



TRANSPARENCY
INTERNATIONAL
MALAYSIA

WELCOME TO OUR 28TH ANNUAL GENERAL MEETING (AGM)

28 March 2026

Crown Hall 6, Level 4, Crystal Crown Hotel, Petaling Jaya

MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY

(Transparency International – Malaysia)

ROS No: PPM-007-10-28081999

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27 February 2026

NOTICE OF THE 28th ANNUAL GENERAL MEETING 2026

Dear TI-M members,

NOTICE is hereby given for the 28th Annual General Meeting (AGM) of the Malaysian Society for Transparency and Integrity (TI-M) to be held as follows:

Date : **28th March 2026 (Saturday)**
Time : **10.00 am**
Venue : **Crystal Crown Hotel, Petaling Jaya**

AGENDA

1. President's Welcoming Address
2. To confirm the minutes of the preceding 27th Annual General Meeting held on 15th March 2025
3. Matters arising from the 27th Annual General Meeting
4. To receive and adopt the Annual Report for Year 2024/2025
5. To receive and adopt the Audited Financial Statements for the year ending 31st December 2025
6. Confirmation of auditors for the financial year ending 31st December 2026
7. Any other business of which fourteen (14) day's prior notice in writing should be given to the Secretary-General

On behalf of the Executive Committee,


Nurirdzuana Ismail
Secretary General
Transparency International Malaysia

Note:

- 1) To enable necessary preparations for the 28th AGM, please confirm your attendance to the AGM by filling up this form (Click here: [RSVP Form](#)) before **20th March 2026**
- 2) Please be reminded that Clause 6 (2) of TI-M Constitution requires that all annual subscriptions be due on the first day of the financial year, which begins in January 2026

PRESIDENT
Raymon Ram

DEPUTY PRESIDENT
Chew Phye Keat

**SECRETARY-
GENERAL**
Nurirdzuana Ismail

HON. TREASURER
Dr Geetha
Rubasundram

**COMMITTEE
MEMBERS**

Balbeer Singh

Fareedah
Kamarulzaman

Muhammad Nazri

Nisha Kamilla

Dr Sahul Hamid

MANAGER
Justin Jarret

PAST PRESIDENTS
Tunku Abdul Aziz
Tunku Ibrahim

Dato' Param
Cumaraswamy

Mr. Lee Chong San

Tan Sri Ramon
Navaratnam

Datuk Paul Low

Dato' Sri Akhbar Satar

Dr Muhammad Mohan



TRANSPARENCY
INTERNATIONAL
MALAYSIA

MINUTES OF 27TH ANNUAL GENERAL MEETING (AGM)

15 March 2025

Crown Hall 3, Level 4, Crystal Crown Hotel, Petaling Jaya

MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY

(Transparency International – Malaysia)

ROS No: PPM-007-10-28081999

THE MALAYSIAN SOCIETY FOR TRANSPARENCY & INTEGRITY

Minutes of the 27th Annual General Meeting

Date/Day : 15 March 2025/Saturday

Time : 10.00 am

Venue : Crown Hall 3, Level 4, Crystal Crown Petaling Jaya Hotel

The meeting commenced at 10.30 am with a quorum of 54 members, which is more than the minimum number required as per the constitution.

1.0 Opening Remarks by the President

1.1 The President welcomed all members who were present at the 27th Annual General Meeting (AGM) of the society, also known as Transparency International Malaysia (TI-M).

1.2 The President then presented the organization's progress report over the past year. Among the key highlights were:

1.2.1 Corruption Perceptions Index 2024

The President shared the results of the CPI for 2024, which showed that Malaysia's scores have remained stagnant. The government has set a target to be among the top 25 in the CPI by 2033, but much more needs to be done. TI-M has consistently urged the government to translate reforms into meaningful change, so that the public can see genuine reforms are taking place.

1.2.2 Membership (Latest for 2023)

TI-M currently has 72 individual members and 22 corporate members, including three new additions in 2024: Axiata Group, Johor Corporation, and Tenaga Nasional Berhad.

1.2.3 Funding – among the key funds received or carried forward for 2024

All funds/donations received or carried forward into 2024 are solely project-based funding. There was no core funding received.

a. Funders:

- IRI (International Republican Institute) - This is U.S.-based funding. Previously, IRI supported projects on beneficial ownership and political financing.

- Waverly Street Foundation – This fund supports initiatives related to climate change and carbon markets. A second project under this funder is expected to be launched soon.
- SUK TERENGGANU – The state funded a project on Collective Action, involved Mr. Alan, Mr. Rezaidi, and Mr. Asyraf from the TI-M Secretariat. Mr. Alan presented project slides and shared the success story of this initiative, which has since received international recognition from the Basel Institute on Governance and the International Anti-Corruption Academy. At the end of this month, Mr. Asyraf will be speaking about the project in Paris. Earlier this year, a meeting was also held with the Mayor of DBKL, who expressed strong interest in the Collective Action project. A follow-up meeting is planned, and the Secretariat will provide updates in due course.
- UNODC (United Nations Office on Drugs & Crime) - UNODC has worked closely with TI-M on several projects, primarily focusing on business integrity and good governance. These initiatives have involved activities in Sarawak and Sabah. The upcoming project will focus on anti-corruption programmes in Sabah and governance initiatives in Sarawak.

1.2.4 Collaborative Partners

TI-M collaborative partners:

- TI-Secretariat
- Governance Integrity Accountability Transparency (GIAT)
- The Center to Combat Corruption and Cronyism (C4)
- Institute For Democracy and Economic Affairs (IDEAS)
- Rasuah Busters

1.2.5 TI-Malaysia's Participation in the Institutional Reform Agenda

- Member of APPG in the Governance, Transparency, Integrity & Accountability (Institutional Reforms)
- Member of APPG for Political Financing

1.2.6 Strategic Plan for TIM

The President passed the floor to TI-M Executive Committee Member, Ms. Nurirdzuana Ismail, to provide an update on the 10-year Strategic Plan (2021–2030), which is scheduled for review every three years. Ms. Nurirdzuana presented the performance update on the Strategic Plan, highlighting that the short-term objectives have been completed. She also shared updates on TI-M's internal strategic initiatives.

1.2.7 Book Publication-“Ajaran Anti Rasuah Menurut Islam”

Dr. Mohan explained that the new publication is an extract from TI-M’s earlier publication, *The Sin of Corruption*. This edition focuses on the Islamic chapter and has been translated into Bahasa Melayu. The entire book was not translated, as other religious groups expressed a preference to retain the English version and did not see a need for translation. The distribution of the translated book is being supported by JAKIM in collaboration with Rasuah Busters.

2.0 Confirmation of minutes of the preceding 26th AGM

2.1 No amendments to the 26th AGM minutes.

Proposer : Mr Sukumaran Sinnathamby

Seconder : Mr Puvaneswaran

3.0 Update on issues raised in the last AGM

3.1 Mr. Alan Kirupakaran provided an update on the initial meeting held with DBKL.

The next step is to arrange and follow up on a second meeting to further discuss the implementation of the Collective Action initiative.

3.2 Updates on the proposed amendment to the Whistleblowers Protection Act (WPA) 2010 – Mr Chew Phye Keat informed the meeting, that amendments to the Whistleblower Protection Act 2010 were tabled for the first reading in Parliament, last Thursday. The two key amendments found in the Whistleblower Protection (Amendment) Bill 2025 were:

(a) The removal of the proviso in Section 6, whereby protection can now be given to a whistleblower even if the disclosure was made against any other specific law; and

(b) amendment to Section 11(1)(a) whereby the protection will be revoked only if the whistleblower was found to have “*wilfully*” participated in improper conduct.

TI-M with others CSOs will engage with BHEUU and the parliamentary special select committee to address any gaps in the bill before the 2nd reading in June.

3.3 The suggestion from Dr Pola Singh to put TI-M’s activities on the social media – This has been done.

4.0 Matters Arising

The following issues discussed requires follow up action by the next exco.

4.1 Update the AGM on the whistle blower protection act amendments after 2nd reading.

4.2 Appointment of new external auditor should be discussed in the next AGM and approval must be sought in the AGM.

5.0 Adoption of Annual Report for the year 2024

The Secretary-General presented the Annual Report for members' consideration and adoption. A brief overview of the report was provided, with members encouraged to refer to the full Annual Report for comprehensive details. The key activities highlighted were as follows:

5.1 In 2024, TI-M released 21 press statements, conducted 17 forums and workshops (mostly online), and facilitated 6 training programs. Our social media presence continued to grow with followers as follows:

- Facebook: 4,200
- X (formerly Twitter): 1,223
- LinkedIn: 795
- Instagram: 354

5.2 At the start of the year, TI-M actively contributed to public discourse on the proposed amendments to the Whistleblower Protection Act, including an engagement session with YB M. Kulasegaran, Deputy Minister of Law and Institutional Reforms.

TI-M also participated in a joint civil society meeting with YB Dato' Sri Azalina Othman Said, Minister of Law and Institutional Reforms.

Notably, the TI-M President was appointed as a member of the CPI Special Task Force, tasked with evaluating the measures required to improve Malaysia's Corruption Perceptions Index (CPI) ranking.

5.3 TI-M, in collaboration with UNIONS and UNODC, conducted a series of training programs in Sarawak for the following:

- CeIO Training: Focused on Measuring Anti-Corruption Compliance in Organisations.
- DUN Sarawak Program: Training on Incorporating Business Integrity, Governance, and Corporate Liability in Enterprises.

In August, TI-M hosted a Roundtable session on Integrity in the Emerging Voluntary Carbon Markets in Malaysia, attended by representatives from civil societies, the public sector, and private stakeholders.

5.4 TI-M launched the book “The Sin of Corruption – A Religious Perspective”. This publication was accompanied by an interfaith iftar dialogue co-hosted with the European Union, and it was officially launched by MACC Chief Commissioner, YBhg. Tan Sri Dato' Sri Haji Azam bin Baki.

5.5 TI-M's International involvement kicked off with the President being invited to the International Anti-Corruption Conference (IACC) in Vilnius, Lithuania. Meanwhile from the TI-M Secretariat, Mr Justin, Mr Asyaf and TI-M President attended the TI Indo-Pacific Regional Meeting and TI -Defense and Security Asia Pacific Regional Academy Day in Bangkok. While Mr Alan, Exco TI-M was invited to the Collective Action Workshop in Bangkok.

5.6 Mr. Alan provided updates on the Collective Action Project in Terengganu. The final project report was submitted to the State Secretary of Terengganu on 8 July 2024, and the technology transfer took place on 11 September 2024.

5.7 TI-M expressed its appreciation to all corporate members for their continuous support. In 2024, TI-M collaborated with FGV and PKNS in their Integrity Day celebrations. TI-M also participated in several activities for International Anti-Corruption Day (9 December):

- Participation in HARA, held at Koperasi ANGKASA and organised by MACC.
- Evening session with UNODC.

5.8 TI-M hosted a number of study visits and exchanges throughout the year:

- 19 August 2024: Visit by the Uzbekistan delegation.
- Visit by the Anti-Bribery Committee of Japan.
- October 2024: Hosted TI -Cambodia for a study exchange program.

5.9 As of December 2024, there were 72 individual members and 22 corporate members, including three new corporate members: Axiata Group, Johor Corporation, and Tenaga Nasional Berhad.

5.10 The TI-M Secretary-General shared a breakdown of fees paid to Exco members for services rendered in 2024. It was noted that, on several instances, these fees were subsequently contributed back to TI-M as donations, reflecting the members' ongoing commitment to the organization's mission. The attendance record of Exco members for all meetings held during the 2023–2024 period was also presented for transparency and accountability.

As there were no more questions, the annual report was proposed to be accepted.

Proposer : Mr Ramachandran Raman
Ramalingam

Secunder : Dr. Chitra Latha

6.0 Receive and Adopt the Audited Financial Statement for the year ending December 2024

The Treasurer, Dr. Geetha Rubasundram, presented the Audited Financial Report for members' review. As there were no questions raised regarding the report, it was proposed for acceptance by the members.

Proposer : Mrs Hidaya Abdul Aziz

Secunder : Mr Vickram Rangunath

7.0 Any other business

The TI-M Secretary-General, Mr. Raymon Ram, informed the meeting that no written resolutions were received from members within the required 14-day notice period.

8.0 Election of The EXCO Committee Member For 2025-2027

8.1 Dr. Mohan informed the meeting that the appointment of the auditor will be decided by the incoming Executive Committee. He also expressed his gratitude to all members and the secretariat for their unwavering support during his last two-years tenure leading TI-M as President.

8.2 Dr. Mohan invited members to propose a chairman, to oversee the election process. Mr. Lee Choong San was proposed and accepted to lead the election process, supported by the TI-M Secretariat team.

Proposer : Mr Vickram Rangunath

Secunder : Mr Panier Selvam

8.3 Mr. Lee Choong San informed members that the election would be held for the positions of President, Deputy President, Secretary-General, Treasurer, and six other Executive Committee members. Nominations were to be made from the floor, in accordance with procedure, which requires a proposer, a seconder, and the nominee's consent to stand for election. He further explained that, should there be a call for a vote by poll, all necessary forms were prepared in advance to facilitate the process.

7.4 It was confirmed that the election would proceed by poll, as mandated by the Constitution when such a request is made by any member. In accordance with this requirement, polling must be conducted. The Secretariat had prepared the polling papers in advance and would distribute them to members accordingly. Mr. Lee Choong San then invited nominations for the position of President.

7.4.1 The New EXCO Committee Members (2025-2027)

President – Mr Raymon Ram

Deputy President – Mr Chew Phye Keat

Secretary General –Ms Nurirdzuana Ismail

Treasurer – Dr Geetha Rubasundram

Exco Members - Mr Balbeer Singh

- Mrs Fareedah Kamarulzaman

- Mr Muhamad Nazri bin Shaidon

- Ms Nisha Kamilla

- Dr Sahul Hamid Mohd Mairidin

-Mrs Zalily Mohd Zaman Khan

8.0 Resolution to re-appoint Mustapha Raj

Mr. Raymon Ram invited the Treasurer, Dr. Geetha Rubasundram, to clarify the matter concerning the appointment of the auditor. Dr. Geetha explained that the cost of engaging the current auditor had increased and sought a mandate from members for the new exco



to appoint a auditor later as the exercise to short list had not yet been finalized. She also welcomed any suggestions or comments from members on the matter.

Mr. Lee Choong San clarified that, in accordance with the Constitution, the authority to appoint the auditor rests with the floor. While members may decide on the auditor's fees, the appointment itself cannot be delegated. He recommended that TI-M retain the current auditor for the upcoming year and, in the meantime, prepare a formal recommendation outlining alternative options for consideration in the next AGM.

