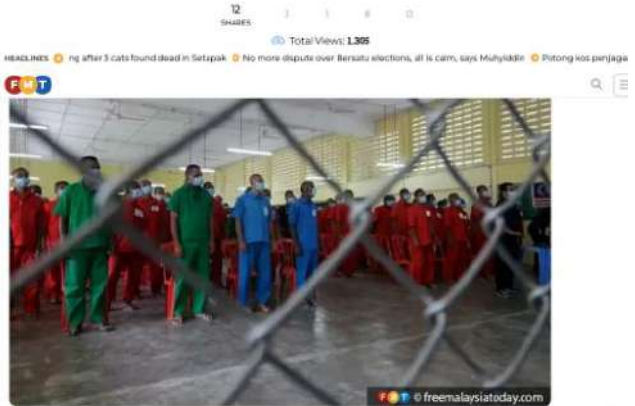
Photo by Low Yin Yeng/The Edge

KUALA LUMPUR (Nov 12): Malaysia should immediately reform the Whistleblower Protection Act 2010 (WPA), and implement other long-overdue legal changes, an anti-graft watchdog said on Tuesday.

## Exclude corruption, money laundering cases from house arrest bill, says TI-M

FMT Reporters · 05 Nov 2024, 11:44 AM

Transparency International Malaysia says failure to address this will overturn the hard work done to prosecute criminals.



TI in 2023 budget speech, Prime Minister Anwar Ibrahim said the government will draft a new Act allowing house arrest as an alternative punishment for certain offences.

PETALING JAYA: Corruption and money laundering cases should be excluded from the proposed house arrest bill, regardless of the convict's status, says an anti-graft group.

## TI-M wants greater transparency in defence spending

By Sankita Jayanandan · November 18, 2024 @ 11:22am



## Report suspicious activity in political party accounts, banks urged

FMT Reporters · 17 Dec 2024, 12:59 PM

This is among Transparency International's recommendations to ensure integrity in political financing.



## Face to face with TI-Malaysia chief: 'Governance, governance...'

By GERALDINE TONG

FOCUS

Sunday, 27 Oct 2024



## Lindung pemberi maklumat asas strategi pencegahan rasuah efektif - TI-Malaysia

By Sankita Jayanandan · October 20, 2024 @ 11:11am

Malaysia.com.my.com



Melindung pemberi maklumat adalah asas kepada strategi pencegahan rasuah yang efektif

KUALA LUMPUR: Transparency International Malaysia (TI-Malaysia) mengasas pihak berkecua memastikan perlindungan penuh kepada pemberi maklumat, yang mana ia menjadi asas kepada strategi pencegahan rasuah yang efektif.

# Bentuk unit integriti dalam PBT

 **NURUL HUDA HUSAIN** [Follow](#)

28 Oktober 2024 08:20am  
Masa membaca: 3 minit



## FUNDERS

We are indebted to the Following organizations for their financial support in 2024:

- United Nations Office on Drugs and Crime (UNODC)
- International Republican Institute (IRI)
- Terengganu State Government (SUK Terengganu)
- GIACC
- MARI USAID
- The Waverly Street Foundation

We also would like to express our utmost gratitude to our corporate and individual members who have been with us to support our advocacy work.

## MEMBERSHIP

Category	December 2024	December 2023
Individual	72	75
Corporate	22	19
Total	94	94

The new corporate members joined TI-Malaysia in the year 2024.

1. Axiata Group Berhad
2. Johor Corporation

## SECRETARIAT

No.	Name	Position
1	Justin Bryann Jarret	Manager
2	Rosnazlina binti Rosali	Senior Project Executive
3	Aliff Asyraf bin Shaadan	Project Executive
4	Nur Afrina binti Mohd Jafri	Communication & Project Executive

## FEES PAID TO EXCO MEMBERS FOR SERVICE RENDERED

No	Date	Name	Amount (RM)	Remarks
1.	21/3/2024	Alan Kirupakaran	2,800.00	Coordinator Collective Action Marang
2.	13/5/2024	Nurirdzuana Ismail	1000.00	Trainer for CeIO Training in Sarawak
3.	25/7/2024	Dr Muhammad Mohan	500.00	Trainer for Adun Sarawak Training
4.	25/7/2024	Raymon Ram	500.00	Trainer for Adun Sarawak Training
5.	9/8/2024	Eulis Rachmatiah	500.00	PKNS - Integrity Talk
6.	23/9/2024	Eulis Rachmatiah	500.00	Velesto - Integrity Talk
<b>TOTAL</b>			<b>5,800.00</b>	

**DONATIONS MADE TO TI-MALAYSIA BY EXCO MEMBERS**

No	Date	Name	Amount (RM)	Remarks
1.	8/4/2024	Dr Muhammad Mohan	1,000.00	Donations from participation in MACC's workshop for NACS
<b>TOTAL</b>			<b>1,000.00</b>	