Mr. Raymon concurred with the recommendation and undertook to gather proposals and quotations from different audit firms, to be presented at the next Executive Committee meeting for further discussion.

9.0 Closure

The meeting ended at 11.55 am.

<p>Checked by:</p>  <p>Mr Raymon Ram Secretary General</p>	<p>Approved by:</p>  <p>Dr Muhammad Mohan President</p>
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Recorded by: Rosnazlina Rosali
Date: 15 March 2025

THE MALAYSIAN SOCIETY FOR TRANSPARENCY & INTEGRITY
27th Annual General Meeting Attendance List (15 March 2025)

Individual Members

1. Alan Kirupakaran
2. Chew Phye Keat
3. Maheswari A/P G Kanniah
4. Balakrishnan Rajagopal
5. Mohd Rezaidi B Mohd Ishak
6. Kanakaraja Muthusamy
7. Sudesh Vadivaloo
8. Effa Sjahrir
9. Muhamad Nazri Shaidon
10. Moganasundari
11. Sandip Sheth
12. Tey Jia Yi
13. S.Normalis binti Abd Samad
14. Dr Chithra Ramalingam
15. Eulis Rachmatiah
16. Dr Geetha A. Rubasundram
17. Lawrence Chew Seng Chen
18. Dr Muhammad Mohan
19. Nurirdzuana Ismail
20. Dr Pola Singh
21. Ramachandran Raman
22. Raymon Ram
23. Sukumaran Sinnathamby
24. Vickram Ragunath
25. Syed Abdul Hamid Aljunid
26. Nisha Kamilla Sundra Rajoo
27. Puvaneswaran T
28. Lee Chong San
29. Mohd Ismail Abdul Jalil
30. Dr Sahul Hamid Mohamed
Maidin
31. Dr Abadan Bin Jasmon
32. Tan Sri Dato Dr James Alfred
33. Balbeer Singh
34. R Paneir Selvam
35. Norliza Ismail
36. Chong Mee Fatt

Corporate Members

1. ABAC Center of Excellence
2. Top Glove Sdn Bhd
3. Minconsult Sdn Bhd
4. Axiata Group Berhad
5. Pengurusan Air Selangor
6. Kumpulan Wang Simpanan Pekerja
7. SD Guthrie
8. FGV Holdings Berhad
9. Bank Islam
10. UEM Edgenta Berhad
11. UEM Edgenta Berhad
12. UEM Edgenta Berhad

Represented by

Nor Hidayah Abdul Aziz
Eva Vinoni binti Mustafa
Muhammad Zuhairi
Annabella Subashini
Zainul Aznam Kamarul Bahrain
Mohd Ghazali Mohd Shafie
Muhammad Zuhair
Zalily binti Mohamed Zaman Khan
Fareedah Binti Kamarulzaman
Faizatul Farhah bt Ghazali
Mohd Ezri bin Saad
Noor Hurairah bt Md Yatim

In Attendance – TI Malaysia Secretariat

1. Rosnazlina Rosali
2. Justin Bryann Jarret
3. Aliff Asyraf Shaadan
4. Nur Afrina Mohd Jafri



TRANSPARENCY
INTERNATIONAL
MALAYSIA

Annual Report

Prepared By :

**THE MALAYSIAN SOCIETY
FOR TRANSPARENCY AND
INTEGRITY**

Transparency International Malaysia
ROS No: PPM-007-10-28081999

2025

TABLE OF CONTENTS

PRESIDENT’S MESSAGE	5
SECRETARY GENERAL’S MESSAGE	8
TI-M IN 2025	10
CORRUPTION PERCEPTION INDEX 2025	11
Roundtable Discussion with Industry Associations and Chambers of Commerce on the CPI	12
Forum on Unmasking Corruption: What the CPI Score Isn’t Telling You	13
CSO Anti-Corruption Caucus (National Anti-Corruption Strategy 2024–2028)	13
KEY EVENTS 2025	15
INTERNAL GOVERNANCE & ACCOUNTABILITY	15
27th Annual General Meeting (AGM) 2025	15
POLICY ADVOCACY AND GOVERNANCE REFORM	16
Advancing the National Anti-Corruption Strategy (NACS)	16
Strengthening Risk-Based Integrity Governance in the Public Sector	16
Legal and Institutional Reform Dialogues	17
Governance, Integrity, and Access to Information	18
INSTITUTIONAL AND STRATEGIC ENGAGEMENTS	18
REGIONAL AND INTERNATIONAL ENGAGEMENTS	20
Regional Dialogue on Public Procurement and Integrity Standards	20
Engagement in Global Integrity and Anti-Corruption Policy Platforms	21
Addressing Transnational Organised Crime and Legal Responses	21
Knowledge Exchange within the Transparency International Movement	22
Strengthening Regional Collaboration and Organisational Resilience	22
International Anti-Corruption Advocacy and Public Procurement Oversight	23
CLIMATE GOVERNANCE & EMERGING RISKS	23
Advancing Integrity in Malaysia’s Voluntary Carbon Market	24
Research and Policy Advocacy on Climate Governance Integrity	25
Knowledge Sharing and Regional Learning on Emerging Risks	25
YOUTH AGAINST CORRUPTION: INTEGRITY & ACCOUNTABILITY	26
BUSINESS INTEGRITY & CORPORATE ENGAGEMENT	27
Strengthening Business Integrity Frameworks and Incentives	27
Leading Business Integrity Workshop Series in Sabah	27
Beneficial Ownership Compliance and Regulatory Capacity Building	28

Corporate Policy Development and Integrity Training	29
Strategic Corporate Partnerships and Knowledge Exchange	30
CAPACITY BUILDING & TECHNICAL ASSISTANCE	31
Regional Workshop on Non-Governmental Stakeholders’ Engagement in the Practical Application of the UN Convention against Transnational Organized Crime (UNTOC)	31
UNCAC Awareness and Implementation Workshop for Civil Society in Malaysia	32
Corporate Training: Strengthening Ethics in Government Agencies (MOSTI)	32
MEDIA PRESENCE	33
FUNDERS	39
MEMBERSHIP	39
2025-2027 EXECUTIVE COMMITTEE MEETING ATTENDANCE	39
LIST OF ACTIVITIES, MEETINGS & EVENTS 2025	40

PRESIDENT'S MESSAGE



Raymon Ram
President

Dear members, partners, friends of Transparency International Malaysia, and fellow Malaysians,

2025 was a year that tested institutions — but it also reminded us that when integrity is prioritised, progress is possible.

Transparency International Malaysia (TI-M) exists to help build a nation free from corruption and a society grounded in transparency, integrity, and accountability. We remain independent, non-governmental, and non-partisan, because public trust must rise above politics and accountability must endure beyond administrations.

In March 2025, during our 27th Annual General Meeting, members elected a new Executive Committee for the 2025–2027 term, and I was honoured to be entrusted with the role of President. This responsibility reflects what Malaysians expect from public institutions: fair rules,

accountable leadership, and systems that work.

The Corruption Perceptions Index (CPI) 2025 provides an important reference point. Malaysia's score improved to 52, with our global ranking rising to 54 out of 182 countries and territories. While encouraging, this must be seen as progress, not yet transformation.

Globally, corruption remains a persistent challenge. The CPI's global average of 42 out of 100 highlights how weak governance continues to erode public trust, institutional credibility, and public resources. Stronger integrity systems, however, help societies build resilience, legitimacy, and sustainable development.

Against this backdrop, TI-M's work in 2025 focused on turning reform commitments into practical implementation.

We strengthened our policy advocacy and governance reform engagement, supporting Malaysia's National Anti-Corruption Strategy (NACS) 2024–2028 while contributing practical approaches to integrity risk management, governance systems, and institutional accountability. We also expanded civil society engagement with international frameworks such as the United Nations Convention against Corruption (UNCAC).

As part of our continued focus on public procurement integrity, TI-M advocated the adoption of Integrity Pacts supported by Independent Expert Monitors (IEMs) for

high-risk, high-value, and public-interest projects. Such mechanisms provide independent oversight across the procurement lifecycle, strengthening transparency, accountability, and public confidence in major public projects.

Our engagement with the private sector also expanded. Through initiatives such as Leading Business Integrity (LBI) in Sabah, we promoted stronger corporate integrity frameworks, reporting mechanisms, and governance practices, particularly in light of Section 17A corporate liability provisions.

During the year, TI-M also examined emerging governance risks, including climate finance and carbon markets. As Malaysia's voluntary carbon market develops following the launch of the Bursa Carbon Exchange, governance safeguards must evolve to ensure transparency, fair benefit-sharing, and protection of affected communities.

We also continued engagement in areas traditionally associated with heightened corruption risks, including defence and security procurement, where transparency and accountability remain essential even within national security considerations.

The progress achieved in 2025 would not have been possible without the dedication of our members, partners, and the TI-M Secretariat, whose commitment continues to advance our mission.

At the same time, Malaysia's reform window remains both real and fragile. The government has expressed its ambition for Malaysia to reach the top 25 of the CPI by 2033. Earlier this year, the Prime Minister highlighted several governance initiatives that will shape Malaysia's reform

trajectory, including the proposed Freedom of Information Bill, the Malaysian Ombudsman Bill, and broader measures aimed at strengthening public sector transparency and accountability.

These developments are important signals of reform momentum. However, reforms must not become a checklist of legislative milestones. They must be implemented structurally — with clear mandates, institutional independence, enforceability, and credible oversight.

Sustained progress will require addressing long-standing structural challenges, including procurement vulnerabilities, political financing transparency, whistleblower protection, and public scrutiny of major national projects.

In the year ahead, TI-M will also intensify efforts to promote political integrity, deepen public understanding of governance reforms, and advocate safeguards surrounding the proposed Deferred Prosecution Agreement (DPA) mechanism to ensure that its implementation upholds transparency, accountability, and public confidence in enforcement processes.

At the same time, the growing role of mule accounts in facilitating scams and money laundering highlights systemic vulnerabilities within the financial ecosystem. Addressing this challenge will require stronger coordination between financial institutions, regulators, and enforcement agencies.

Moving forward, TI-M will continue advocating practical and durable integrity reforms — strengthening procurement governance, improving political financing transparency, advancing access to

information, and reinforcing institutional accountability.

A corruption-free Malaysia cannot be delivered by any single institution or law. It requires collective commitment from government, business, civil society, the media, and citizens to uphold the public interest.

Malaysians care deeply about integrity. They expect fairness before the law,

responsible stewardship of public resources, and leadership that earns trust.

On behalf of Transparency International Malaysia, thank you for your continued support and partnership. Together, we will continue working towards a Malaysia where integrity defines our institutions and our future.



**President
Transparency International Malaysia
(TI-M)**

SECRETARY GENERAL'S MESSAGE



**Nurirdzuana Ismail
Secretary General**

2025 was a year of consolidation, growth, and strengthened resolve for Transparency International Malaysia (TI-M).

Internally, we upheld strong standards of governance and accountability. At the 27th Annual General Meeting on 15 March 2025, members endorsed the annual report and audited accounts and elected a new Executive Committee for the 2025–2027 term. I am honoured to serve as Secretary-General alongside President Raymon Ram, Deputy President Chew Phye Keat, Treasurer Dr Geetha Rubasundram, and our Executive Committee members. This transition ensured continuity while reinforcing transparency, democratic leadership, and member participation—principles we advocate nationally and practise internally.

Throughout the year, TI-M advanced policy advocacy through sustained engagement with national institutions and strategic partners. In collaboration with UNODC and the Sarawak Integrity and Ombudsman Unit (UNIONS), we supported the

implementation of the National Anti-Corruption Strategy (NACS) 2024–2028 through practical workshops focused on public sector integrity and risk-based governance. We also contributed to reform dialogues on asset forfeiture, Deferred Prosecution Agreements (DPAs), and access to information, including discussions on transparency in the defence and security sector.

A key milestone was TI-M's appointment as one of six founding civil society members of the CSO Anti-Corruption Caucus under NACS Strategy 3: People's Voices. This platform strengthens structured civil society participation in national reform efforts and reinforces the importance of collaboration between enforcement agencies and civic actors. Our engagements with institutions such as MACC, the National Audit Department, DBKL, and civil society partners further strengthened dialogue and trust-building around reform priorities.

Regionally and internationally, TI-M actively contributed to integrity platforms in Paris, Bangkok, Dhaka, and Colombo. These engagements strengthened cross-border collaboration, enhanced data-driven advocacy capabilities, and reinforced TI-M's role within the global Transparency International movement.

In the private sector, we expanded business integrity initiatives through structured training, compliance workshops, and strategic partnerships. The Leading Business Integrity workshop series in Sabah, conducted with UNODC and MACC Sabah, strengthened corruption risk

awareness and whistleblowing frameworks across key industries. We also partnered with MAICSA and SSM to deliver nationwide workshops on Beneficial Ownership compliance, supporting corporate Malaysia in meeting enhanced transparency requirements. Engagements through Integrity Days and corporate governance sessions further reinforced ethical leadership and sustainable compliance practices.

Climate governance emerged as a growing focus area. Under our Climate Governance Integrity Project (CGIP), TI-M convened expert roundtables and launched a report examining integrity and Gender and Social Inclusion (GESI) outcomes within Malaysia's voluntary carbon market. The findings emphasised the need for transparency, accountability, fair benefit-sharing, and inclusive governance structures. Integrity safeguards remain essential to ensure that climate finance initiatives strengthen—not undermine—public trust and sustainability goals.

In addition, our public outreach efforts expanded significantly in 2025. Exposure across our social media channels increased, enabling TI-M to reach broader audiences, enhance public awareness, and communicate our advocacy messages more effectively. Strengthening digital engagement remains an important component of our transparency and public education strategy.

Our progress in 2025 was made possible through the support of our funders—UNODC, Waverley Street Foundation, TI-Defence & Security, and Transparency International (Echo Movement)—as well as the continued commitment of our members. Membership grew to 101 in 2025, reflecting confidence in TI-M's mission and impact. I also extend my sincere appreciation to our Secretariat team for their professionalism and dedication throughout the year.

As we look ahead, TI-M remains committed to constructive engagement, institutional reform, and principled advocacy. While Malaysia's CPI improvement signals potential, sustained progress will depend on consistent enforcement, institutional independence, transparent governance, and credible protection for whistleblowers. TI-M will continue working with government, regulators, the private sector, media, and civil society to ensure that anti-corruption efforts translate into meaningful and lasting change for the rakyat.



Nurirdzuana Ismail
Secretary-General
Transparency International Malaysia
(TI-M)

TI-M IN 2025



30

Press Statements



19

Meetings



32

Forums/Workshops/Webinars/Roundtables



Social Media Followers



4798

followers



1220

followers



1142

followers



620

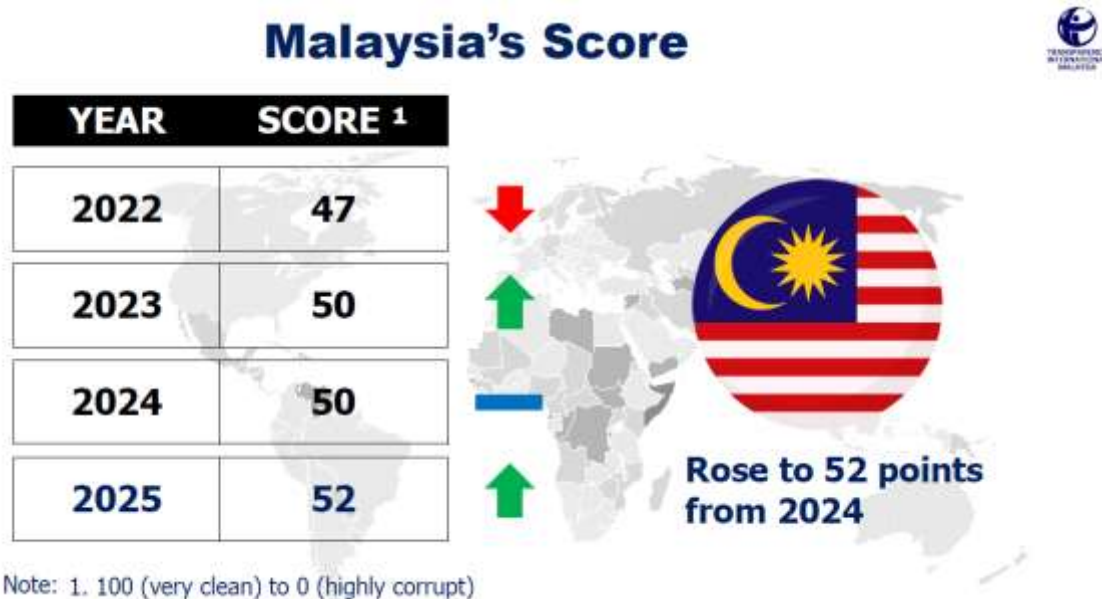
followers



428

followers

CORRUPTION PERCEPTION INDEX 2025



On February 10, 2026, Transparency International Malaysia (TI-M) hosted the release of the Corruption Perceptions Index 2025 (CPI 2025) at the Kuala Lumpur Golf and Country Club (KLGCC). The event brought together TI-M members, CPI Focus Group representatives, guests from various agencies and companies, members of the media, and other civil societies.

Malaysia's CPI score improved by 2 points to 52 in 2025, marking a modest but encouraging upward trend. The country's global ranking rose to 54th among 182 nations. Attendees expressed surprise at the improvement, noting that ongoing anti-corruption efforts are beginning to gain recognition. In his presentation, TI-M President, Mr Raymon Ram emphasized that this progress should be seen as a step forward rather than a turning point, stressing the need to sustain and accelerate reforms to achieve the Prime Minister's goal of reaching the top 25 by 2033.

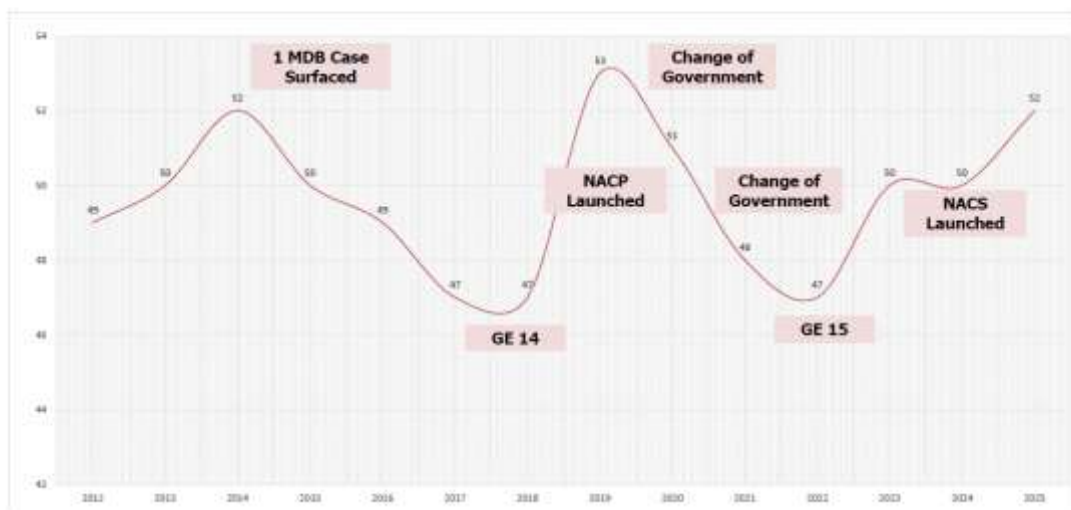
The improvement reflects a combination of new legislation, stronger enforcement, and institutional reforms, including the Finance and Fiscal Responsibility Act 2023, expanded Auditor-General oversight, beneficial ownership transparency, updates to procurement and whistleblower laws, the launch of the National Anti-Corruption Strategy 2024–2028, the creation of a CPI Task Force, and broader governance initiatives such as drafting a Freedom of Information Act, establishing Ombudsman Malaysia, enhancing whistleblower protections, and separating the roles of Attorney General and Public Prosecutor.

Mr Raymon also highlighted concerns that could hinder future progress, such as persistent corruption risks in procurement, inadequate whistleblower protections, opaque political financing, potential misuse of Deferred Prosecution Agreements, limited transparency in mega-projects, and secrecy in defence procurement. He stressed that achieving the top 25 rank by 2033 requires credible reforms, consistent enforcement, independent institutions, and strong whistleblower safeguards, cautioning that early CPI gains signal progress but not systemic change.

Mr Raymon reiterated that the government must take these recommendations seriously, accelerate institutional reforms, and strengthen transparency. He emphasized that Malaysia's CPI improvement should be seen as a signal of potential, not complacency, and that the current political stability offers a window of opportunity for meaningful reform. To sustain progress and achieve the 2033 target, the government must act decisively and systematically, as public expectations are high and inaction will erode both CPI scores and public trust.

Transparency International Malaysia remains committed to engaging constructively with all stakeholders to ensure momentum is not lost and that anti-corruption efforts deliver lasting change for the rakyat. By committing to transparency and good governance, Malaysia can continue to improve its CPI scores and global standing in the years ahead.

Malaysia's score – last 14 years



Roundtable Discussion with Industry Associations and Chambers of Commerce on the CPI



On 4 July 2025, Transparency International Malaysia participated in MITI's Roundtable Discussion on the Corruption Perceptions Index at Sunway Putra Hotel, represented by Mr Chew Phye Keat and Ms Nur Afrina

binti Mohd Jafri. The session convened business leaders and industry associations to discuss strategies for improving Malaysia's CPI performance in line with the national goal of entering the global top 25 by 2033.

Key presentations included MACC's long-term anti-corruption vision, TI-M's assessment of Malaysia's CPI trajectory and reform gaps, and MIDA's efforts to strengthen investor confidence through governance and transparency. Notably, MACC outlined its target for Malaysia to reach a top 28 CPI ranking by 2028 through coordinated institutional reforms. The discussion underscored the private sector's critical role in advancing good governance,

particularly through proactive disclosure, internal accountability mechanisms, and regulatory compliance. TI-M commended MITI for convening the dialogue, which marked an important step in aligning industry stakeholders around shared integrity and governance objectives.

Forum on Unmasking Corruption: What the CPI Score Isn't Telling You



On 24 September 2025, TI-M President Mr Raymon Ram participated in a public forum titled *Unmasking Corruption: What the CPI Score Isn't Telling You*, alongside YBhg Datuk Deputy Commissioner Ahmad Nizam bin Ismail (MACC) and Mr James Kwie Yuk Kuan (CEO, Ingenique Solution), with the session moderated by YBhg Dato' Akbar Moidunny, President of MAICSA.

The forum examined the limitations of CPI scores in capturing the full complexity of corruption risks, while exploring their relationship with public trust, enforcement effectiveness, and institutional integrity. Panel discussions covered emerging fraud trends, governance red flags within corporations, and practical approaches to strengthening anti-fraud and integrity frameworks.

Mr Raymon posed critical questions on systemic reform, political accountability, and the credibility of enforcement outcomes, prompting reflection on delayed trials, dropped charges, and their impact

on public confidence. He also highlighted the role of governance professionals in promoting transparency—particularly in politically linked appointments and failed public projects—and underscored how corruption risks influence investor sentiment and Malaysia's global competitiveness. The forum concluded with a collective call for stronger leadership, bolder reforms, and sustained commitment to integrity across both the public and private sectors.

CSO Anti-Corruption Caucus (National Anti-Corruption Strategy 2024–2028)



On 10 July 2025, Transparency International Malaysia was formally appointed as one of six founding civil society members of the CSO Anti-Corruption Caucus under Strategy 3: People's Voices of the National Anti-Corruption Strategy (NACS) 2024–2028, led by the Malaysian Anti-Corruption Commission (MACC).

TI-M joined ABMS-MY Business Integrity Alliance, Majlis Belia Malaysia, Pertubuhan Anti Korupsi Malaysia, Persatuan Kebangsaan Pelajar Islam Malaysia, and other partners in strengthening public participation in national anti-corruption efforts.



The caucus convened on 30 July 2025 at MACC Putrajaya to initiate a collective action plan, engaging directly with MACC experts to align strategies on procurement integrity, reform priorities, and collaborative advocacy. TI-M was represented by senior leadership and executive members, reinforcing its role in coordinated civil society engagement and institutional reform processes.

KEY EVENTS 2025

INTERNAL GOVERNANCE & ACCOUNTABILITY

27th Annual General Meeting (AGM) 2025

Transparency International Malaysia (TI-M) upholds strong internal governance, transparency, and accountability as foundational principles of its institutional integrity. In 2025, TI-M continued to strengthen its organisational governance through democratic leadership transitions, transparent reporting, and member engagement, ensuring that its internal structures reflect the same standards of integrity and accountability it advocates nationally.



New Executive Committee of Transparency International Malaysia (2025-2027)

On 15 March 2025, Transparency International Malaysia (TI-M) held its 27th Annual General Meeting (AGM) at Crystal Crown Hotel, Petaling Jaya, with 50 TI-M members in attendance.

The AGM commenced with presentations by the 2023–2025 Executive Committee, including the annual report and audited accounts for 2024, outlining the organisation’s achievements, financial position, and operational challenges across multiple programmes. This was followed by the election of the new Executive

Committee for the 2025–2027 term, marking an important leadership transition for the organisation.

New Executive Committee (2025–2027):

- **President:** Raymon Ram
- **Deputy President:** Chew Phye Keat
- **Secretary General:** Nurirdzuana Ismail
- **Treasurer:** Dr Geetha Rubasundram

Committee Members:

- Dr Sahul Hamid
- Muhamad Nazri Shaidon
- Fareedah Kamarulzaman
- Zalily Zaman Khan
- Balbeer Singh
- Nisha Kamilla

TI-M extends its sincere congratulations to the newly elected Executive Committee and heartfelt appreciation to the 2023–2025 leadership team for their dedication and service. The organisation also expresses deep gratitude to its members and stakeholders for their continued trust and support. With this new leadership, TI-M remains steadfast in its commitment to combating corruption and advancing integrity across Malaysia.

POLICY ADVOCACY AND GOVERNANCE REFORM

During the year, Transparency International Malaysia (TI-M) advanced policy advocacy and governance reform efforts by contributing to national dialogues, technical discussions, and multi-stakeholder engagements focused on strengthening Malaysia's anti-corruption framework. These initiatives aligned closely with the National Anti-Corruption Strategy (NACS) 2024–2028 and supported the translation of policy commitments into practical governance reforms at federal and state levels.

Advancing the National Anti-Corruption Strategy (NACS)



On 14 April 2025, TI-M, in collaboration with the United Nations Office on Drugs and Crime (UNODC) and the Sarawak Integrity and Ombudsman Unit (UNIONS), hosted a workshop titled National Anti-Corruption Strategy (NACS): From Policy to Practice – Strengthening Integrity in Public Service. The workshop brought together 54 participants, primarily civil servants from Sarawak, with the objective of strengthening understanding of anti-corruption strategy development, implementation, and assessment.

The programme featured contributions from Tuan Mohd Nur Lokman, Head of Sector at the Malaysian Anti-Corruption

Commission (MACC), who provided an overview of Malaysia's NACS framework; Mr Vickram Rangunath, National Programme Officer at UNODC, who shared international best practices for national anti-corruption strategies; and Mr Raymon Ram, President of TI-M, who presented on corruption risk assessment at the state level in Sarawak. Discussions focused on practical implementation challenges, inter-agency coordination, and opportunities for future collaboration to strengthen governance in line with NACS priorities and Malaysia's long-term integrity goals.

Strengthening Risk-Based Integrity Governance in the Public Sector



Building on NACS-related efforts, TI-M supported initiatives to embed risk assessment as a core tool for integrity governance within the public sector. On 24 and 25 April 2025, TI-M, together with UNODC and UNIONS, organised the workshop The Role of Risk Assessment for Enhancing Integrity in Public Sector Governance for newly graduated Certified Integrity Officers (CEIOs) from Sarawak. Held in Kuala Lumpur, the workshop focused on strengthening participants' capacity to identify corruption risks, apply risk-based integrity monitoring frameworks, and promote ethical behaviour within public sector agencies.

The programme opened with a keynote address by Ms Sandeep Judge, Head of Bilateral Diplomacy at the British High Commission Kuala Lumpur, followed by welcoming and opening remarks from TI-M and partner institutions. Technical sessions on ethics and compliance culture and corruption risk assessment were led by TI-M's Secretary-General, Ms Nurirdzuana Ismail, and President, Mr Raymon Ram, respectively, and were complemented by interactive group exercises.

The second day featured a panel discussion titled "The Challenges of a CEO: Facing Obstacles in the Pursuit of Integrity," moderated by Mr Justin Jarret of TI-M. Panellists from the banking sector and integrity profession shared real-world perspectives on the complexities of maintaining ethical standards in organisational settings. The workshop marked an important milestone for 40 newly graduated CEOs, reinforcing their role in strengthening transparency and accountability across Sarawak's public sector.

Legal and Institutional Reform Dialogues



Mr Nazri Presenting on "Towards the Disposal of Immovable Assets: Pragmatic, Efficient, and Integrity-Driven Criminal Asset Forfeiture"

TI-M also contributed to national-level policy discussions on legal reforms aimed at strengthening accountability mechanisms. On 14 August 2025, TI-M

participated in the roundtable conference Asset Forfeiture: Crucial Collaboration between Public and Private Sectors, organised by the Malaysian Anti-Corruption Commission (MACC). The conference highlighted the importance of inter-agency and cross-sector collaboration in asset recovery, with MACC reporting significant progress in asset seizure and forfeiture over the past five years in line with international standards such as UNCAC and the Financial Action Task Force (FATF).