**PAYMENT MADE TO TI-MALAYSIA'S MEMBERS**

No	Date	Name	Amount (RM)	Remarks
1.	18/2/2024	Mohd Rezaidi	4,266.00	Collective Action Coordinator
<b>TOTAL</b>			<b>4,266.00</b>	

**2023-2025 EXECUTIVE COMMITTEE MEETING ATTENDANCE**

No.	Name	Position	Exco Meeting Attendance (As of Dec 2024)
1	Dr Muhammad Mohan	President	14/15
2	Lawrence Chew Seng Chen	Deputy President	15/15
3	Raymon Ram	Secretary-General	15/15
4	Dr Geetha Rubasundram	Treasurer	14/15
5	Alan Kirupakaran	Exco member	14/15
6	Nisha Kamilla Sundra Rajoo	Exco member	14/15
7	Chuah Yean Ping	Exco member	14/15
8	Nurirdzuana Ismail	Exco member	13/15
9	Chew Phye Keat	Exco member	13/15
10	Eulis Rachmatiah Iskandar	Exco member	13/15

*\*Chuah Yean Ping resigned as an exco member effective 3 February 2025.*

## LIST OF ACTIVITIES, MEETINGS & EVENTS 2024

No.	Date	Activities/Meetings/Events	Venue	Funder(s)
1	12 January 2024	NextGen Party Youth Forum, held under the theme "Fostering Greater Transparency and Accountability Through Open Information Laws (Dr Mohan, Justin, Ros, Asyraf)	International Islamic University Malaysia (IIUM)	International Republican Institute (IRI)
2	26 February 2024	Courtesy Visit by the Institute of Integrity Malaysia (IIM) to Transparency International Malaysia (TI-M) (Dr Mohan, Eulis, Yean Ping, Justin, Ros, Asyraf)	TI-M's Office	-
3	28 February 2024	Meeting with European Union on Interfaith Forum and Iftar event on 26 March 2024 (Dr Mohan)	European Union's Office, Naza Tower	-
4	3 March 2024	TI-M's Collection Action Site visit and Engagement meeting with Majlis Daerah Marang (Alan, Rezaidi, Asyraf)	Majlis Daerah Marang's office	SUK Terengganu
5	9 March 2024	Transparency International Malaysia's 26 <sup>th</sup> Annual General Meeting (Dr Mohan, Justin, Ros, Asyraf)	Crystal Crown Hotel, Petaling Jaya	-
6	13 March 2024	Engagement with YB Kulasegaran on whistleblower Protection Amendments (Dr Mohan, Chew Phye Keat)	Ministry of Law & Institutional Reform Office	-
7	25 March 2024	Institutional Reforms meeting with Minister of Law & Institutional Reform, YB Dato' Sri Azalina (Dr Mohan)	Parlimen, Putrajaya	-
8	25 March 2024	Meeting Jawatankuasa Pilhan Khas Tadbir Urus, Integriti dan Anti Rasuah (JPK TIA) (Dr Mohan, Justin, Asyraf)	Dewan Negara	-
9	26 March 2024	Interfaith Dialogue titled 'Crossing Faith, Confronting Corruption' with European Union (Dr Mohan, Eulis, Justin, Ros, Asyraf, Afrina)	Co-labs, Co-working space, Naza Tower, KL	-
10	1 April 2024	Collective Action program with Majlis Daerah Marang (MDM) (Alan, Rezaidi, Asyraf)	Pejabat Majlis Daerah Marang (MDM)	SUK Terengganu
11	4 April 2024	Meeting with ambassador of Spain: A perspective on Malaysia's	Spanish Embassy	-

		Transparency and Integrity (Dr Mohan, Justin)		
12	15 April 2024	Pilot phase of the program with Majlis Perbandaran Dungun (MPD) (Alan, Rezaidi, Asyraf)	Pejabat Majlis Perbandaran Dungun (MPD)	SUK Terengganu
13	22-24 April 2024	International Anti-Corruption Academy (IACA) visit to observe Collective Action progress in Dungun (Alan, Rezaidi, Asyraf)		
14	7 May 2024	TI-M attended National Anti-Corruption Strategy (NACS) 2024-2028 launch (Dr Mohan, Nuri, Justin, Asyraf)	Putrajaya International Convention Centre (PICC)	-
15	8 May 2024	Meeting with International Republican Institute (IRI) for future project discussion (Dr Mohan, Justin, Afrina)	Equatorial Plaza Co-working space	-
16	10 May 2024	Meeting With Mr Richard Nephew (Us State Department), Ms Bryn West (Us Embassy), Centre to Combat Corruption & Cronyism (C4), Agora Society (Dr Mohan, Justin, Afrina)	C4 Office	-
17	17 May 2024	Measuring Anti-Corruption in your organisation, CEIO Training led by Ms Nurirdzuana (Nuri, Justin, Ros, Asyraf, Afrina, Vickram)	Waterfront Hotel, Kuching	-
18	13 June 2024	Book Launch: The Sin of Corruption A Religious Perspective (Dr Mohan, Justin, Ros, Asyraf, Afrina and Excoc)	Putrajaya International Convention Centre (PICC)	-
19	14 June 2024	Malaysia's Voluntary Carbon Market (VCM): Are there gaps leading to corruption and bad social outcomes? (Yi Jian, Justin, Afrina)	Sunway University	-
20	18-21 June 2024	International Anti-corruption conference (IACC) in Vilnius Lithuania (Dr Mohan)	Vilnius, Lithuania	Transparency International - Berlin
21	24 June 2024	Engagement with Axiata Group Berhad (Dr Mohan, Justin, Afrina)	Axiata's Office in Stesen Sentral	-
22	1 July 2024	Collective Action report submission to Majlis Daerah Marang (Alan, Rezaidi, Asyraf)	Pejabat Majlis Daerah Marang	SUK Terengganu