During the conference, TI-M Exco Member Mr Nazri Shaidon delivered a presentation titled "Towards the Disposal of Immovable Assets: Pragmatic, Efficient, and Integrity-Driven Criminal Asset Forfeiture." His intervention underscored the need for transparent and structured approaches to asset disposal as a critical component of Malaysia's broader anti-corruption strategy.



On 21 August 2025, TI-M further contributed to legal reform discourse through participation in a focus group discussion on the assessment of the effectiveness and readiness for implementing Deferred Prosecution Agreements (DPAs) in Malaysia. Organised by the Nusantara Academy for Strategic Research (NASR), the discussion examined

Malaysia's existing legal framework, identified challenges, and explored international models for DPA implementation. TI-M's engagement reflected its continued advocacy for proportionate, transparent, and effective enforcement mechanisms.

Governance, Integrity, and Access to Information



TI-M's advocacy efforts extended to governance and integrity dialogues at both diplomatic and sector-specific levels. On 22 September 2025, TI-M participated in the Governance, Integrity & Anti-Corruption Conference hosted by the Ministry of Foreign Affairs (MOFA) in support of the NACS 2024–2028. The conference convened embassies, diplomats, policymakers, and civil society organisations to strengthen dialogue on integrity and anti-corruption priorities.

During the conference, TI-M President Mr Raymon Ram presented key insights from Malaysia's Corruption Perceptions Index (CPI), highlighted priority reform areas, and outlined TI-M's ongoing initiatives to promote transparency and accountability. His contribution reinforced the importance of multi-stakeholder collaboration in advancing governance reforms.



Roundtable Discussion on Advancing Access to Information in the Defence and Security Sector

In addition, on 20 November 2025, TI-M organized a roundtable discussion in collaboration with Transparency International Defence and Security (TI-DS) on Advancing Access to Information in the Defence and Security Sector. Held in Kuala Lumpur, the discussion examined the applicability of the Tshwane Principles within Malaysia's Ministry of Defence and explored how greater transparency could improve accountability and enhance Malaysia's standing in the Government Defence Integrity Index (GDI).

INSTITUTIONAL AND STRATEGIC ENGAGEMENTS

Throughout 2025, Transparency International Malaysia (TI-M) undertook a series of institutional and strategic engagements with key government bodies, oversight institutions, and civil society organisations to strengthen relationships, exchange perspectives on governance reform, and identify opportunities for collaboration. These engagements served as important platforms for policy dialogue, trust-building, and alignment on integrity and accountability priorities, complementing TI-M's broader advocacy and programme work.



Engagements at the municipal level began early in the year. On 2 January 2025, TI-M met with Dewan Bandaraya Kuala Lumpur (DBKL), led by YBhg. Dato' Seri TPr. (Dr.) Maimunah binti Mohd Sharif, Mayor of Kuala Lumpur. During the meeting, TI-M presented its Collective Action Project previously implemented with the State of Terengganu and explored the potential for adapting and expanding similar integrity-driven initiatives in Kuala Lumpur. The discussion highlighted opportunities for collaboration to strengthen governance practices within local government administration.



At the national level, TI-M continued to strengthen engagement with key oversight institutions. On 11 June 2025, TI-M paid a courtesy visit to the Malaysian Anti-Corruption Commission (MACC) to introduce its newly appointed Executive Committee for the 2025–2027 term. Led by TI-M President Mr. Raymon Ram, the delegation engaged MACC leadership in discussions on advancing anti-corruption

reforms in Malaysia. Key issues raised included strengthening whistleblower protection, enhancing procurement transparency, reinforcing Integrity Pacts, separating prosecutorial powers, and improving institutional accountability through legislative and structural reforms. The engagement reaffirmed a shared commitment to strengthening Malaysia's anti-corruption ecosystem and advancing long-term governance goals, including improvements in the Corruption Perceptions Index (CPI).



TI-M also prioritised engagement with civil society partners to strengthen collective advocacy. On 8 August 2025, TI-M paid a courtesy visit to Suara Rakyat Malaysia (SUARAM) to exchange updates on ongoing initiatives and explore potential areas for collaboration. Later the same day, TI-M participated in a forum organised by the CSO Platform for Reform in partnership with SUARAM at Pusat KOMAS, focusing on the government's proposal to introduce Deferred Prosecution Agreements (DPA) in Malaysia. The discussion aimed to build civil society understanding of DPAs, surface concerns regarding accountability and safeguards, and recognise their potential role within a broader enforcement framework. TI-M's participation underscored the importance of informed and coordinated civil society engagement in shaping governance reforms.



Towards the end of the year, TI-M strengthened ties with audit and accountability institutions. On 24 November 2025, TI-M, led by its President and Executive Committee members, paid a courtesy visit to the National Audit Department and met with Chief Auditor YBhg. Dato’ Seri Wan Suraya Wan Mohd Radzi and senior officials. Discussions focused on reinforcing integrity, accountability, and transparency in public administration, including the institutionalisation of Integrity Pacts and Independent Expert Monitors, the role of beneficial ownership transparency in enhancing audit effectiveness, and the use of technology to strengthen monitoring and reporting systems. The engagement highlighted the importance of collaboration between civil society and audit institutions in strengthening governance and public trust.

Collectively, these institutional and strategic engagements strengthened TI-M’s relationships with key stakeholders, informed its policy and advocacy work, and laid the groundwork for future collaboration to advance integrity, transparency, and accountability across Malaysia’s governance landscape.

REGIONAL AND INTERNATIONAL ENGAGEMENTS

In 2025, Transparency International Malaysia (TI-M) actively contributed to regional and international platforms to share experiences, strengthen cross-border collaboration, and advance collective efforts to combat corruption. Through participation in forums, workshops, and capacity-building programmes across Southeast Asia, Europe, and the Indo-Pacific, TI-M reinforced its role as an engaged chapter within the Transparency International movement and as a contributor to regional anti-corruption discourse aligned with UNCAC and UNTOC frameworks.

Regional Dialogue on Public Procurement and Integrity Standards



On 17–18 February 2025, TI-M was represented by Ms. Afrina, Executive (Communication & Project), at the SEA-ACN Regional Forum on Understanding Public Procurement held in Bangkok, Thailand. Organised by the Knowledge Hub for Regional Anti-Corruption and Good Governance Collaboration (KRAC) and the C4 Centre, the forum brought together 30 participants from seven countries—Malaysia, Thailand, Singapore, Cambodia, Indonesia, the Philippines, and Laos—to deepen cross-country understanding of public procurement systems and challenges.

During the discussions, TI-M highlighted the organisation’s advocacy for Integrity Pacts that comply with international standards through the inclusion of Independent Expert Monitors (IEMs) as neutral oversight bodies. TI-M emphasised the importance of tripartite Integrity Pact structures, particularly for mega projects exceeding USD 1 billion or projects awarded without competitive bidding, as a mechanism to reduce corruption risks and enhance transparency and public trust in government procurement.

Engagement in Global Integrity and Anti-Corruption Policy Platforms



On 27 March 2025, Transparency International Malaysia participated in the OECD event “Fostering Integrity Policies and Strengthening Anti-Corruption Frameworks in Asia-Pacific” held at the OECD Headquarters in Paris, France. TI-M was represented by Ms. Nurirdzuana Ismail (Secretary-General) and Mr. Asyraf Shaadan (Project Executive). The event convened civil society organisations, business leaders, and policymakers to exchange perspectives on integrity reforms across the Asia-Pacific region.

During roundtable discussions on public integrity disclosures and panel sessions, TI-M shared insights from its Collective Action Project with the State Assembly of Terengganu. Mr. Asyraf highlighted how

the project’s integrity dashboard has been effectively utilised by local communities and noted growing interest from international stakeholders in replicating the model within their own governance contexts. The engagement positioned TI-M’s work as a practical example of translating integrity principles into locally grounded, scalable solutions.

Addressing Transnational Organised Crime and Legal Responses



TI-M’s regional engagement also extended to addressing emerging risks related to transnational organised crime. On 13–14 August 2025, Mr. Balbeer Singh, Executive Committee Member of TI-M, represented the organisation at a forum convened by the Global Initiative Against Transnational Organized Crime (GI-TOC) in Bangkok. The two-day forum examined the evolving landscape of foreign criminality in Southeast Asia and domestic legal responses to organised crime.

The forum brought together prosecutors, law enforcement officials, legal experts, academics, judiciary members, and civil society representatives from Malaysia, the Philippines, Thailand, and Indonesia. Discussions focused on crimes exploiting immigration systems, financial networks, and cyber regulations, and emphasised the need to align national responses with international legal instruments such as

UNTOC and UNCAC. Mr. Balbeer shared Malaysia’s experiences and legislative developments related to company law, anti-money laundering measures, corporate accountability, anti-bribery frameworks, and whistleblower protection.

Knowledge Exchange within the Transparency International Movement



In October 2025, TI-M strengthened south–south cooperation within the Transparency International movement. On 18 October, TI-M representatives paid a courtesy visit to the Bangladesh Embassy to discuss TI-M’s initiatives and participation in the upcoming Corruption Survey Workshop organised by Transparency International Bangladesh (TI-BD).



From 21–23 October 2025, TI-M President Mr. Raymon Ram and Manager Mr. Justin Jarret participated in the Corruption Survey Workshop: Data Skills for Anti-Corruption

Research & Advocacy at the TI-BD office in Dhaka. Jointly organised by the TI Secretariat and TI-Bangladesh with support from the European Union, the workshop brought together participants from six TI chapters—Fiji, Indonesia, Maldives, Nepal, Pakistan, and Malaysia. Sessions focused on corruption survey methodologies, fieldwork challenges, data disaggregation, bribery trend analysis, data visualisation using Power BI, and effective storytelling with data to strengthen evidence-based advocacy.

Strengthening Regional Collaboration and Organisational Resilience



From 18–20 November 2025, TI-M President Mr. Raymon Ram participated in the TI Indo-Pacific STRONGG Meeting held in Colombo, Sri Lanka. The meeting brought together representatives from 17 TI chapters across Asia and the Pacific, alongside the TI Secretariat and regional partners. The three-day programme provided a platform to reflect on shared challenges, including funding constraints, and to exchange strategies for organisational resilience. Discussions also addressed evolving regional dynamics, such as the growing influence of youth and social movements, and concluded with the development of advocacy priorities for 2026, with a strong emphasis on political integrity and tackling illicit financial flows.



To further strengthen organisational sustainability, on 25–27 November 2025, TI-M Manager Mr. Justin Jarret participated in the Raise for Change Fundraising Bootcamp organised by Transparency International Secretariat in Berlin. The three-day programme focused on building fundraising capacity across the movement, covering topics such as integrating fundraising into organisational culture, aligning budgets with impact, and fostering collaborative development practices. Participation strengthened TI-M’s capacity to pursue sustainable funding strategies and long-term programme resilience.

International Anti-Corruption Advocacy and Public Procurement Oversight



On 9 December 2025, in conjunction with International Anti-Corruption Day, TI-M President Mr. Raymon Ram was invited by the United Nations Office on Drugs and Crime (UNODC) to speak at a session titled “Transparency and Oversight in Public Procurement.” The session examined global good practices, key challenges, and

Transparency International’s tools and indices related to public and defence procurement.

Mr. Raymon’s presentation highlighted the role of Integrity Pacts and independent expert monitoring, introduced the Government Defence Integrity Index (GDI), and discussed the Tshwane Principles as a framework for balancing national security considerations with public access to information. The session reinforced the importance of transparency, accountability, and collaborative oversight mechanisms in strengthening procurement

CLIMATE GOVERNANCE & EMERGING RISKS

In 2025, Transparency International Malaysia (TI-M) deepened its work on climate governance and emerging integrity risks through research-led dialogue, policy engagement, and international knowledge exchange. As Malaysia’s voluntary carbon market (VCM) gained momentum following the launch of the Bursa Carbon Exchange (BCX), TI-M focused on identifying governance gaps, strengthening integrity safeguards, and ensuring that transparency, accountability, and inclusion remain central to climate finance initiatives.

Advancing Integrity in Malaysia's Voluntary Carbon Market



As part of its Climate Governance Integrity Project (CGIP), TI-M convened a series of expert roundtables to examine integrity risks and policy challenges within Malaysia's nascent voluntary carbon market. The first two roundtable sessions were held on 20 January 2025 at the Empire Subang Hotel, Selangor, and on 27 January 2025 at the Promenade Hotel, Kota Kinabalu, Sabah. These sessions were designed to gather feedback on TI-M's preliminary research findings and to facilitate informed discussion on policy options for strengthening governance in the VCM.



The roundtables brought together experts from diverse backgrounds, including civil society organisations, Indigenous community representatives, researchers, and practitioners. Presentations by TI-M's Lead Researcher, Mr. Ho Yi Jian, were

followed by in-depth discussions covering international best practices, preventive anti-corruption measures, and local case studies such as the Bukit Tagar Landfills Clean Development Mechanism (CDM) Project and the Kuamut Rainforest Conservation Project. Key themes included government regulation and oversight, project independence, market mechanisms, and the need for clear integrity standards to ensure transparency and public trust.



Building on insights from these initial sessions, TI-M hosted a fourth roundtable discussion on 5 May 2025 at the Grand Margherita Hotel, Kuching, Sarawak. The session brought together 21 experts and stakeholders and focused on prospective policy proposals for voluntary carbon markets in Malaysia, with particular attention to Sarawak's evolving carbon project landscape. Discussions highlighted both opportunities and challenges, including concerns over integrity standards, project developer practices, and the importance of context-sensitive policy design. The dialogue played a critical role in refining TI-M's policy recommendations and strengthening stakeholder awareness of governance risks in the carbon market.

Research and Policy Advocacy on Climate Governance Integrity



On 30 May 2025, TI-M launched its landmark report under the Climate Governance Integrity Programme titled Integrity and Gender and Social Inclusion (GESI) Outcomes in Malaysia’s Emerging Voluntary Carbon Market. Developed with support from the Waverley Street Foundation, the report examined governance, transparency, and inclusion challenges in Malaysia’s voluntary carbon market, which has expanded rapidly since 2022.

The report highlighted key risks, including limited transparency in environmental and social impact assessments, revenue-sharing arrangements, and beneficial ownership disclosures; the absence of national grievance mechanisms for affected communities; and weak integration of gender equality and social inclusion considerations. It emphasised the risk of marginalising women, Indigenous peoples, and vulnerable communities if governance safeguards are not strengthened.