23	8 July 2024	The Collective Action report for Marang submission to MTKN #2 (Alan, Rezaidi, Asyraf)	Pejabat Majlis Daerah Marang	SUK Terengganu
24	16 July 2024	Incorporating Business Integrity, Governance and Corporate Liability in Enterprise Workshop organized by Transparency International Malaysia, UNODC and UNIONS (Dr Mohan, Raymon, Nuri, Vickram, Justin, Ros, Asyraf, Afrina)	Waterfront Hotel, Kuching	UNODC
25	17 July 2024	Engagement with Top Glove (Dr Mohan, Eulis, Yean Ping)	Top Glove Office in KL	-
26	18 July 2024	Integrity Talk: Corporate Liability: Who can be punished? Organized by PKNS (Eulis, Ros, Afrina)	PKNS Hq Shah Alam	-
27	24 July 2024	National Anti-Corruption Strategies (NACS) engagement session and workshop (Justin, Asyraf)	Cyberview Resort and Spa, Cyberjaya	-
28	7-8 August 2024	A Roadmap to Beneficial Ownership Transparency in Malaysia organized by the International Republican Institute (IRI) with TI-Malaysia as a supporting partner (Dr Mohan, Raymon, Nazri, Justin, Afrina)	Renaissance Hotel	International Republican Institute (IRI)
29	8 August 2024	10 <sup>th</sup> National Procurement Conference organized by the Malaysian Institute of Corporate Governance (MICG) & Commerce Dot Com Sdn Bhd with TI-Malaysia as a supporting partner. (Raymon, Afrina)	MITEC, KL	-
30	8 August 2024	Engagement with Ministry of Unity (Dr Mohan, Ros, Asyraf)	Ministry of Unity	-
31	19 August 2024	Roundtable session on Integrity in the Emerging Carbon Markets in Malaysia (Dr Mohan, Eulis, Justin, Afrina)	Crystal Crown PJ	The Waverly Street Foundation
32	19 August 2024	Courtesy Visit by the Delegation of Uzbekistan (Dr Mohan, Eulis, Justin, Afrina)	Mandarin Oriental Hotel	-
33	27 August 2024	Malaysian case studies launch by United Nations Global Compact Network Malaysia & Brunei (UNGCMYB) with TI-Malaysia as a	Aloft Hotel, KL	-

		supporting partner (Chew Phye Keat, Afrina)		
34	28 August 2024	Courtesy visit by the Anti-Bribery Committee Japan (ABCJ) (Dr Mohan, Justin, Ros, Asyraf, Afrina)	TI-M Office	-
35	29 August 2024	Collective Action Workshop in Bangkok (Alan)	Bangkok, Thailand	
36	9 September 2024	Integrity Talk at Velesto Energy Berhad's Business Partner Integrity Day (Eulis)	InterContinental Kuala Lumpur	-
37	11 September 2024	Power BI Training at Majlis Daerah Marang, Enhancing Dashboard Management organized by TI-Malaysia. (Alan,Asyraf)	Majlis Daerah Marang Office	SUK Terengganu
38	19 September 2024	Engagement meeting with TNB (Dr Mohan, Justin, Afrina)	TNB Office, Kerinchi	-
39	30 September 2024	Meeting with JAKIM on Islamic Chapter printing on Sin of Corruption Book (Dr Mohan, Ros, Afrina)	JAKIM Office, Putrajaya	-
40	3 October 2024	Maritime Anti-Corruption Network (MACN) Fall Members' Conference (Dr Mohan)	Four Seasons Hotel, Kuala Lumpur	-
41	6-10 October 2024	Study Exchange Visit with TI-Cambodia (Dr Mohan, Justin, Ros, Asyraf, Afrina)	Office - Institut Integriti Malaysia (IIM), the Malaysian Anti-Corruption Commission (MACC), UN Global Compact Network Malaysia & Brunei, UEM Edgenta Berhad, Securities Commission Malaysia, Bursa Malaysia, Sime Darby.	-
42	30 October 2024	FGV Integrity Day in collaboration with TI-Malaysia. (Dr Mohan, Justin, Ros, Asyraf, Afrina)	Wisma FGV	-

43	5 November 2024	PKNS Mini Integrity Convention in collaboration with TI-Malaysia (Dr Mohan, Eulis, Justin, Ros, Asyraf, Afrina)	PKNS Hq Shah Alam	-
44	7 November 2024	Telekom Integrity Day (Justin, Afrina)	MMU Chancellery	-
45	14 November 2024	MSM Integrity Symposium (Nuri)	MSM Office	-
46	14 November 2024	DKSH Compliance Day (Dr Mohan, Afrina)	DKSH Office, The Ascent	-
47	19 November 2024	Ladang Mary Visit for Voluntary Carbon Market Project (Ho Yi Jian, Monishankar, Justin, Afrina)	Ladang Mary/ Ladang Tagar 2	The Waverly Street Foundation
48	23 November 2024	<i>Konvensyen Nasional Reformasi Perkhidmatan Awam tahun 2024</i> (Madani 2-year Celebration) (Dr Mohan)	Kuala Lumpur Convention Centre	-
49	25 November 2024	Consultation with Civil Society on the Malaysia-United Nations Cooperation Framework 2026-2023 (Dr Mohan)	Sheraton Petaling Jaya	-
50	26 November 2024	Ladang Nigel Gardner Visit for Voluntary Carbon Market Project (Ho Yi Jian, Monishankar, Justin, Afrina)	Ladang Nigel Gardner / Ladang Tagar 3	The Waverly Street Foundation
51	28 November 2024	UDA Holdings Integrity Day (Ros, Afrina)	UDA Holdings Office	-
52	28-30 November 2024	Indo-Pacific Regional Meeting (Dr Mohan, Justin, Asyraf)	Bangkok, Thailand	TI-DS and TI Berlin
53	28 November 2024	19 <sup>th</sup> UNCAC Coalition Asia Pacific Region Meeting (Chew Phye Keat, Afrina)	Zoom Meeting Online	-
54	5 December 2024	Worldwide Holdings Berhad Integrity Training (Eulis)	Mercu Worldwide	-
55	5 December 2024	Ladang Nigel Gardner, Bukit Tagar Visit for Voluntary Carbon Market Project (Ho Yi Jian, Monishankar, Justin, Afrina)	Ladang Nigel Gardner/Ladang Tagar 3	The Waverly Street Foundation
56	5 December 2024	Meeting with Ministry of Defence with TI-Defence (Dr Mohan, Choo Yi Kang, Asyraf)	Ministry of Defence, Jalan Padang Tembak	-

57	8 December 2024	Human Rights Festival 2024 organized by Bar Council (Justin, Ros, Asyraf, Afrina)	MyTown Cheras	-
58	9 December 2024	International Anti-Corruption Day organized by MACC, PAKAR with TI-Malaysia as a supporting Partner (Dr Mohan, Justin, Ros, Asyraf, Afrina)	ANGKASA, Petaling Jaya	-
59	9 December 2024	The United Nations Office on Drugs and Crime (UNODC) 's IACD 2024 celebration, themed "Uniting with Youth Against Corruption: Shaping Tomorrow's Integrity." (Dr Mohan, Justin, Afrina)	Grand Millennium, Jalan Bukit Bintang, Kuala Lumpur.	-
60	10 December 2024	Felda Integrity Symposium 2024 (Alan)	Menara FELDA	-
61	16 December 2024	Courtesy Visit to New Zealand Embassy (Dr Mohan, Justin, Afrina)	New Zealand High Commission Office	-

# MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY

(Transparency International – Malaysia)

**ROS No: PPM-007-10-28081999**

319 Blok A, Kelana Centre Point, Jalan SS 7/19, Kelana Jaya,  
47301 Petaling Jaya, Selangor

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: [www.transparency.org.my](http://www.transparency.org.my)



: Transparency International - Malaysia



: Transparency International - Malaysia



: TI-Malaysia



: TI-Malaysia

REGISTRATION NO.: PPM-007-10-28081999

THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY

REPORTS AND FINANCIAL  
STATEMENTS: 31 DECEMBER 2024

*MR* | MUSTAPHA  
RAJ | CHARTERED  
ACCOUNTANTS  
(201806000705 (LLP0015086-LCA) & AF 001361)

**THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY****TABLE OF CONTENTS**

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**THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY**  
**REPORT OF THE EXECUTIVE COMMITTEE**

We, the Executive Committee, responsible for the financial statements of **THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY**, Registration No: PPM-007-10-28081999, hereby state that to the best of our knowledge and belief: -

- a) The accounting records produced together with the vouchers, information and explanations given to the auditors, **MUSTAPHARAJ PLT** constitute a true record of all transactions, assets and liabilities of the **SOCIETY** for the financial year ended 31 December 2024 and;
- b) The Statement of Financial Position, Statement of Comprehensive Income, Statement of General Funds, and Statement of Cash Flows together with the Notes to the Financial Statements are properly drawn up in accordance with the approved accounting standards by the Committee and show a true and fair view of the state of affairs of the **SOCIETY** as at 31 December 2024 and of the results of the operations for the financial year ended on that date.