TI-M’s policy recommendations called for enhanced anti-corruption safeguards, clearer conflict-of-interest rules, stronger whistleblower mechanisms, independent oversight involving civil society and media, and a shift towards people-centred

approaches that prioritise social and environmental integrity over transaction volume. The report positioned integrity and inclusivity as foundational requirements for Malaysia’s ambition to lead in regional climate finance.

Knowledge Sharing and Regional Learning on Emerging Risks



TI-M’s climate governance work also contributed to international knowledge exchange within the Transparency International movement. On 18 December 2025, Transparency International (Berlin) hosted a global knowledge-sharing session titled Outcomes and Lessons Learned from TI-M Projects (2024 & 2025), featuring TI-M’s work under the Climate Governance Integrity Project.



The session brought together participants from TI chapters worldwide, including Pakistan and Canada. Mr. Ho Yi Jian presented findings from TI-M’s 2024 project on mitigating corruption risks in carbon markets, covering voluntary carbon market structures, case studies, and policy strategies. Professor Rajah Rasiah then presented insights from TI-M’s 2025 research project Rating the Raters:

Accountability and Transparency of Standards, which examined carbon credit rating agencies, methodological challenges, supply chain equity issues, and accountability gaps in Malaysia's carbon market framework.

Together, the presentations underscored TI-M's growing role in addressing emerging governance risks linked to climate finance, while fostering cross-chapter learning and contributing to global discussions on integrity, accountability, and transparency in climate-related governance.

YOUTH AGAINST CORRUPTION: INTEGRITY & ACCOUNTABILITY



Participants of the Youth Against Corruption Workshop in Sabah Hotel, Sandakan



Participants of the Youth Against Corruption Workshop in LA Hotel, Tawau



Participants of the Youth Against Corruption Workshop in Promenade Hotel, Kota Kinabalu

In 2025, Transparency International Malaysia (TI-M) made youth engagement a central focus through its *Youth Against Corruption: A Workshop on Integrity and Accountability* series. The first workshop in Sandakan on 22 July gathered 45 young participants to strengthen their reporting skills, encourage dialogue on corruption's societal impact, and explore strategies to support Sabah's anti-corruption efforts. This marked the beginning of TI-M's effort to nurture ethical leadership among Malaysia's youth.

The second leg of the series took place in Tawau on 18 September, welcoming 40 spirited participants. Officiated by TI-M Exco Member Mr. Balbeer Singh, the program blended educational talks with interactive games, sparking enthusiasm around whistleblowing and accountability. The teamwork and curiosity displayed by the youth reflected their commitment to building a transparent and corruption-free society.

The final workshop was held in Kota Kinabalu on 13 December, with 69 students participating in a dynamic program officiated by Professor Dr. Raman Noordin of Universiti Malaysia Sabah. Highlights included sessions on whistleblower

protection, the Integrity Snake & Ladder activity, and the Water for the World exercise. These activities deepened participants' understanding of corruption while inspiring them to lead with integrity.

Across all three workshops, TI-M collaborated with UNODC, MACC Sabah, SERATA, and UMS to deliver impactful sessions that combined knowledge-sharing with interactive learning. By engaging over 150 youth participants, the series created spaces for critical dialogue, practical skill-building, and collective reflection on the importance of accountability.

Through this sustained effort, TI-M reaffirmed its commitment to empowering young Malaysians as agents of change. By focusing on integrity, ethical leadership, and active participation, the organization strengthened its mission to cultivate a new generation of leaders dedicated to transparency and the fight against corruption

BUSINESS INTEGRITY & CORPORATE ENGAGEMENT

In 2025, Transparency International Malaysia (TI-M) significantly expanded its engagement with the private sector to strengthen business integrity, corporate accountability, and ethical leadership across key industries. Through strategic partnerships, capacity-building programmes, sector-specific workshops, and corporate awareness initiatives, TI-M supported organisations in embedding anti-corruption principles, complying with evolving regulatory requirements, and fostering cultures of transparency and trust.

Strengthening Business Integrity Frameworks and Incentives



At the national level, TI-M contributed to policy and technical discussions on strengthening integrity frameworks within the private sector. On 5 February 2025, TI-M participated in the UNODC Business Integrity Workshop on Strengthening Business Integrity through Incentives in Malaysia, alongside representatives from the Malaysian Anti-Corruption Commission (MACC), Ministry of Finance, Institute of Integrity Malaysia (IIM), businesses, and civil society organisations. The workshop focused on UNCAC-aligned integrity incentives, stakeholder perspectives on business integrity challenges, and opportunities for legislative and policy reforms informed by international good practices.

Leading Business Integrity Workshop Series in Sabah

A key highlight of TI-M's business integrity work in 2025 was the Anti-Corruption Workshop – Leading Business Integrity series conducted across Sabah, in collaboration with the United Nations Office on Drugs and Crime (UNODC) and MACC Sabah. The series aimed to strengthen ethical leadership, corruption risk awareness, and whistleblowing mechanisms among private sector actors in East Malaysia.



*Participants of the Anti-Corruption Workshop –
Leading Business Integrity in Sabah Hotel,
Sandakan*

The pilot workshop was held on 21 July 2025 in Sandakan at Sabah Hotel and was graced by YBhg. Datuk TPj Karunanithy A/L Y. Subbiah, Director of MACC Sabah. The programme gathered 45 participants from sectors including plantations and banking. Sessions covered corporate integrity, reporting mechanisms, and the design of whistleblowing frameworks grounded in trust, impartiality, and protection, facilitated by MACC and TI-M leadership.



*Participants of the Anti-Corruption Workshop –
Leading Business Integrity in LA Hotel, Tawau*

The second leg took place on 19 September 2025 in Tawau at LA Hotel, attracting 41 participants from mining, banking, agriculture, and local councils. The workshop featured interactive discussions on identifying corruption risks and strengthening internal governance systems, with facilitation by MACC Sabah

and TI-M Executive Committee Member Mr. Balbeer Singh.



*Participants of the Anti-Corruption Workshop –
Leading Business Integrity in Promenade Hotel,
Kota Kinabalu*

The final session was held on 11 December 2025 in Kota Kinabalu at Promenade Hotel, bringing together 45 participants from industries including plantation, real estate, investment, oil and gas, healthcare, and finance. The programme featured keynote addresses by YBhg. Datuk TPj Mohd Fuad Bee Bin Basrah, Director of MACC Sabah, and Mr. Erik van der Veen, Head of UNODC Programme Office Malaysia. Technical sessions focused on reporting mechanisms and whistleblowing frameworks, reinforcing cross-sector collaboration to embed integrity in business operations.

Beneficial Ownership Compliance and Regulatory Capacity Building

In response to strengthened regulatory requirements under the Companies (Amendment) Act 2024, TI-M collaborated with the Malaysian Institute of Chartered Secretaries and Administrators (MAICSA) and the Companies Commission of Malaysia (SSM) to deliver a nationwide series of workshops on Advancing Beneficial Ownership (BO) Compliance in Corporate Malaysia.



Participants of Beneficial Ownership (BO) Compliance in Corporate Malaysia at Waterfront Hotel, Kuching.



Participants of Beneficial Ownership (BO) Compliance in Corporate Malaysia at Amari Hotel, Johor Bahru.



Participants of Beneficial Ownership (BO) Compliance in Corporate Malaysia at Royale Chulan Hotel, Penang.

The first session was held on 6 November 2025 in Penang, followed by sessions in Kuching on 13 November 2025 and Johor Bahru on 1 December 2025. Across the three locations, participants examined regulatory updates, compliance strategies,

and international best practices for identifying and verifying beneficial owners. The workshops were officiated by TI-M Executive Committee members and featured expert contributions from MAICSA and SSM, strengthening corporate understanding of transparency obligations and enforcement expectations.

Corporate Policy Development and Integrity Training



Participants of the Anti-Bribery Policy Development and Implementation workshop at Mercure Hotel, Miri

TI-M also supported organisations in strengthening internal anti-bribery policies and governance systems. On 16–17 April 2025, TI-M, together with UNODC and the Sarawak Integrity and Ombudsman Unit (UNIONS), conducted a two-day Anti-Bribery Policy Development and Implementation workshop in Miri, Sarawak. Attended by 30 participants, the programme covered policy design, auditing, reporting mechanisms, corrective actions, and ISO 37001 standards through practical case studies and group exercises.



Integrity Day at Bank Islam



Integrity Day at Air Asia Hq



Control Function Carnival at EXIM Bank

Beyond formal workshops, TI-M actively engaged corporate members through integrity-focused events and training sessions. Throughout the year, TI-M contributed to Integrity Days and internal programmes with Air Selangor, EXIM Bank, Bank Islam, Bank Rakyat, KTM Berhad, and AirAsia, delivering talks, panel participation, and interactive activities on conflict of interest, corporate liability under Section 17A of the MACC Act, ethical leadership, and governance failures. These

engagements reached senior management, board members, and staff, reinforcing integrity awareness at multiple organisational levels.



Participants of Air Selangor Training

On 15 December 2025, TI-M and Pengurusan Air Selangor jointly organised a full-day training programme titled Program Integriti & Anti-Ketirisan: Membangun Budaya Amanah, equipping 34 management employees with practical tools to identify misconduct risks, apply anti-bribery and anti-corruption principles, and strengthen ethical decision-making in daily operations.

Strategic Corporate Partnerships and Knowledge Exchange



TI-M with MIGHT Team

TI-M also strengthened strategic relationships with key industry bodies. On 6 October 2025, TI-M participated in a strategic discussion with the Malaysian Industry-Government Group for High Technology (MIGHT) on its National Integrity Culture Strategy Study, contributing insights on CPI trends,

institutional reform priorities, and civil society perspectives to support evidence-based policy development.

Through sustained engagement with corporate members, regulators, and industry associations, TI-M reinforced its role as a trusted partner in advancing business integrity. These efforts supported organisations in navigating regulatory change, strengthening internal controls, and embedding ethical practices that contribute to Malaysia's broader governance and anti-corruption objectives.

CAPACITY BUILDING & TECHNICAL ASSISTANCE

Transparency International Malaysia's capacity-building and technical assistance work in 2025 focused on strengthening institutional integrity, enhancing civil society capabilities, and supporting public and private sector stakeholders in building sustainable anti-corruption systems. Through regional engagements, multi-agency collaborations, targeted training, and strategic partnerships, TI-M continued to serve as a knowledge partner, technical resource, and integrity catalyst across governance, enforcement, civil society, and corporate ecosystems.

These initiatives emphasised practical application, peer learning, institutional strengthening, and cross-sectoral collaboration to ensure that anti-corruption frameworks translate into real-world impact.

Regional Workshop on Non-Governmental Stakeholders' Engagement in the Practical Application of the UN Convention against Transnational Organized Crime (UNTOC)



Participants of the Regional Workshop on Non-Governmental Stakeholders' Engagement in the Practical Application of the UN Convention against Transnational Organized Crime (UNTOC)

From 15 to 17 January 2025, TI-M President Mr Raymon Ram participated in a three-day Regional Workshop on Non-Governmental Stakeholders' Engagement in the Practical Application of the UN Convention against Transnational Organized Crime (UNTOC) in Putrajaya, Malaysia.

During the workshop, Mr Raymon shared perspectives on the role of civil society organisations (CSOs) in advancing anti-corruption efforts and explored how private sector actors can align with UNTOC initiatives, particularly in the areas of beneficial ownership transparency and anti-bribery frameworks. The engagement strengthened regional dialogue on cross-border corruption risks and multi-stakeholder cooperation.

As part of this engagement, Mr Raymon was elected to the Steering Committee of the Asia Civil Society Regional Network

(NET4U), strengthening TI-M's role in regional collaboration across ASEAN and South Asia to address shared governance, corruption, and integrity challenges.

UNCAC Awareness and Implementation Workshop for Civil Society in Malaysia



Participants of the UNCAC Awareness and Implementation Workshop for Civil Society

On 8 May 2025, the United Nations Office on Drugs and Crime (UNODC) and Transparency International Malaysia jointly hosted the UNCAC Awareness and Implementation Workshop for Civil Society, bringing together 45 participants from 30 civil society organisations working across anti-corruption, environmental protection, human rights, and migrant and refugee advocacy.

The workshop aimed to equip CSOs with practical knowledge and implementation tools to strengthen their anti-corruption advocacy and engagement. Mr Justin Jarret, Manager of TI-M, opened the session with a presentation on corruption–crime linkages, while Ms Annika Wythes, UNODC Regional Anti-Corruption Adviser, led discussions on UNCAC review cycles, implementation mechanisms, and follow-up processes.

The programme strengthened civil society's technical understanding of UNCAC frameworks and enhanced the capacity of CSOs to engage meaningfully in national and international anti-corruption processes.

Corporate Training: Strengthening Ethics in Government Agencies (MOSTI)



Participants of the session on Integrity First: Strengthening Ethics in Government Agencies.

On 12 November 2025, TI-M conducted a corporate integrity training session for the Ministry of Science, Technology and Innovation (MOSTI), titled “*Integrity First: Strengthening Ethics in Government Agencies.*” The session was led by Ms Fareedah Kamarulzaman.

The training addressed core integrity principles, Malaysia's CPI performance, TI-M's policy recommendations, corruption trends involving civil servants based on MACC data, and high-profile integrity breaches. The session also focused on leadership responsibility, ethical decision-making, and strategies for cultivating a sustainable culture of integrity within government institutions.

MEDIA PRESENCE





TI-M: Restricting access to company owner data undermines reform



Prinsip integriti bukan hanya teori, Sarawak sasar pentadbiran bebas rasuah



TI-M picks Raymon Ram as president



Malaysia's Continuous Battle With Corruption



Anti-Corruption Efforts Merely A Checklist?

Guest: Raymon Ram, President, Transparency International Malaysia
Raymon Ram has been appointed the new president of Transparency International Malaysia. He will be serving in this capacity from 2025 - 2027. He succeeds Dr Muhammad Moinis, who stepped down after completing the six-year term limit.
In this episode, we chat with Raymon about setting the culture of corruption in Malaysia and what he hopes to achieve as the new President of Transparency International Malaysia.

Guest: Raymon Ram, President, Transparency International Malaysia
The Malaysian Anti-Corruption Commission (MACCC) has committed to the role of the national Anti-Corruption Strategy (NACS) 2024-2038. The national Anti-Corruption Strategy (NACS) 2024-2038, presents a new paradigm of value for stakeholders across the country. Raymon Ram, President of Transparency International Malaysia, shares his insights on the effectiveness of these efforts and the road ahead.

Separation of A-G, Public Prosecutor roles crucial to safeguard justice, say experts

By Zaf Idris | Sep 11, 2023 @ 4:13pm



NETP FILE PIC

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New Act gives too much power to a few, say groups

NETP
Friday, 29 Aug 2023

PETALING JAYA: The newly-passed Government Procurement Bill has to be amended to limit ministerial discretion, narrow exemptions and ensure open competition, tendering, say graft watchdogs and civil society groups.