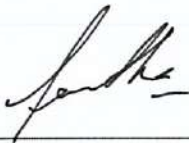
Signed on behalf of the Executive Committee



**DR. MUHAMMAD MOHAN KITTU BIN ABDULLAH**  
President



**RAYMON RAM**  
Secretary General



**DR. GEETHA A. RUBASUNDRAM**  
Treasurer

Dated: 27/01/2025



**THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY**  
**INDEPENDENT AUDITORS' REPORT**

We have audited the financial statements of the **THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY**. The preparation of the financial statements is the responsibility of the Executive Committee. Our responsibility is to express an opinion on the financial statements based on our audit.

We conducted our audit in accordance with the approved Standards of Auditing in Malaysia. These standards require that we plan and perform the audit to obtain all the information and explanations which we consider necessary to provide us with evidence to give reasonable assurance that the financial statements are free of material misstatement. The audit also includes an assessment of the accounting principles used and significant estimates made by the management as well as evaluating the overall adequacy of the presentation of information in the financial statements.

We believe that the audit evidence obtained is sufficient and appropriate to provide a basis for our opinion.

In our opinion, the Statement of Financial Position, Statement of Comprehensive Income, Statement of General Funds, and Statement of Cash Flows together with the Notes, have been properly prepared in accordance with the approved accounting standards by the Committee and show a true and fair view of the state of affairs of the **SOCIETY** at 31 December 2024 and of the results of the operations for the financial year ended on that date.



**MUSTAPHARAJ PLT**  
**(Firm No: AF 001361)**  
**Chartered Accountants**  
**(Malaysia)**



**RALPH RAVIN RATNASWAMY**  
**Approval No:**  
**Bil.3214/10/25 (J)**

Dated: **27 JAN 2025**

**THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY**  
**STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2024**

	Note	2024 RM	2023 RM
<b>NON CURRENT ASSETS</b>			
Plant and Equipment	5	<u>10,941</u>	<u>13,676</u>
<b>CURRENT ASSETS</b>			
Trade and Other Receivables	6	7,946	6,350
Cash and Cash Equivalents	7	535,625	673,677
		<u>543,571</u>	<u>680,027</u>
<b>TOTAL ASSETS</b>		<u><u>554,512</u></u>	<u><u>693,703</u></u>
<b>EQUITY</b>			
General Funds		<u>519,934</u>	<u>322,959</u>
<b>CURRENT LIABILITIES</b>			
Grant Funding	8	18,508	360,559
Payables and Accruals	9	16,070	10,185
		<u>34,578</u>	<u>370,744</u>
<b>TOTAL EQUITY AND LIABILITIES</b>		<u><u>554,512</u></u>	<u><u>693,703</u></u>

The notes form an integral part of and should be read in conjunction with these financial statements.

**THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY**

**STATEMENT OF COMPREHENSIVE INCOME  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024**

	<b>2024</b>	<b>2023</b>
	<b>RM</b>	<b>RM</b>
<b>INCOME</b>		
Donations	12,568	14,702
Grant Income	1,693,663	456,266
Membership Fee	78,100	68,000
Training Income	9,300	6,800
	<u>1,793,631</u>	<u>545,768</u>
<b>OTHER INCOME</b>		
Interest Income	5,925	2,855
Others	5,000	40
	<u>10,925</u>	<u>2,895</u>
<b>TOTAL INCOME</b>	1,804,556	548,663
<b>LESS: ADMINISTRATIVE EXPENSES (SCHEDULE I &amp; II)</b>	<u>(1,607,581)</u>	<u>(574,544)</u>
<b>TOTAL SURPLUS / (DEFICIT) BEFORE TAXATION</b>	196,975	(25,881)
<b>TAXATION</b>	<u>-</u>	<u>-</u>
<b>TOTAL SURPLUS / (DEFICIT) OF INCOME OVER EXPENDITURE FOR THE FINANCIAL YEAR AFTER TAXATION</b>	<u>196,975</u>	<u>(25,881)</u>

The notes form an integral part of and should be read in conjunction with these financial statements.

**THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY****STATEMENT OF GENERAL FUNDS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024**

	<b>ACCUMULATED FUNDS RM</b>
<b>2024</b>	
At 01 January 2024	322,959
Total Surplus for the Financial Year After Taxation	196,975
At 31 December 2024	<u>519,934</u>
<b>2023</b>	
At 01 January 2023	348,840
Total Deficit for the Financial Year After Taxation	(25,881)
At 31 December 2023	<u>322,959</u>

The notes form an integral part of and should be read in conjunction with these financial statements.

## THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY

STATEMENT OF CASH FLOWS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024

	2024 RM	2023 RM
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Total Surplus / (Deficit) for the Financial Year Before Taxation</b>	196,975	(25,881)
<b>Adjustments for:</b>		
Depreciation of Plant and Equipment	8,487	9,057
Loss on Disposal of Property, Plant and Equipment	765	-
<b>Operating Surplus / (Deficit) Before Working Capital Changes</b>	206,227	(16,824)
<b>Change in Working Capital:</b>		
Trade and Other Receivables	(1,596)	-
Membership Received in Advance	2,400	(900)
Grant Funding	(342,051)	(2,046)
Payables and Accruals	3,485	1,385
	<u>(131,535)</u>	<u>(18,385)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchase of Plant and Equipment	<u>(6,517)</u>	<u>-</u>
<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>	(138,052)	(18,385)
<b>CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE FINANCIAL YEAR</b>	<u>673,677</u>	<u>692,062</u>
<b>CASH AND CASH EQUIVALENTS AT THE END OF THE FINANCIAL YEAR (NOTE 7)</b>	<u><u>535,625</u></u>	<u><u>673,677</u></u>

The notes form an integral part of and should be read in conjunction with these financial statements.

## THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY

### NOTES TO THE FINANCIAL STATEMENTS: 31 DECEMBER 2024

#### 1. GENERAL INFORMATION

The principal activity of the Society is to promote transparency and integrity.

The Society is an entity registered with the Registrar of Societies.

The address of the registered office and principal place of business of the Society is as follows:

319, Block A,  
Kelana Centre Point,  
Jalan SS7/19, Kelana Jaya,  
47301 Petaling Jaya,  
Selangor.

The financial statements of the Company are presented in Ringgit Malaysia (RM).

#### 2. BASIS OF PREPARATION

The financial statements of the Society have been properly prepared on a going concern basis under the historical cost convention and comply with the provisions of the Societies Act 1966, and in accordance with Malaysian Private Entities Reporting Standard (“MPERS”) issued by the Malaysian Accounting Standards Board (“MASB”).

#### 3. SIGNIFICANT ACCOUNTING POLICIES

##### 3.1 Property, Plant and Equipment and Depreciation

Property, Plant and Equipment are stated at cost less accumulated depreciation. Provision for depreciation is calculated on the straight-line basis so as to write off the cost of the assets over their anticipated useful lives. The principal annual rates of depreciation used are as follows:

Description	%
Furniture and Fittings	10
Office Equipment	10
Computer Equipment	25

### **3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

#### **3.2. Trade and Other Receivables**

Trade and other receivables are carried out at the invoiced amount less an allowance for doubtful debts. Known bad debts are written-off and specific allowance is made for any debts considered to be doubtful in collection.

#### **3.3 Projects / Programmes funding**

The Society carries out projects or programmes and recognizes the funding or contributions from donors for these projects or programmes as payables and the corresponding expenditures for the projects or programmes as receivables. In the event there is a surplus / deficit from the funding, it will be recognised as income /expense.

#### **3.4 Liabilities and Provisions**

Payables and accruals are stated at cost.

Provisions for liabilities are recognized when the Society has a present obligation as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount can be made.

Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. Where the time value of money is material, the amount of the provision is the present value of the expenditure expected to be required to settle the obligation.

#### **3.5 Financial Instruments**

A financial instrument is a contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

##### **(a) Initial recognition and measurement**

On initial recognition, a financial asset or a financial liability is measured at the transaction price, including transaction costs. For a financial asset or a financial liability that is subsequently measured at fair value through income statement, transaction costs are expensed to income statement when incurred.

A financial asset or a financial liability (including derivative instruments) is recognised only when the entity becomes a party to the contractual provisions of the instrument.

An arrangement constitutes a financing transaction, if payment is deferred beyond normal business terms. Under a financing transaction, a financial asset or a financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument as determined at initial recognition.

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.5 Financial Instruments (cont'd)

##### (b) Subsequent measurement

Derivative financial instruments (other than derivatives designated as a hedging instrument) are measured at fair values and changes in fair values are recognised in income statement.

Debt instruments are measured at amortised cost using the effective interest method. Debt instruments that are classified as current assets or current liabilities are measured at the undiscounted amount of the cash or other consideration expected to be paid or received, unless the arrangement constitutes, in effect, a financing transaction.

Investments in non-convertible preference shares and non-puttable ordinary or preference shares, that are publicly traded or their fair values can otherwise be measured reliably without undue cost or effort, are measured at fair values with changes in fair values recognised in income statement. All other such investments are measured at cost less impairment.

All financial assets are subject to review for impairment, except for financial assets measured at fair values through income statement.

##### (c) Impairment

At the end of each reporting period, financial assets that are measured at cost or amortised cost are assessed as to whether there is objective evidence of impairment. If there is objective evidence of impairment, an impairment loss is recognised in income statement immediately.

For a financial asset measured at amortised cost, the impairment loss is the difference between the asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If such a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For a financial asset measured at cost less impairment, the impairment loss is the difference between the asset's carrying amount and the best estimate of the amount that would be received for the asset if it were to be sold at the reporting date.

If, in a subsequent period, the amount of an impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed in income statement.



### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.5 Financial Instruments (cont'd)

##### (d) Derecognition

A financial asset is derecognised only when (i) the contractual rights to receive the cash flows from the financial asset expire or are settled; or (ii) the entity transfers to another party substantially all of the risks and rewards of ownership of the financial asset, including circumstances when the entity acts only as a collecting agent of the transferee, and retains no significant risks and rewards of ownership of the financial asset or no continuing involvement in the control of the financial asset transferred.

A financial liability is derecognised only when it is extinguished, i.e. when the obligation specified in the contract is discharged, is cancelled or expires. A substantial modification of the terms of an existing financial liability is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability.

#### 3.6 Cash and Cash Equivalents

Cash and cash equivalents are short term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

#### 3.7 Taxation

Current tax liability is recognised for tax payable on taxable profit for the current and past periods. If the amount paid for the current and past periods exceeds the amount payable for those periods, the excess is recognised as a current tax asset. Current tax liability or asset is measured at the amount it expects to pay or recover using the tax rates and laws that have been enacted or substantively enacted by the reporting date.

Deferred tax liability is recognised for all taxable temporary differences, except to the extent that the deferred tax liability arises from: (i) the initial recognition of goodwill; or (ii) the initial recognition of an asset or a liability in a transaction that is not a business combination, and at the time of the transaction, affects neither accounting profit nor taxable profit or tax loss.

Deferred tax asset is recognised for all deductible temporary differences to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised, unless the deferred tax asset arises from the initial recognition of an asset or a liability in a transaction that is not a business combination, and at the time of the transaction, affects neither accounting profit nor taxable profit or tax loss.

A deferred tax liability or asset is measured using the tax rates and tax laws that have been enacted or substantively enacted by the reporting date. The measurement of deferred tax liabilities and deferred tax assets reflects the tax consequences that would follow from the manner in which, at the reporting date, the carrying amount of the related assets and liabilities is expected to be recovered or settled.

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.7 Taxation (cont'd)

Deferred tax asset is recognised for all deductible temporary differences arising from investments in subsidiaries, branches and associates and interests in joint ventures, only to the extent that it is probable that: (a) the temporary difference will reverse in the foreseeable future; and (b) taxable profit will be available against which the temporary difference can be utilised.

Deferred tax liability is recognised for all taxable temporary differences associated with investments in subsidiaries, branches and associates, and interests in joint ventures, except to the extent that (a) the parent, investor or venturer is able to control the timing of the reversal of the temporary difference; and (b) it is probable that the temporary difference will not reverse in the foreseeable future. Current or deferred tax assets and liabilities are not discounted.

#### 3.8 Income Recognition

Income is recognised when it is probable that the economic benefits will flow to the Society and when the income can be measured reliably on the following basis:

- (i) Members' contributions are recognised on an accruals basis.
- (ii) Grants are recognised where there is reasonable assurance that the Society will comply with the conditions attaching to them and the grants will be received. Grants are recognised as income on a systematic basis over the periods necessary to match them with the related costs which they are intended to compensate.
- (iii) Donation income is recognised on a receipt basis.
- (iv) Surplus / (Deficit) from projects / programmes funds undertaken are recognised upon proper completion of the projects / programmed.
- (v) Service income from workshop and proposals are recognised upon services rendered.
- (vi) Interest income is recognised on a time proportion basis.

#### 3.9 Employee Benefits

##### *Short Term Employee Benefits*

Wages, salaries, social security contributions, bonuses and non-monetary benefits are accrued in the financial year in which the associated services are rendered by the employees of the Society.

##### *Defined Contribution Plans*

The Society contributes to the Employees Provident Fund (EPF), the national defined contribution plan. The contributions are charged to the income statement in the period to which they relate. Once the contributions have been paid, the Society has no further payment obligations.

#### 4. JUDGEMENTS AND ESTIMATION UNCERTAINTY

The management has made judgements in the process of applying the accounting policies. However, there is no significant effect on the amounts recognised in the financial statements during the year.

The key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

##### *Measurement of provision*

Management evaluates the estimates based on the historical experience and other inputs or assumptions, current developments and future events that are reasonably possible under particular circumstances. A probability-weighted estimate of the outflows required to settle the obligation is used. The actual outcome may differ from the estimates made and this may have a significant effect on the Society's financial position and financial performance.