Related News

They also cautioned against the concentration of power in the hands of the Finance Minister and chief ministers, with weak checks and balances.



"The Bill gives ministers sweeping discretion to approve contracts of any size, override procurement boards, appoint oversight members, give exemptions, and even decide procurement methods beyond competitive bidding," Transparency International Malaysia president Raymond Ram said.

Protect those who assist justice system'

NETP
Tuesday, 02 Sep 2023

PETALING JAYA: There must be strict protections for those who assist the justice system if the judiciary allows live broadcasts of high-profile corruption trials.

Related News

Anti-graft NGOs warn that transparency must not come at the expense of silencing the very individuals whose courage is essential in exposing corruption.

The Center to Combat Corruption and Cronyism (CC4) and Transparency International Malaysia (TI-M) also cautioned against turning such broadcasts into tools to name and shame the accused.

Think tank, CSO urge proper scrutiny of Government Procurement Bill

NETP
02 Sep 2023

CC4 and Transparency International Malaysia (TI-M) have called for a more robust and transparent procurement process and public oversight, and urged the government to address the bill's weaknesses.



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Govt urged to address ambiguity in Whistleblower Protection Act amendments

By LAMRENCE TAN

NETP
Sunday, 17 Aug 2023
12:21 PM MYT

PETALING JAYA: Civil society organizations (CSOs) generally welcome the latest amendments to the Whistleblower Protection Act 2010, but are concerned that one section could lead to those who flag wrongdoing being penalised.

Related News

Transparency International Malaysia (TI-M) president Raymond Ram said the word "whistle" is included in Section 13(1)(a) of the amendments to qualify a whistleblower's protection.

Ensure accountability in deals flagged by A-G, says TI-M

NETP
02 Sep 2023

Transparency International Malaysia (TI-M) and the Center to Combat Corruption and Cronyism (CC4) have urged the government to ensure proper oversight and accountability in deals flagged by the Attorney General.



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STRAITS TIMES BUSINESS TIMES

Watchdog: Unexplained Wealth Orders can deter graft, recover stolen assets

By The Straits Times Staff | Sep 11, 2023 @ 10:30pm

astro AWAS

DPA | TI-M SAMBUT BAIK PELAKSANAAN DPA, TEKAN ASPEK KETELUSAN

1:03 / 3:35

BFM 89.9

Podcasts / Business / Morning Brief

58 Years Old: Has MACC Delivered?

20:45, 3 Oct 2023

Recommended

Guest: Raymond Kam, President, Transparency International Malaysia

As the Malaysian Anti-Corruption Commission (MACC) marks its 58th anniversary, the question remains whether it has truly lived up to its mandate of curbing corruption and abuse of power. Raymond Kam, President of Transparency International Malaysia, weighs in on the commission's achievements and shortcomings.

BFM 89.9

Podcasts / Business / Morning Brief

What the New Whistleblower Act Gets Right (And Wrong)

21:00, 24 Jul 2023

Recommended

Guest: Raymond Kam, President, Transparency International Malaysia

The Dewan Rakyat has passed amendments to the Whistleblower Protection Act 2021. Key changes include allowing protection even if disclosures breach written laws, and giving agencies more discretion to protect whistleblowers involved in wrongdoing. Raymond Kam, President of Transparency International Malaysia discussed the development.

Image Credit: Shutterstock.com

Presenter: Elaine Sney, Keith Kuan, Wang Shou Ning
Producer: Jake Lim

BFM 89.9

Podcasts / Business / Morning Brief

Anti-Corruption Efforts Merely A Checklist?

20:00, 27 Jun 2023

Recommended

Guest: Raymond Kam, President, Transparency International Malaysia

The Malaysian Anti-Corruption Commission (MACC) has completed 10 key sub-strategies under the National Anti-Corruption Strategy 2024-2028. SRI, investors peered over the slow pace of wider institutional reforms. Raymond Kam, President of Transparency International Malaysia, shared his insights on the effectiveness of these efforts and the road ahead.

Image Credit: Shutterstock.com

STRAITS TIMES BUSINESS TIMES

RCI will uncover truth behind FAM naturalisation scandal, says Transparency International

By **Quintus Kufibakhia** November 26, 2023 @ 1:03pm



The Malaysian Reserve

Madani Govt's fiscal push outpaces institutional reform



malaysiakini



NGO gesa k'jaan siasat dakwaan rasuah, cara SPRM berkas Tei

Dikemaskini: Nov 26, 2023 @ 5:52 AM • Dikemaskini: @ 5:52 AM

STRAITS TIMES BUSINESS TIMES

Ombudsman Malaysia could boost oversight, public confidence, say watchdogs

By **Hafiza Mohd** November 6, 2023 @ 9:11pm




'Don't weaken whistleblower safeguards'

STRAITS TIMES BUSINESS TIMES

Leissner extradition could unlock key 1MDB evidence

By **Quintus Kufibakhia** November 13, 2023 @ 1:11pm



Malaysia's Fight Against Corruption, More Talk Than Action

Guest: Pushpan Murugiah (ICCID), Center to Combat Corruption & Cronyism (CC4) Center | Raymon Ram (President), Transparency International Malaysia (TI-M)

This week was International Anti-Corruption Day, a good reminder of Malaysia's ongoing struggle with high-level corruption as we aspire to be amongst the top 25 countries in the Corruption Perceptions Index by 2033. How will that be achieved when we currently rank

FUNDERS

We are indebted to the Following organizations for their financial support in 2025:

- United Nations Office on Drugs and Crime (UNODC)
- The Waverley Street Foundation (WSF)
- Transparency International – Defence & Security (TI-DS)
- Transparency International (Echo Movement)

We also would like to express our utmost gratitude to our corporate and individual members who have been with us to support our advocacy work.

MEMBERSHIP

Category	December 2025	December 2024
Individual	78	72
Corporate	23	22
Total	101	94

The new corporate member joined TI-M in the year 2025.

1. Tenaga Nasional Berhad (TNB)

SECRETARIAT

No.	Name	Position	Remarks
1.	Justin Bryann Jarret	Manager	
2.	Rosnazlina binti Rosali	Senior Project Executive	Resigned on 29 August 2025
3.	Aliff Asyraf bin Shaadan	Project Executive	Resigned on 30 September 2025
4.	Nur Afrina binti Mohd Jafri	Communication & Project Executive	
5.	Aathira Nambiar	Accounts & Project Executive	Joined on 18 August 2025
6.	Hamizah Zahra binti Ilham	Project Executive	Joined on 22 September 2025

2025-2027 EXECUTIVE COMMITTEE MEETING ATTENDANCE

No.	Name	Position	Exco Meeting Attendance (As of Dec 2025)
1	Raymon Ram	President	5/5
2	Chew Phye Keat	Deputy President	5/5
3	Nurirdzuana Ismail	Secretary-General	5/5
4	Dr Geetha Rubasundram	Treasurer	5/5
5	Balbeer Singh	Exco member	5/5
6	Nisha Kamilla Sundra Rajoo	Exco member	4/5
7	Muhammad Nazri Shaidon	Exco member	5/5
8	Fareedah Kamarulzaman	Exco member	4/5
9	Dr Sahul Hamid	Exco member	3/5
10	Zalily Zaman Khan	Exco member	3/5

**Zalily Zaman Khan resigned as an exco member effective 18 December 2025.*

LIST OF ACTIVITIES, MEETINGS & EVENTS 2025

No.	Date	Activities/Meetings/Events	Venue	Funder(s)
1	2 January 2025	Meeting with Dewan Bandaraya Kuala Lumpur (DBKL) for Collective Action Project Sharing (<i>Dr Mohan, Alan, Justin, Asyraf</i>)	DBKL Office	-
2	15-17 January 2025	Regional Workshop on Non-Governmental Stakeholders' Engagement in Practical Application of the UN Convention Against Transnational Organized Crime (UNTOC) (<i>Raymon</i>)	Pulse Grande Hotel (Putrajaya)	-
3	20 January 2025	Voluntary Carbon Market Roundtable Discussion in Petaling Jaya (<i>Dr Mohan, Justin, Ho Yi Jian, Afrina</i>)	Empire Subang Hotel	Waverley Street Foundation (WSF)
4	21 January 2025	KSI Strategic Institute for Asia Pacific (KSI), in collaboration with the Economic Club of Kuala Lumpur (ECKL), organized the 2025 Malaysia Economic and Strategic Outlook Forum (2025 MESOF) (<i>Dr Mohan</i>)	Royale Chulan Kuala Lumpur	-
5	27 January 2025	Voluntary Carbon Market Roundtable Discussion in Kota Kinabalu (<i>Dr Mohan, Dr Geetha Justin, Ho Yi Jian, Afrina</i>)	Promenade Hotel, Kota Kinabalu	Waverley Street Foundation (WSF)
6	4 February 2025	Meeting with BPMB on Corporate Membership Invitation (<i>Dr Mohan, Afrina</i>)	BPMB Office	-
7	5 February 2025	UNODC Business Integrity Workshop on Strengthening Business Integrity through Incentives in Malaysia (<i>Raymon, Nuri, Balakrishnan, Alan, Justin, Afrina</i>)	InterContinental Kuala Lumpur	-
8	7 February 2025	UNODC Courtesy Visit to TI-M (<i>Raymon, Justin, Asyraf, Ros, Afrina</i>)	TI-M Office	-
9	10 February 2025	TI-M Handover books "Ajaran Antirasuah Menurut Islam" to JAKIM (<i>Dr Mohan, Ros</i>)	JAKIM Office	-
10	11 February 2025	Book Launch "Ajaran Antirasuah Menurut Islam" (<i>Dr Mohan, Raymon, Justin, Ros, Asyraf, Afrina</i>)	Tropicana Country & Golf Resort	-

11	11 February 2025	Corruption Perceptions Index 2024 Results Launch (<i>Dr Mohan, Raymon, Justin, Ros, Asyraf, Afrina</i>)	Tropicana Country & Golf Resort	-
12	17 & 18 February 2025	Anti-Bribery & General Compliance Summit For Water Tech Southeast Asia and Korea, Taiwan & Japan, organized by Veolia Water Technologies Asia Pacific (<i>Dr Mohan</i>)	Veolia Water Technologies Office	-
13	18 February 2025	SD Guthrie Integrity Day (<i>Dr Mohan</i>)	SD Guthrie Office	-
14	17 & 18 February 2025	SEA-ACN Regional Forum on Understanding Public Procurement organized by the Knowledge Hub for Regional Anti-Corruption and Good Governance Collaboration (KRAC) and C4 Centre (<i>Afrina</i>)	SILQ Hotel, Bangkok, Thailand	-
15	24,25,26 February 2025	" <i>Bengkel Cadangan dan Intervensi MACOS</i> " Organized by the Community Education Department of the Malaysian Anti-corruption Commission (MACC) (<i>Nuri</i>)	Lexis Hotel, Port Dickson	-
13	15 March 2025	TI-M's 27th Annual General Meeting (AGM) 2025 (<i>All TI-M team</i>)	Crystal Crown Hotel, Petaling Jaya	-
14	27 March 2025	TI-M's Participation and shared on Collective Action Project in Terengganu in the OECD Event on Integrity and Anti-Corruption in Paris, France. (<i>Nuri, Asyraf</i>)	Paris, France	Nuri Self-funded, Asyraf funded by TI Berlin
15	9 April 2025	Air Selangor Courtesy Visit to TI-M Office (<i>Raymon, Justin, Asyraf, Ros, Afrina</i>)	TI-M Office	-
16	14 April 2025	National Anti-Corruption Strategy (NACS): From Policy to Practice – Strengthening Integrity in Public Service in collaboration with UNODC & UNIONS (<i>Raymon, Justin, Ros, Asyraf, Afrina</i>)	Hilton Hotel, Kuching, Sarawak	United Nations Office on Drugs & Crime (UNODC)
17	16,17 April 2025	Anti-Bribery Policy Development and Implementation in collaboration with UNODC & UNIONS (<i>Raymon, Nuri, Normalis, Justin, Ros, Asyraf, Afrina</i>)	Mercure Miri Hotel, Sarawak	United Nations Office on Drugs & Crime (UNODC)

18	24,25 April 2025	The Role of Risk Assessment for Enhancing Integrity in Public Sector Governance in collaboration with UNODC & UNIONS (<i>Raymon, Nuri, Justin, Ros, Asyraf, Afrina</i>)	Grand Millennium Hotel, Kuala Lumpur	United Nations Office on Drugs & Crime (UNODC)
19	5 May 2025	Roundtable Discussion on Prospective Policy Proposals for Voluntary Carbon Markets in Malaysia in Kuching (<i>Nuri, Balbeer, Ho Yi Jian, Justin, Afrina</i>)	Grand Margherita Hotel, Kuching, Sarawak	Waverley Street Foundation (WSF)
20	8 May 2025	UNCAC Awareness and Implementation Workshop for Civil Society in Malaysia (<i>Raymon, Nuri, Balbeer, Justin, Ros, Asyraf, Afrina</i>)	Armada Hotel, Petaling Jaya	United Nations Office on Drugs & Crime (UNODC)
21	30 May 2025	Report Launch on Integrity and Gender and Social Inclusion (GESI) Outcomes in Malaysia's Emerging Voluntary Carbon Market. (<i>Raymon, Dr Geetha, Dr Mohan, Ho Yi Jian, Justin, Ros, Asyraf, Afrina</i>)	Tropicana Country and Golf Resort	Waverley Street Foundation (WSF)
22	11 June 2025	Courtesy Visit to the Malaysian Anti-Corruption Commission (MACC) for a Strategic Anti-Corruption Dialogue (<i>Raymon, Phye Keat, Nuri, Dr Geetha, Justin, Afrina</i>)	MACC Office	-
23	17 June 2025	TI-M Connects with the Malaysia AntiCorruption Academy (MACA) and postgraduate students from UKM-SPRM's Master of Social Science (Corruption Studies), Session 2024/2025 (<i>Phye Keat, Fareedah, Justin</i>)	MACA Office	-
24	25 June 2025	Booth at EXIM Bank's Control Function Carnival (CFC) 2025 (<i>Asyraf, Afrina, Ros</i>)	EXIM Bank Office	-
25	4 July 2025	Roundtable Discussion With The Industry Associations And Chambers Of Commerce On Corruption Perception Index (CPI) by The Ministry Of Investment, Trade And Industry (MITI) (<i>Phye Keat, Afrina</i>)	Sunway Putra Hotel	-

26	10 July 2025	TI-M elected in the CSO Anti-Corruption Caucus under Strategy 3: People's Voices of the National Anti-Corruption Strategy (NACS) 2024–2028, reinforcing public participation in anti-corruption efforts, organized by MACC (<i>Raymon, Nuri</i>)	MACC Office	-
27	14 July 2025	TI-M Strengthens Strategic Collaboration with Courtesy Visit to National Anti-Financial Crime Centre (NFCC) to Combat Financial Crime (<i>Raymon, Phye Keat, Afrina, Asyraf</i>)	NFCC Office	-
28	16 July 2025	Air Selangor Integrity Day event (<i>Fareedah, Afrina</i>)	Air Selangor Office	-
29	21 July 2025	TI-M Pilots Anti-Corruption Workshop in Sandakan, Sabah in collaboration with the United Nations Office on Drugs and Crime (UNODC) and the Malaysian Anti-Corruption Commission (MACC) Sabah	Sabah Hotel, Sandakan	United Nations Office on Drugs & Crime (UNODC)
30	22 July 2025	Youth Against Corruption: A Workshop on Integrity and Accountability in Sandakan (<i>Raymon, Nuri, Justin, Afrina</i>)	Sabah Hotel, Sandakan	United Nations Office on Drugs & Crime (UNODC)
31	23 July 2025	Townhall Session on Deferred Prosecution Agreement by BHEUU (<i>Phye Keat</i>)	Asian International Arbitration Centre (AIAC)	-
32	25 July 2025	Courtesy Visit and Meeting on CPI with Ministry of Science, Technology & Innovation (MOSTI) (<i>Raymon, Nuri, Justin, Afrina</i>)	MOSTI Office	-
33	8 August 2025	Courtesy Visit to SUARAM & Deferred Prosecution Agreement (DPA) Discussion at Pusat KOMAS (<i>Raymon, Justin, Afrina</i>)	SUARAM & Pusat KOMAS Office	-
34	13,14 August 2025	TI-M Participates in Regional Forum on Transnational Organized Crime by Global Initiative Against Transnational (GI-TOC) (<i>Balbeer</i>)	Bangkok	-

35	14 August 2025	Asset Forfeiture: Crucial Collaboration Between Public and Private Sectors by the Malaysian Anti-Corruption Commission (MACC)	MACC Office	-
36	21 August 2025	Focus Group Discussion Workshop On The Assessment Of The Effectiveness And Readiness For The Implementation Of The “Deferred Prosecution Agreement” (DPA) in Malaysia organized by the Nusantara Academy for Strategic Research (NASR) (<i>Justin</i>)	Pertubuhan IKRAM Malaysia (HQ),	-
37	27,28 August 2025	Regional Workshop on Public Procurement co-hosted by UNODC and the Government of Sarawak with support from the U.S. Department of State (INL) (<i>Raymon, Nuri, Normalis, Afrina</i>)	Hilton Hotel, Kuching, Sarawak.	United Nations Office on Drugs & Crime (UNODC)
38	4 September 2025	TI-M Strategic Meeting 2025	Graymatter Office, Phileo Damansara	-
39	18 September 2025	Youth Against Corruption: A Workshop on Integrity and Accountability in Tawau	LA Hotel, Tawau	United Nations Office on Drugs & Crime (UNODC)
40	19 September 2025	TI-M organized second leg of Anti-Corruption Workshop in Tawau, Sabah in collaboration with the United Nations Office on Drugs and Crime (UNODC) and the Malaysian Anti-Corruption Commission (MACC) Sabah	LA Hotel, Tawau	United Nations Office on Drugs & Crime (UNODC)
41	22 September 2025	Sharing on Corruption Perceptions Index at Governance, Integrity & Anti-Corruption Conference hosted by the Ministry of Foreign Affairs (MOFA) (<i>Raymon, Justin, Afrina</i>)	Cyberview Resort and Spa	-
42	24 September 2025	Forum on Unmasking Corruption: What the CPI Score Isn’t Telling You organized by MAICSA (<i>Raymon, Afrina</i>)	Sime Darby Convention Centre	-
43	26 September 2025	Safeguard Your Business Against Money Laundering and Financial	Zoom	-

		Crime Risk Webinar (<i>Nuri, Nazri, Afrina, Justin, Aathira, Hamizah</i>)		
44	6 October 2025	Courtesy Visit and Meeting with Malaysian Industry Government Group for High Technology (MIGHT) (<i>Raymon, Nuri, Justin, Afrina</i>)	MIGHT Office	-
45	9 October 2025	PAKAR's Anti-Corruption Convention 2025 (<i>Normalis, Afrina, Aathira, Hamizah</i>)	Putrajaya	-
46	9 October 2025	SUARAM's closed-door meeting on the National Security Framework (<i>Justin</i>)	SUARAM Office	-
47	16 October 2025	Corporate Integrity Workshop Organized by Institut Integriti Malaysia (IIM), Lembaga Kemajuan Wilayah Kedah (KEDA) and Lembaga Kemajuan Pertanian Muda (MADA) (<i>Fareedah</i>)	Kedah	-
48	18 October 2025	Courtesy Visit to Bangladesh Embassy and Corruption Survey Workshop at TI-Bangladesh (<i>Raymon, Justin</i>)	Bangladesh Embassy	
49	21,22,23 October 2025	Corruption Survey Workshop organized by TI-Bangladesh (<i>Raymon, Justin</i>)	TI-Bangladesh Office	TI-Bangladesh
50	22 October 2025	Majlis Amanat Perdana Integriti Nasional (Mapin) Dan Penyampaian Anugerah Integriti, Governans Dan Antirasuah (AIGA) 2025 (<i>Afrina, Hamizah</i>)	Putrajaya	-
51	6 November 2025	Advancing Beneficial Ownership Compliance in Corporate Malaysia in collaboration with the Malaysian Institute of Chartered Secretaries and Administrators (MAICSA) and the Companies Commission of Malaysia (SSM), in Penang (<i>Nazri, Afrina, Hamizah</i>)	Royale Chulan Hotel, Penang	TI-Berlin (Echo Movement Funds)
52	12 November 2025	Integrity First: Strengthening Ethics in Government Agencies by Ministry of Science, Technology and Innovation (MOSTI) (<i>Fareedah</i>)	MOSTI Office	-
53	13 November 2025	Advancing Beneficial Ownership Compliance in Corporate Malaysia in collaboration with the Malaysian	Waterfront Hotel, Kuching	TI-Berlin (Echo Movement Funds)

		Institute of Chartered Secretaries and Administrators (MAICSA) and the Companies Commission of Malaysia (SSM), in Sarawak (<i>Balbeer, Afrina, Hamizah</i>)		
54	17 November 2025	Bank Islam Integrity day Booth (<i>Afrina, Aathira, Hamizah</i>)	Bank Islam Office	-
55	18,19,20 November 2025	2025 TI Indo-Pacific STRONGG (<i>Raymon</i>)	Colombo, Sri Lanka	TI-Berlin
56	20 November 2025	Roundtable Discussion on Advancing Access to Information in the Defence & Security Sector	Royale Chulan Hotel, KL	Transparency International Defence and Security (TI-DS)
57	24 November 2025	Courtesy Visit to Jabatan Audit Negara (<i>Raymon, Dr Geetha, Balbeer, Aathira, Hamizah</i>)	Jabatan Audit Negara Office	-
58	25,26,27 November 2025	TI Fundraising Bootcamp (<i>Justin</i>)	Berlin, Germany	TI-Berlin
59	1 December 2025	Advancing Beneficial Ownership Compliance in Corporate Malaysia in collaboration with the Malaysian Institute of Chartered Secretaries and Administrators (MAICSA) and the Companies Commission of Malaysia (SSM), in Johor Bharu (<i>Balbeer, Nuri, Justin, Hamizah</i>)	Amari Hotel, Johor	TI-Berlin (Echo Movement Funds)
60	2 December 2025	Forum on “Together We Stand for Integrity” by Bank Rakyat (<i>Nazri</i>)	Menara Bank Rakyat	-
61	2 December 2025	Keretapi Tanah Melayu Berhad (KTM Berhad)’s Integrity and AntiCorruption Day (HI-ARK) 2025 (<i>Afrina, Hamizah</i>)	Hotel Ancasa	-
62	8 December 2025	UNODC Workshop on Corruption and Human Rights (<i>Aathira</i>)	Grand Millennium Hotel, KL	-
63	9 December 2025	AirAsia’s International Anti-Corruption Day celebration (<i>Afrina, Hamizah</i>)	AirAsia Hq	-
64	9 December 2025	International Anti-Corruption Day (IACD) workshop 2025 with UNODC (<i>Raymon, Nuri, Normalis, Justin</i>)	Grand Millennium Hotel, Kuala Lumpur.	-

65	9 December 2025	Regulatory Forum titled Evolving Regulatory Landscape: Strengthening Corporate by The Malaysian Institute of Chartered Secretaries and Administrators (MAICSA) Resilience and Governance Integrity (<i>Fareedah</i>)	Microsoft Teams	-
66	11 December 2025	Anti-Corruption Workshop – Leading Business Integrity Sabah in collaboration with the United Nations Office on Drugs and Crime (UNODC) and the Malaysian Anti-Corruption Commission (MACC) Sabah in Kota Kinabalu (<i>Nuri, Justin, Aathira, Hamizah</i>)	Promenade Hotel, Kota Kinabalu	United Nations Office on Drugs & Crime (UNODC)
67	13 December 2025	Youth Against Corruption: A Workshop on Integrity and Accountability in Kota Kinabalu	Universiti Malaysia Sabah (UMS)	United Nations Office on Drugs & Crime (UNODC)
68	15 December 2025	<i>Program Integriti & Anti-Ketirisan: Membangun Budaya Amanah</i> with Air Selangor (<i>Nuri, Afrina</i>)	Air Selangor Office	-
69	18 December 2025	Conflict of Interest Talk for Board of Directors of Menteri Besar Incorporated (MIB) (<i>Phye Keat</i>)	Microsoft Teams	-
70	18 December 2025	Sharing Session on Outcomes and Lessons Learned from TI-M Projects (2024 & 2025) (<i>Prof Rajah, Ho Yi Jian, Justin, Afrina</i>)	Microsoft Teams	Waverley Street Foundation (WSF)

MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY

(Transparency International – Malaysia)

ROS No: PPM-007-10-28081999

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REGISTRATION NO.: PPM-007-10-28081999

THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY

**REPORTS AND FINANCIAL
STATEMENTS: 31 DECEMBER 2025**

MR | MUSTAPHA
RAJ | CHARTERED
ACCOUNTANTS
(201806000705 (LLP0015086-LCA) & AF 001361)

THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY**TABLE OF CONTENTS**


	PAGE
1. REPORT OF THE EXECUTIVE COMMITTEE	2
2. INDEPENDENT AUDITORS' REPORT	3
3. STATEMENT OF FINANCIAL POSITION	4
4. STATEMENT OF COMPREHENSIVE INCOME	5
5. STATEMENT OF GENERAL FUNDS	6
6. STATEMENT OF CASH FLOWS	7
7. NOTES TO THE FINANCIAL STATEMENTS	8

THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY
REPORT OF THE EXECUTIVE COMMITTEE


We, the Executive Committee, who are responsible for the financial statements of **THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY**, Registration No: PPM-007-10-28081999, hereby state that to the best of our knowledge and belief: -

- a) The accounting records produced together with the vouchers, information and explanations given to the auditors, **MUSTAPHARAJ PLT** constitute a true record of all transactions, assets and liabilities of the **SOCIETY** for the financial year ended 31 December 2025 and;
- b) The Statement of Financial Position, Statement of Comprehensive Income, Statement of General Funds, and Statement of Cash Flows together with the Notes to the Financial Statements are properly drawn up in accordance with the approved accounting standards by the Committee and show a true and fair view of the state of affairs of the **SOCIETY** as at 31 December 2025 and of the results of the operations for the financial year ended on that date.


Signed on behalf of the Executive Committee



RAYMON RAM
President



NURIRDZUANA ISMAIL
Secretary General



DR. GEETHA A. RUBASUNDRAM
Treasurer

Dated: **13 MAR 2026**

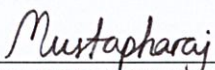
THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY
INDEPENDENT AUDITORS' REPORT

We have audited the financial statements of the **THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY**. The preparation of the financial statements is the responsibility of the Executive Committee. Our responsibility is to express an opinion on the financial statements based on our audit.


We conducted our audit in accordance with the approved Standards of Auditing in Malaysia. These standards require that we plan and perform the audit to obtain all the information and explanations which we consider necessary to provide us with evidence to give reasonable assurance that the financial statements are free of material misstatement. The audit also includes an assessment of the accounting principles used and significant estimates made by the management as well as evaluating the overall adequacy of the presentation of information in the financial statements.

We believe that the audit evidence obtained is sufficient and appropriate to provide a basis for our opinion.

In our opinion, the Statement of Financial Position, Statement of Comprehensive Income, Statement of General Funds, and Statement of Cash Flows together with the Notes, have been properly prepared in accordance with the approved accounting standards by the Committee and show a true and fair view of the state of affairs of the **SOCIETY** at 31 December 2025 and of the results of the operations for the financial year ended on that date.



MUSTAPHARAJ PLT
(Firm No: AF 001361)
Chartered Accountants
(Malaysia)



RALPH RAVIN RATNASWAMY
Approval No:
Bil.3214/10/27 (J)

Dated: **13 MAR 2026**

THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY
STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2025

	Note	2025 RM	2024 RM
NON CURRENT ASSETS			
Plant and Equipment	5	<u>8,565</u>	<u>10,941</u>
CURRENT ASSETS			
Deposits and Prepayments	6	7,298	7,946
Cash and Cash Equivalents	7	598,583	535,625
		<u>605,881</u>	<u>543,571</u>
TOTAL ASSETS		<u><u>614,446</u></u>	<u><u>554,512</u></u>
EQUITY			
General Funds		<u>487,027</u>	<u>519,934</u>
CURRENT LIABILITIES			
Grant Funding	8	110,739	18,508
Payables and Accruals	9	16,680	16,070
		<u>127,419</u>	<u>34,578</u>
TOTAL EQUITY AND LIABILITIES		<u><u>614,446</u></u>	<u><u>554,512</u></u>

The notes form an integral part of and should be read in conjunction with these financial statements.

THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY

**STATEMENT OF COMPREHENSIVE INCOME
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025**

	2025	2024
	RM	RM
INCOME		
Donations	510	12,568
Grant Income	343,821	1,693,663
Membership Fee	88,600	78,100
Training Income	15,000	9,300
	<u>447,931</u>	<u>1,793,631</u>
OTHER INCOME		
Interest Income	6,680	5,925
Others	3,110	5,000
Sponsorship	2,650	-
	<u>12,440</u>	<u>10,925</u>
TOTAL INCOME	460,371	1,804,556
LESS: ADMINISTRATIVE EXPENSES (SCHEDULE I & II)	<u>(493,278)</u>	<u>(1,607,581)</u>
TOTAL (DEFICIT) / SURPLUS BEFORE TAXATION	(32,907)	196,975
TAXATION	<u>-</u>	<u>-</u>
TOTAL (DEFICIT) / SURPLUS OF INCOME OVER EXPENDITURE FOR THE FINANCIAL YEAR AFTER TAXATION	<u>(32,907)</u>	<u>196,975</u>

The notes form an integral part of and should be read in conjunction with these financial statements.

THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY

**STATEMENT OF GENERAL FUNDS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025**

	ACCUMULATED FUNDS RM
2025	
At 01 January 2025	519,934
Total Deficit for the Financial Year After Taxation	(32,907)
At 31 December 2025	<u>487,027</u>
2024	
At 01 January 2024	322,959
Total Surplus for the Financial Year After Taxation	196,975
At 31 December 2024	<u>519,934</u>

The notes form an integral part of and should be read in conjunction with these financial statements.

THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY

**STATEMENT OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025**

	2025	2024
	RM	RM
CASH FLOWS FROM OPERATING ACTIVITIES		
Total (Deficit) / Surplus for the Financial Year Before Taxation	(32,907)	196,975
Adjustments for:		
Depreciation of Plant and Equipment	6,105	8,487
Loss on Disposal of Plant and Equipment	-	765
	<u>6,105</u>	<u>9,252</u>
Operating (Deficit) / Surplus Before Working Capital Changes	(26,802)	206,227
Changes in Working Capital:		
Deposits and Prepayments	648	(1,596)
Grant Funding	92,231	(342,051)
Payables and Accruals	610	5,885
	<u>66,687</u>	<u>(131,535)</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of Plant and Equipment	<u>(3,729)</u>	<u>(6,517)</u>
NET CHANGES IN CASH AND CASH EQUIVALENTS	62,958	(138,052)
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE FINANCIAL YEAR	<u>535,625</u>	<u>673,677</u>
CASH AND CASH EQUIVALENTS AT THE END OF THE FINANCIAL YEAR (NOTE 7)	<u><u>598,583</u></u>	<u><u>535,625</u></u>

The notes form an integral part of and should be read in conjunction with these financial statements.

THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY**NOTES TO THE FINANCIAL STATEMENTS: 31 DECEMBER 2025****1. GENERAL INFORMATION**

The principal activity of the Society is to promote transparency and integrity.

The Society is an entity registered with the Registrar of Societies.

The address of the registered office and principal place of business of the Society is as follows:

319, Block A,
Kelana Centre Point,
Jalan SS7/19, Kelana Jaya,
47301 Petaling Jaya,
Selangor.

The financial statements of the Society are presented in Ringgit Malaysia (RM).

2. BASIS OF PREPARATION

The financial statements of the Society have been properly prepared on a going concern basis under the historical cost convention and comply with the provisions of the Societies Act 1966, and in accordance with Malaysian Private Entities Reporting Standard ("MPERS") issued by the Malaysian Accounting Standards Board ("MASB").

3. SIGNIFICANT ACCOUNTING POLICIES**3.1 Property, Plant and Equipment and Depreciation**

Property, Plant and Equipment are stated at cost less accumulated depreciation. Provision for depreciation is calculated on the straight-line basis so as to write off the cost of the assets over their anticipated useful lives. The principal annual rates of depreciation used are as follows:

Description	%
Furniture and Fittings	10
Office Equipment	10
Computer Equipment	25

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.2. Trade and Other Receivables

Trade and other receivables are carried out at the invoiced amount less an allowance for doubtful debts. Known bad debts are written-off and specific allowance is made for any debts considered to be doubtful in collection.

3.3 Projects / Programmes funding

The Society carries out projects or programmes and recognizes the funding or contributions from donors for these projects or programmes as payables and the corresponding expenditures for the projects or programmes as receivables. In the event there is a surplus / deficit from the funding, it will be recognised as income /expense.

3.4 Liabilities and Provisions

Payables and accruals are stated at cost.

Provisions for liabilities are recognized when the Society has a present obligation as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount can be made.

Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. Where the time value of money is material, the amount of the provision is the present value of the expenditure expected to be required to settle the obligation.

3.5 Financial Instruments

A financial instrument is a contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

(a) Initial recognition and measurement

On initial recognition, a financial asset or a financial liability is measured at the transaction price, including transaction costs. For a financial asset or a financial liability that is subsequently measured at fair value through income statement, transaction costs are expensed to income statement when incurred.

A financial asset or a financial liability (including derivative instruments) is recognised only when the entity becomes a party to the contractual provisions of the instrument.

An arrangement constitutes a financing transaction, if payment is deferred beyond normal business terms. Under a financing transaction, a financial asset or a financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument as determined at initial recognition.

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.5 Financial Instruments (cont'd)

(b) Subsequent measurement

Derivative financial instruments (other than derivatives designated as a hedging instrument) are measured at fair values and changes in fair values are recognised in income statement.

Debt instruments are measured at amortised cost using the effective interest method. Debt instruments that are classified as current assets or current liabilities are measured at the undiscounted amount of the cash or other consideration expected to be paid or received, unless the arrangement constitutes, in effect, a financing transaction.

Investments in non-convertible preference shares and non-puttable ordinary or preference shares, that are publicly traded or their fair values can otherwise be measured reliably without undue cost or effort, are measured at fair values with changes in fair values recognised in income statement. All other such investments are measured at cost less impairment.

All financial assets are subject to review for impairment, except for financial assets measured at fair values through income statement.

(c) Impairment

At the end of each reporting period, financial assets that are measured at cost or amortised cost are assessed as to whether there is objective evidence of impairment. If there is objective evidence of impairment, an impairment loss is recognised in income statement immediately.

For a financial asset measured at amortised cost, the impairment loss is the difference between the asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If such a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For a financial asset measured at cost less impairment, the impairment loss is the difference between the asset's carrying amount and the best estimate of the amount that would be received for the asset if it were to be sold at the reporting date.

If, in a subsequent period, the amount of an impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed in income statement.

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.5 Financial Instruments (cont'd)

(d) Derecognition

A financial asset is derecognised only when (i) the contractual rights to receive the cash flows from the financial asset expire or are settled; or (ii) the entity transfers to another party substantially all of the risks and rewards of ownership of the financial asset, including circumstances when the entity acts only as a collecting agent of the transferee, and retains no significant risks and rewards of ownership of the financial asset or no continuing involvement in the control of the financial asset transferred.

A financial liability is derecognised only when it is extinguished, i.e. when the obligation specified in the contract is discharged, is cancelled or expires. A substantial modification of the terms of an existing financial liability is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability.

3.6 Cash and Cash Equivalents

Cash and cash equivalents are short term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

3.7 Taxation

Current tax liability is recognised for tax payable on taxable profit for the current and past periods. If the amount paid for the current and past periods exceeds the amount payable for those periods, the excess is recognised as a current tax asset. Current tax liability or asset is measured at the amount it expects to pay or recover using the tax rates and laws that have been enacted or substantively enacted by the reporting date.

Deferred tax liability is recognised for all taxable temporary differences, except to the extent that the deferred tax liability arises from: (i) the initial recognition of goodwill; or (ii) the initial recognition of an asset or a liability in a transaction that is not a business combination, and at the time of the transaction, affects neither accounting profit nor taxable profit or tax loss.

Deferred tax asset is recognised for all deductible temporary differences to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised, unless the deferred tax asset arises from the initial recognition of an asset or a liability in a transaction that is not a business combination, and at the time of the transaction, affects neither accounting profit nor taxable profit or tax loss.

A deferred tax liability or asset is measured using the tax rates and tax laws that have been enacted or substantively enacted by the reporting date. The measurement of deferred tax liabilities and deferred tax assets reflects the tax consequences that would follow from the manner in which, at the reporting date, the carrying amount of the related assets and liabilities is expected to be recovered or settled.

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.7 Taxation (cont'd)

Deferred tax asset is recognised for all deductible temporary differences arising from investments in subsidiaries, branches and associates and interests in joint ventures, only to the extent that it is probable that: (a) the temporary difference will reverse in the foreseeable future; and (b) taxable profit will be available against which the temporary difference can be utilised.

Deferred tax liability is recognised for all taxable temporary differences associated with investments in subsidiaries, branches and associates, and interests in joint ventures, except to the extent that (a) the parent, investor or venturer is able to control the timing of the reversal of the temporary difference; and (b) it is probable that the temporary difference will not reverse in the foreseeable future. Current or deferred tax assets and liabilities are not discounted.

3.8 Income Recognition

Income is recognised when it is probable that the economic benefits will flow to the Society and when the income can be measured reliably on the following basis:

- (i) Members' contributions are recognised on an accruals basis.
- (ii) Grants are recognised where there is reasonable assurance that the Society will comply with the conditions attaching to them and the grants will be received. Grants are recognised as income on a systematic basis over the periods necessary to match them with the related costs which they are intended to compensate.
- (iii) Donation income is recognised on a receipt basis.
- (iv) Surplus / (Deficit) from projects / programmes funds undertaken are recognised upon proper completion of the projects / programmed.
- (v) Service income from workshop and proposals are recognised upon services rendered.
- (vi) Interest income is recognised on a time proportion basis.

3.9 Employee Benefits

Short Term Employee Benefits

Wages, salaries, social security contributions, bonuses and non-monetary benefits are accrued in the financial year in which the associated services are rendered by the employees of the Society.

Defined Contribution Plans

The Society contributes to the Employees Provident Fund (EPF), the national defined contribution plan. The contributions are charged to the income statement in the period to which they relate. Once the contributions have been paid, the Society has no further payment obligations.

4. JUDGEMENTS AND ESTIMATION UNCERTAINTY

The management has made judgements in the process of applying the accounting policies. However, there is no significant effect on the amounts recognised in the financial statements during the year.

The key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Measurement of provision

Management evaluates the estimates based on the historical experience and other inputs or assumptions, current developments and future events that are reasonably possible under particular circumstances. A probability-weighted estimate of the outflows required to settle the obligation is used. The actual outcome may differ from the estimates made and this may have a significant effect on the Society's financial position and financial performance.

5. PLANT AND EQUIPMENT

	Office Equipment RM	Computer Equipment RM	Furniture and Fittings RM	Total RM
COSTS				
At 01 January 2025	16,201	36,064	12,297	64,562
Additions	243	2,650	836	3,729
Disposals	-	-	-	-
At 31 December 2025	16,444	38,714	13,133	68,291
LESS: ACCUMULATED DEPRECIATION				
At 01 January 2025	16,201	27,948	9,472	53,621
Charge for the Financial Year	17	5,706	382	6,105
Disposals	-	-	-	-
At 31 December 2025	16,218	33,654	9,854	59,726
NET BOOK VALUES				
31 December 2025	226	5,060	3,279	8,565
31 December 2024	-	8,116	2,825	10,941
Depreciation Charge for The Financial Year Ended				
31 December 2024	-	8,312	175	8,487

6. DEPOSITS AND PREPAYMENTS

	2025	2024
	RM	RM
Deposits	6,650	6,650
Prepayments	648	1,296
	<u>7,298</u>	<u>7,946</u>

7. CASH AND CASH EQUIVALENTS

	2025	2024
	RM	RM
Cash in Bank	320,859	384,581
Fixed Deposit	277,724	151,044
	<u>598,583</u>	<u>535,625</u>

8. GRANT FUNDING

	2025	2024
	RM	RM
<u>Trade</u>		
UNODC Receipt	153,085	-
UNODC Expense	(150,230)	-
TI UK Receipt	10,476	-
TI UK Expense	(11,412)	-
TI Berlin Receipt	54,477	-
TI Berlin Expense	(47,597)	-
IRI Receipt	34,952	-
IRI Expense	(7,200)	-
Waverly Receipt	421,060	125,760
Waverly Expense	(346,872)	(107,252)
	<u>110,739</u>	<u>18,508</u>

9. PAYABLES AND ACCRUALS

	2025	2024
	RM	RM
<u>Non-Trade</u>		
Membership Received in Advance	2,800	3,700
Other Payables	4,200	1,440
Accruals	9,680	10,930
	<u>16,680</u>	<u>16,070</u>

10. TAXATION

A reconciliation of the income tax expense on the (deficit) / surplus for the financial year before taxation with the applicable statutory income tax rate is as follows:

	2025	2024
	RM	RM
(Deficit) / Surplus for the Financial Year before Taxation	(32,907)	196,975
Income exempted for tax purposes	(90,883)	(63,646)
Expenses not deductible for tax purposes	722	16,668
Unabsorbed business loss utilised	128,010	(143,527)
Capital allowances utilised	(4,942)	(6,470)
Tax Expense	<u>-</u>	<u>-</u>

11. FINANCIAL INSTRUMENTS

	2025	2024
	RM	RM
Financial Assets at amortised cost	605,233	542,275
Financial Liabilities at amortised cost	<u>13,880</u>	<u>12,370</u>

THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY

**SCHEDULE OF ADMINISTRATIVE EXPENSES
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025**

	2025	2024
	RM	RM
Accounting Fees	29,376	27,000
Advertisements	-	9,377
AGM Expenses	15,369	5,355
Audit Fees- current year	6,000	6,000
Audit Fees – overprovision in prior year	(276)	-
Bank Charges	76	137
Courier and Postage	2,168	2,796
Depreciation of Plant and Equipment	6,105	8,486
Donations	520	-
Entertainment	3,087	2,999
EPF and SOCSO	27,895	26,749
Insurance	5,538	4,792
Legal and Professional Fees	1,250	1,250
Loss on Disposal of Plant and Equipment	-	765
Medical Expenses	1,499	896
Meeting Expenses	-	1,125
Office Refreshments	2,556	2,964
Office Rental	19,200	18,600
Printing and Stationery	12,321	4,740
Programme Expenses	141,899	1,264,520
Salaries	196,480	188,111
Service Tax	175	2,417
Stamp Duty	-	146
Storage Charges	1,118	1,560
Balance c/f	<u>472,356</u>	<u>1,580,785</u>

THE MALAYSIAN SOCIETY FOR TRANSPARENCY AND INTEGRITY**SCHEDULE OF ADMINISTRATIVE EXPENSES
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONT'D)**

	2025	2024
	RM	RM
Balance b/f	<u>472,356</u>	<u>1,580,785</u>
Subscription Fee	461	250
Telephone and Internet	1,779	1,769
Travel and Accommodation	9,090	6,950
Training Expenses	-	5,832
Upkeep of Office	4,430	2,600
Upkeep of Computer	-	561
Utilities	4,514	4,715
Web Hosting and Maintenance	648	4,119
	<u><u>493,278</u></u>	<u><u>1,607,581</u></u>