#### 5. PLANT AND EQUIPMENT

	<b>Office Equipment RM</b>	<b>Computer Equipment RM</b>	<b>Furniture and Fittings RM</b>	<b>Total RM</b>
<b>COSTS</b>				
At 01 January 2024	17,148	38,703	9,297	65,148
Additions	-	3,517	3,000	6,517
Disposals	(947)	(6,156)	-	(7,103)
At 31 December 2024	<u>16,201</u>	<u>36,064</u>	<u>12,297</u>	<u>64,562</u>
<b>LESS: ACCUMULATED DEPRECIATION</b>				
At 01 January 2024	17,148	25,027	9,297	51,472
Charge for the Financial Year	-	8,312	175	8,487
Disposals	(947)	(5,391)	-	(6,338)
At 31 December 2024	<u>16,201</u>	<u>27,948</u>	<u>9,472</u>	<u>53,621</u>
<b>NET BOOK VALUES</b>				
31 December 2024	<u>-</u>	<u>8,116</u>	<u>2,825</u>	<u>10,941</u>
31 December 2023	<u>-</u>	<u>13,676</u>	<u>-</u>	<u>13,676</u>
<b>Depreciation Charge for The Financial Year Ended</b>				
31 December 2023	<u>141</u>	<u>8,916</u>	<u>-</u>	<u>9,057</u>

**6. TRADE AND OTHER RECEIVABLES**

	<b>2024</b>	<b>2023</b>
	<b>RM</b>	<b>RM</b>
Deposits	6,650	6,350
Prepayments	1,296	-
	<u>7,946</u>	<u>6,350</u>

**7. CASH AND CASH EQUIVALENTS**

	<b>2024</b>	<b>2023</b>
	<b>RM</b>	<b>RM</b>
Cash in Bank	384,581	520,085
Fixed Deposit	151,044	153,592
	<u>535,625</u>	<u>673,677</u>

**8. GRANT FUNDING**

	<b>2024</b>	<b>2023</b>
	<b>RM</b>	<b>RM</b>
<b><u>Trade</u></b>		
UNODC Receipt	-	165,736
UNODC Expense	-	(135,111)
GIACC Receipt	-	192,600
GIACC Expense	-	(197,854)
MARI USAID Receipt	-	558,651
MARI USAID Expense	-	(377,772)
Collective Action Receipt	-	171,400
Collective Action Expense	-	(77,025)
IRI Receipt	-	183,493
IRI Expense	-	(123,559)
Waverly Receipt	125,760	-
Waverly Expense	(107,252)	-
	<u>18,508</u>	<u>360,559</u>

**9. OTHER PAYABLES AND ACCRUALS**

	<b>2024</b>	<b>2023</b>
	<b>RM</b>	<b>RM</b>
<b><u>Non-Trade</u></b>		
Membership received in Advance	3,700	1,300
Other Payables	1,440	-
Accruals	10,930	8,885
	<u>16,070</u>	<u>10,185</u>

**10. TAXATION**

A reconciliation of the income tax expense on the surplus / (deficit) for the financial year before taxation with the applicable statutory income tax rate is as follows:

	<b>2024</b>	<b>2023</b>
	<b>RM</b>	<b>RM</b>
<b>Surplus / (Deficit) for the Financial Year before Taxation</b>	196,975	(25,881)
Income exempted for tax purposes	(63,646)	2,527
Expenses not deductible for tax purposes	16,668	9,056
Unabsorbed business loss utilised	(143,527)	17,865
Capital allowances utilised	(6,470)	(3,567)
<b>Tax Expense</b>	<u>-</u>	<u>-</u>

**11. FINANCIAL INSTRUMENTS**

	<b>2024</b>	<b>2023</b>
	<b>RM</b>	<b>RM</b>
Financial Assets at amortised cost	543,571	680,027
Financial Liabilities at amortised cost	<u>23,648</u>	<u>361,859</u>

## THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY

SCHEDULE OF ADMINISTRATIVE EXPENSES  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024

	2024	2023
	RM	RM
Accounting Fees	27,000	27,000
Advertisements	9,377	-
AGM Expenses	5,355	3,750
Audit Fees	6,000	4,000
Bank Charges	137	55
Courier and Postage	2,796	975
Depreciation of Property, Plant and Equipment	8,486	9,057
Entertainment	2,999	1,894
EPF and SOCSO	26,749	19,201
General Expenses	-	110
Insurance	4,792	3,626
Internship Allowances	-	1,456
Legal and Professional Fees	1,250	1,250
Loss on Disposal of Property, Plant and Equipment	765	-
Medical Expenses	896	786
Meeting Expenses	1,125	807
Office Refreshments	2,964	3,408
Office Rental	18,600	18,000
Penalty	-	21
Printing and Stationery	4,740	4,066
Programme Expenses	1,264,520	325,197
Salaries	188,111	132,476
Service Tax	2,417	2,003
Stamp Duty	146	-
Storage Charges	1,560	1,320
<b>Balance c/f</b>	<u>1,580,785</u>	<u>560,458</u>

## THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY

SCHEDULE OF ADMINISTRATIVE EXPENSES  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024 (CONT'D)

	2024	2023
	RM	RM
<b>Balance b/f</b>	<u>1,580,785</u>	<u>560,458</u>
Subscription Fee	250	-
Telephone and Internet	1,769	1,794
Travel and Accomodation	6,950	3,805
Training Expenses	5,832	1,433
Upkeep of Office	2,600	2,001
Upkeep of Computer	561	882
Utilities	4,715	4,171
Web Hosting & Maintenance	4,119	-
	<u>1,607,581</u>	<u>574,544</u>